### **MEMORANDUM**

To:

**Board of Regents** 

From:

**Board Office** 

Subject:

Salary Policies for Professional and Scientific Staff

Date<sup>.</sup>

May 8, 2000

### **Recommended Actions:**

- 1. Approve the proposed pay schedules for fiscal year 2001 for professional and scientific staff at the five institutions and the Board Office as shown in Attachments A through E.
- 2. Approve the proposed revisions to the professional and scientific classification system at Iowa State University and Iowa Braille and Sight Saving School

### **Executive Summary:**

The state's salary policy for 2000-2001 is established primarily, as in past years, in its collective bargaining agreements, which provide an increase of "3% plus incremental steps in the pay matrices". Generally, this provision provides average pay increases of 4%. The revisions to the Professional and Scientific (P&S) pay plans reflect the parameters of the State. The pay plans will not be fully funded through state appropriations.

Salaries for P&S staff are determined by performance and are based on annual evaluations. Pursuant to Regent Procedural Guide §4.13A, individual salaries cannot be increased during the fiscal year beyond what is in the final budget approved by the Board in July, without additional, specific approval by the Board.

The **University of Iowa** plans to modify its P&S salary schedule to reflect state salary policy and the external market by increasing the minimums by 2% and the maximums by 3%. Salary increases will reflect the state salary policy.

lowa State University proposes to adjust the P&S salary scale 3% on minimums and 3% on the maximums based on market survey data and current recruiting problems. On average the salary increases will be consistent with the state salary policy. ISU is proposing revisions in its P&S classification system which include

the addition of 7 new classifications, changes in pay grade assignments for 9 classifications, and the deletion of 5 classifications.

The **University of Northern Iowa** proposes varying increases to the grades of the P&S salary scale based on market survey and current recruiting problems. Grades 1, 2, and 3 will be increased 2% on the minimums and 2% on the maximums. Grades 4 and 5 will be increased 2% on the minimums and 4% on maximums. Grades 6, 7, and 8 will be increased 4% on the minimums and 4% on the maximums. On average the salary increases will be consistent with state salary.

lowa School for the Deaf and Iowa Braille and Sight Saving School propose to increase the P&S salary scale by 2% at the minimums and 4% at the maximums. Average individual increases will be equivalent to the state salary policy.

The **Board Office** P&S pay scale will be increased 2% at the minimums and 4% at the maximums. Average individual increases will be equivalent to the state salary policy.

### Background:

Iowa Code §262 provides that the Board appoints institutional employees and fixes their compensation. There are four categories of employees: institutional officials, faculty, professional and scientific staff, and merit system employees.

There are approximately 9,300 P&S staff members at the Regent institutions and the Board Office. They are covered under separate personnel programs and policies at each institution. P&S classifications cover a variety of positions such as administrative assistants, registered nurses, engineers, student advisors, accountants, research scientists, and various managers.

- The University of Iowa has 6,653 P&S staff in 541 classifications assigned to 18 pay grades.
- Iowa State University has 2,234 P&S staff in 431 classifications assigned to 10 pay grades.
- The University of Northern Iowa has 467 P&S staff in 74 classifications assigned to 8 pay grades.
- Iowa School for the Deaf and Iowa Braille and Sight Saving School have a total of 41 P&S staff in 16 classifications assigned to 6 pay grades.
- The Board Office has 19 P&S staff is 13 classifications assigned to 8 pay grades.

The Board approves classification and compensation plans and policies for P&S employees at each of the institutions and the Board Office.

### **Institutional P&S Salary Policies**

The **University of Iowa** proposes average salary increases for nonorganized professional and scientific staff which are consistent with state salary policy. Three percent of the salary base is to be distributed on the basis of performance. The additional 1% may also be allocated for meritorious performance or may be allocated to fund promotions or reclassifications or to resolve issues relating to gender or ethnicity concerns, compression problems, market inequities or other special needs. The P&S salary matrix will be increased by 2% at the minimum of each pay grade and 3% at the maximums (Attachment A).

**lowa State University** proposes that salary increases for P&S employees for fiscal year 2001 reflect the state salary policy. Within the pay ranges, it is expected that satisfactory performing staff members would have the expectation of receiving at least 1/3 of the average increase. The balance of the funds will be used to make merit adjustments, address equity, comparable worth, and competitive marketplace adjustments. The P&S pay matrix reflects a 3% increase at the minimum of the range for all pay grades and 3% increases at the maximums (Attachment B).

