

The Board of Regents, State of Iowa, met on Wednesday and Thursday, March 21 and 22, 2001, at the University of Northern Iowa, Cedar Falls, Iowa. The following were in attendance:

	<u>March 21</u>	<u>March 22</u>
<u>Members of Board of Regents, State of Iowa</u>		
Mr. Newlin, President	All sessions	All sessions
Ms. Ahrens	All sessions	All sessions
Mr. Fisher	Excused	Excused
Dr. Kelly	All sessions	All sessions
Mrs. Kennedy	All sessions	All sessions
Mr. Lande	All sessions	Excused
Mr. Neil	All sessions	All sessions
Mrs. Smith	All sessions	All sessions
Dr. Turner	All sessions	All sessions
<u>Office of the Board of Regents, State of Iowa</u>		
Executive Director Stork	All sessions	All sessions
Deputy Executive Director Barak	All sessions	All sessions
Director Elliott	All sessions	All sessions
Director Wright	All sessions	All sessions
Associate Director Brunson	All sessions	Excused
Associate Director Hendrickson	All sessions	All sessions
Associate Director Kniker	All sessions	Excused
Associate Director Racki	All sessions	All sessions
Assistant Director Gonzalez	All sessions	Excused
Minutes Secretary Briggle	All sessions	All sessions
<u>State University of Iowa</u>		
President Coleman	All sessions	All sessions
Provost Whitmore	All sessions	All sessions
Vice President Jones	All sessions	All sessions
Vice President True	All sessions	All sessions
Dean Kelch	Excused	All sessions
Director Parrott	All sessions	All sessions
<u>Iowa State University</u>		
President Seagrave	All sessions	All sessions
Provost Richmond	All sessions	All sessions
Vice President Hill	All sessions	All sessions
Vice President Madden	All sessions	All sessions
Director Bradley	All sessions	All sessions
Director Steinke	All sessions	All sessions
<u>University of Northern Iowa</u>		
President Koob	All sessions	All sessions
Provost Podolefsky	All sessions	All sessions
Vice President Romano	All sessions	All sessions
Interim Vice President Dell	All sessions	All sessions
<u>Iowa School for the Deaf</u>		
Superintendent Johnson	All sessions	All sessions
Director Heuer	All sessions	All sessions
Interpreter Reese	All sessions	All sessions
<u>Iowa Braille and Sight Saving School</u>		
Superintendent Thurman	All sessions	All sessions

## GENERAL

The following business pertaining to general or miscellaneous business was transacted on Wednesday and Thursday, March 21 and 22, 2001.

President Newlin welcomed everyone to the March meeting of the Board of Regents, State of Iowa.

### **APPROVAL OF MINUTES OF BOARD MEETING OF FEBRUARY 21-22, 2001.**

**ACTION:** President Newlin stated the minutes of the February 21-22, 2001, meeting, were approved, as written, by general consent.

President Newlin recognized Regent Smith.

Regent Smith read the following, which was in a framed plaque:

#### BOARD OF REGENTS, STATE OF IOWA RESOLUTION

WHEREAS, THE UNIVERSITY OF NORTHERN IOWA WAS FOUNDED IN 1876 IN CEDAR FALLS, AS THE IOWA STATE NORMAL SCHOOL; AND

WHEREAS, THE NAME WAS CHANGED IN 1909 TO THE IOWA STATE TEACHERS COLLEGE, IN 1961 TO THE STATE COLLEGE OF IOWA, AND IN 1967 TO THE UNIVERSITY OF NORTHERN IOWA; AND

Whereas, The university has, since 1876, steadfastly put students first, demonstrated service to Iowa, provided quality education and programs that enhance Iowa's future, and made a commitment to great learning and great teaching;

WHEREAS, HE UNIVERSITY OF NORTHERN IOWA IS HOME TO STELLAR ACADEMIC PROGRAMS AND COLLEGES THAT ARE CONSISTENTLY RECOGNIZED AND HIGHLY RANKED BY NATIONAL PUBLICATIONS; AND

WHEREAS, THE UNIVERSITY