Even with the completion of Y2K, Iowa State University continues to experience fierce competition for qualified information technology professionals. The average starting salaries for entry level computer science or equivalent bachelor degree graduates have moved to over \$46,500 with many offers above \$50,000.

Depending upon final distributions of state appropriations and the development of more detailed salary policies, employees in information technology jobs may receive increases up to 6% above the average for P&S employees based on merit. Increases that address market issues that are beyond the expected average salary increase will be funded by internal reallocations and existing resources within the university.

This will potentially increase the average salaries for this group but involves less than 8% of the university work force and should not affect the overall increases significantly.

The **University Northern Iowa** proposes varying increases to the grades of the of the P&S salary scale based on market survey and current recruiting problems. Grades 1, 2, and 3 will be increased 2% on the minimums and 2% on the maximums. Grades 4 and 5 will be increased 2% on the minimums and 4% on maximums. Grades 6, 7, and 8 will be increased 4% on the minimums and 4% on the maximums (Attachment C). Salary increases will average the equivalent of the state salary policy. For individual adjustments, one-third of the salary increase

pool will be awarded for satisfactory service; and the balance, two-thirds, will reserved for discretionary merit awards and equity adjustments.

The **lowa School for the Deaf and lowa Braille and Sight Saving School** are proposing increases for P&S staff consistent with legislation. A 2% increase will be applied to the minimums and 4% at the maximums of the scale (Attachment D). Average individual increases will reflect the state salary policy.

The **Board Office** P&S salary scale will be increased 2% on the minimums and 4% on the maximums (Attachment E). Individual increases will be based on the state salary policy.

### **Professional and Scientific Classification Revisions**

lowa Braille and Sight Saving School is proposing the addition of a new classification to its Professional and Scientific Plan. The classification, Residential Services Specialist, has been evaluated using the Job Classification Evaluation Instrument developed to comply with the state's comparable worth law. The evaluation places the classification in pay grade 4 (\$32,485 - \$48,294). The need for this classification has become evident since the Director of Residential Services position was eliminated in 1997. A current employee in the Residential Programmer classification (pay grade 3) has been assuming additional responsibilities including after hours supervision of the dormitory. With this approval, this individual would be placed into the new classification and would be appropriately compensated for the work performed.

**Iowa State University** is proposing revisions to its Professional and Scientific Classification Plan as follows.

### Additions:

| Title                          | Pay Grade          | Comments                      |
|--------------------------------|--------------------|-------------------------------|
| Budget Analyst V               | P16                | Restructure of Budget Analyst |
|                                | \$39,723-\$68,194  | Series                        |
| Assistant Controller           | P18                | Restructure of Accountant     |
|                                | \$52,467-\$93,253  | Series                        |
| Lab Supervisor I               | P14                | No title in current system to |
| •                              | \$31,328-\$51,878  | reflect duties                |
| Lab Supervisor II              | P15                | No title in current system to |
| •                              | \$34,932-\$58,902  | reflect duties                |
| Director Budget and Finance    | P19                | No title in current system to |
|                                | \$61,481-\$111,140 | reflect duties                |
| Director Honors Program        | P18                | No title in current system to |
|                                | \$52,467-\$93,253  | reflect duties                |
| Associate Director Affirmative | P18                | No title in current system to |
| Action                         | \$52,467-\$93,253  | reflect duties                |

Pay Grade Changes

| Title                   | Pay Grade          | Pay Grade          | Comments              |
|-------------------------|--------------------|--------------------|-----------------------|
|                         | From               | То                 |                       |
| Assistant Counsel       | P15                | P16                | Reflect increase in   |
|                         | \$34,932-\$58,902  | \$39,723-\$68,194  | scope of position     |
| Budget Analyst IV       | P16                | P15                | Restructure of Budget |
|                         | \$39,723-\$68,194  | \$34,932-\$58,902  | Analyst Series        |
| Manager Accounting      | P18                | P16                | Restructure of        |
|                         | \$52,467-\$93,253  | \$39,723-\$68,194  | Accountant Series     |
| Accountant IV           | P16                | P15                | Restructure of        |
|                         | \$39,723-\$68,194  | \$34,932-\$58,902  | Accountant Series     |
| Director Alumni         | P19                | P20                | Reflect additional    |
| Relations               | \$61,481-\$111,140 | \$73,395-no max    | responsibility for    |
|                         |                    |                    | Alumni Relations      |
| Director Institutional  | P18                | P19                | Reflect increase in   |
| Research                | \$52,467-\$93,253  | \$61,481-\$111,140 | scope of              |
|                         |                    |                    | responsibilities      |
| Director Student Health | P19                | P20                | Reflect increase in   |
|                         | \$61,481-\$111,140 | \$73,395-no max    | scope of              |
|                         |                    | •-                 | responsibilities      |
| Manager Seed Test Lab   | P15                | P16                | Reflect increase in   |
| _                       | \$34,932-\$58,902  | \$39,723-\$68,194  | scope of              |
|                         |                    |                    | responsibilities      |
| Manager Prospect        | P15                | P16                | Reflect increase in   |
| Research                | \$34,932-\$58,902  | \$39,723-\$68,194  | scope of              |
|                         |                    |                    | responsibilities      |

### **Deletions:**

| Title   | Pay Grade | Comments       |
|---|-----------|----------------|
| Associate Director Computation Center Public Services | P18       | Obsolete title |
| Manager Reactor                                       | P17       | Obsolete title |
| Manager Ag Experiment Station                         | P18       | Obsolete title |
| Honors Program Coordinator                            | P17       | Obsolete title |
| Prospect Researcher                                   | P13       | Obsolete title |

Approval is recommended.

Marcia Munson Approved: Frank J. Stork

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# THE UNIVERSITY OF IOWA Professional and Scientific Salary Schedule 2000-2001

|       |        | 1st    |        | 3rd     |            |
|-------|--------|--------|--------|---------|------------|
| Grade | Min    | Quart  | Mid    | Quart   | <u>Max</u> |
| 1     | 17,810 | 21,770 | 25,730 | 29,690  | 33,650     |
| 2     | 19,265 | 23,555 | 27,840 | 32,130  | 36,420     |
| 3     | 20,840 | 25,480 | 30,120 | 34,760  | 39,400     |
| 4     | 22,550 | 27,570 | 32,595 | 37,615  | 42,640     |
| 5     | 24,405 | 29,895 | 35,385 | 40,875  | 46,360     |
| 6     | 26,410 | 32,345 | 38,280 | 44,215  | 50,150     |
| 7     | 28,565 | 34,930 | 41,290 | 47,655  | 54,015     |
| 8     | 30,900 | 37,780 | 44,665 | 51,550  | 58,435     |
| 9     | 33,435 | 40,880 | 48,325 | 55,770  | 63,220     |
| 10    | 36,170 | 44,230 | 52,290 | 60,345  | 68,405     |
| 11    | 39,140 | 47,855 | 56,575 | 65,290  | 74,010     |
| 12    | 42,350 | 51,785 | 61,215 | 70,645  | 80,075     |
| 13    | 45,805 | 56,015 | 66,220 | 76,430  | 86,635     |
| 14    | 49,565 | 60,605 | 71,650 | 82,695  | 93,735     |
| 15    | 53,625 | 65,570 | 77,520 | 89,470  | 101,415    |
| 16    | 58,010 | 70,940 | 83,875 | 96,805  | 109,740    |
| 17    | 62,770 | 76,755 | 90,740 | 104,725 | 118,710    |
| 18    | 67,920 | ***    | ***    | ***     | OPEN       |

Y.

# IOWA STATE UNIVERSITY PROFESSIONAL AND SCIENTIFIC PAY MATRIX FISCAL YEAR 2001

| PAY   | GRADE    | FIRST    | GRADE    | GRADE     |
|-------|----------|----------|----------|-----------|
| GRADE | MINIMUM  | THIRD    | MIDPOINT | MAXIMUM   |
| 11    | \$24,311 | \$28,889 | \$31,178 | \$38,044  |
| 12    | \$26,002 | \$31,162 | \$33,742 | \$41,481  |
| 13    | \$28,398 | \$34,318 | \$37,279 | \$46,159  |
| 14    | \$31,328 | \$38,178 | \$41,603 | \$51,878  |
| 15    | \$34,932 | \$42,922 | \$46,917 | \$58,902  |
| 16    | \$39,723 | \$49,213 | \$53,959 | \$68,194  |
| 17    | \$45,218 | \$56,477 | \$62,107 | \$78,995  |
| 18    | \$52,467 | \$66,062 | \$72,860 | \$93,253  |
| 19    | \$61,481 | \$78,034 | \$86,311 | \$111,140 |
| 20    | \$73,395 |          |          |           |

### University of Northern Iowa FY 2001 P&S SALARY MATRIX

|            | PAY                                     |                     | FIRST       |                            | THIRD        |                              |
|------------|---|---------------------|-------------|----------------------------|--------------|------------------------------|
|            | GRADE                                   | MINIMUM             | QUARTILE    | MIDPOINT                   | QUARTILE     | MAXIMUM                      |
|            |   |                     |             |                            |              |                              |
|            | 1                                       | \$20,790.00         | \$24,890.00 | \$28,990.00                | \$ 33,100.00 | \$ 37,200.00                 |
|            | II                                      | \$23,800.00         | \$28,570.00 | \$33,350.00                | \$ 38,120.00 | \$ 42,890.00                 |
|            | Ш                                       | \$27,390.00         | \$33,050.00 | \$38,710.00                | \$ 44,370.00 | \$ 50,040.00                 |
| H-1        | , IV                                    | \$31,770.00         | \$38,840.00 | \$45,910.00                | \$ 52,980.00 | \$ 60,050.00                 |
| 100%       | V                                       | \$37,170.00         | \$45,700.00 | \$54,230.00                | \$ 62,750.00 | \$ 71,280.00                 |
|            | VI                                      | \$44,710.00         | \$54,860.00 | \$65,010.00                | \$ 75,160.00 | \$ 85,310.00                 |
|            | VII                                     | \$53,010.00         | \$65,560.00 | \$78,110.00                | \$ 90,670.00 | \$103,220.00                 |
|            | VIII                                    | \$63,360.00         | \$79,000.00 | \$94,640.00                | \$110,280.00 | , open                       |
|            |   |                     |             |                            |              |                              |
|            | 1                                       | \$18,090.00         | \$21,660.00 | \$25,230.00                | \$ 28,790.00 | \$ 32,360.00                 |
|            | i                                       | \$20,710.00         | \$24,860.00 | \$29,010.00                | \$ 33,160.00 | \$ 37,320.00                 |
|            | <br>III                                 | \$23,830.00         | \$28,750.00 | \$33,680.00                | \$ 38,610.00 | \$ 43,530.00                 |
| H-2        | IV                                      | \$27,640.00         | \$33,790.00 | \$39,940.00                | \$ 46,090.00 | \$ 52,240.00                 |
| 87%        | V                                       | \$32,340.00         | \$39,760.00 | \$47,180.00                | \$ 54,600.00 | \$ 62,020.00                 |
| 07 70      | VI                                      | \$38,900.00         | \$47,730.00 | \$56,560.00                | \$ 65,390.00 | \$ 74,220.00                 |
|            | VII                                     | \$46,120.00         | \$57,040.00 | \$67,960.00                | \$ 78,880.00 | \$ 89,800.00                 |
|            | VIII                                    | \$55,130.00         | \$68,730.00 | \$82,340.00                | \$ 95,940.00 | open                         |
|            | • | <b>400</b> , 100.00 | <b>400,</b> | * <b>/</b> : . : · · ·     | , ,          | •                            |
|            | •                                       | <b>040 040 00</b>   | ¢40.470.00  | <b>¢</b> 22 220 00         | \$ 35 400 00 | \$ 28,640.00                 |
|            | !                                       | \$16,010.00         | \$19,170.00 | \$22,330.00                | \$ 25,490.00 |                              |
|            |   | \$18,330.00         | \$22,000.00 | \$25,680.00                | \$ 29,350.00 | \$ 33,030.00                 |
|            | III                                     | \$21,090.00         | \$25,450.00 | \$29,810.00                | \$ 34,170.00 | \$ 38,530.00                 |
| H-6        | IV                                      | \$24,460.00         | \$29,910.00 | \$35,350.00                | \$ 40,790.00 | \$ 46,240.00                 |
| 77%        | V                                       | \$28,620.00         | \$35,190.00 | \$41,760.00                | \$ 48,320.00 | \$ 54,890.00<br>\$ 65,690.00 |
|            | VI                                      | \$34,430.00         | \$42,240.00 | \$50,060.00<br>\$60,450.00 | \$ 57,870.00 | \$ 65,690.00<br>\$ 79,480.00 |
|            | VII                                     | \$40,820.00         | \$50,480.00 | \$60,150.00                | \$ 69,810.00 |                              |
|            | VIII                                    | \$48,790.00         | \$60,830.00 | \$72,870.00                | \$ 84,910.00 | open                         |
|            |   |                     |             |                            |              |                              |
|            | 1                                       | \$14,550.00         | \$17,430.00 | \$20,300.00                | \$ 23,170.00 | \$ 26,040.00                 |
| H-3<br>70% | II                                      | \$16,660.00         | \$20,000.00 | \$23,340.00                | \$ 26,680.00 | \$ 30,030.00                 |
|            | III                                     | \$19,170.00         | \$23,140.00 | \$27,100.00                | \$ 31,060.00 | \$ 35,030.00                 |
|            | IV                                      | \$22,240.00         | \$27,190.00 | \$32,140.00                | \$ 37,080.00 | \$ 42,030.00                 |
|            | V                                       | \$26,020.00         | \$31,990.00 | \$37,960.00                | \$ 43,930.00 | \$ 49,900.00                 |
|            | VI                                      | \$31,300.00         | \$38,400.00 | \$45,510.00                | \$ 52,610.00 | \$ 59,720.00                 |
|            | VII                                     | \$37,110.00         | \$45,900.00 | \$54,680.00                | \$ 63,470.00 | \$ 72,250.00                 |
|            | VIII                                    | \$44,350.00         | \$55,300.00 | \$66,250.00                | \$ 77,200.00 | open                         |

#### **PROPOSED**

## IOWA SCHOOL FOR THE DEAF IOWA BRAILLE AND SIGHT SAVING SCHOOL

### PROFESSIONAL AND SCIENTIFIC SALARY SCHEDULE

#### 2000-2001

| Salary<br>Grade | Minimum  | Midpoint | Maximum  | Spread |
|-----------------|----------|----------|----------|--------|
|                 |          |          |          |        |
| 1               | \$24,177 | \$29,071 | \$33,965 | 40.49% |
| 2               | \$25,997 | \$31,644 | \$37,290 | 43.44% |
| 3               | \$29,355 | \$35,752 | \$42,149 | 43.59% |
| 4               | \$32,485 | \$40,390 | \$48,294 | 48.67% |
| 5               | \$35,833 | \$44,875 | \$53,917 | 50.47% |
| 6               | \$40,015 | \$50,657 | \$61,299 | 53.19% |

### SALARY GRADE ASSIGNMENTS

3 Communications Specialist (ISD)

Registered Nurse I (ISD)

Residential Counselor (ISD)

Residential Programmer (IBSSS)

Sign Language Communications Program Coordinator (ISD)

4 Administrative Assistant (ISD)

Dean of Boys (ISD)

Dean of Girls (ISD)

Facilities Manager (IBSSS)

Human Resources Specialist (IBSSS)

Registered Nurse, Head (ISD/IBSSS)

Residential Services Specialist (IBSSS)

Social Worker (ISD)

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5 Director of Development (ISD)

Director of Human Resources (ISD)

Family Services Specialist (IBSSS)

Information Technology Specialist (ISD/IBSSS)

Outreach Coordinator (ISD)

# Proposed Board Office Professional and Scientific Salary Scale Fiscal Year 2001

| Salary |          |           |
|--------|----------|-----------|
| Grade  | Minimum  | Maximum   |
|        |          |           |
| 1      | \$27,322 | \$42,690  |
| 2      | \$33,759 | \$52,869  |
| 3      | \$35,207 | \$57,714  |
| 4      | \$40,050 | \$67,275  |
| 5      | \$44,503 | \$76,945  |
| 6      | \$55,810 | \$89,989  |
| 7      | \$68,198 | \$110,839 |
| 8      | \$85,729 | \$118,869 |

### Salary Grade Assignments

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| 2 | Administrative Assistant  |
|---|---|
| 2 | Research Analyst  |
| 2 | Information Technology Specialist   |
| 3 | Research Associate  |
| 4 | Assistant Director, Academic Affairs and Research                           |
| 4 | Assistant Director, Business and Finance                                    |
| 6 | Associate Director, Academic Affairs and                                    |
| _ | Research  |
| 6 | Associate Director, Business and Finance                                    |
| 6 | Associate Director, Legal Affairs, Human Resources, and Information Systems |
| 6 | Associate Director, Human Resources and                                     |
|   | Director, Regents Merit System  |
| 7 | Director, Business and Finance  |
| 7 | Director, Legal Affairs, Human Resources, and Information Systems           |
| 8 | Deputy Executive Director and Director,                                     |

Academic Affairs and Research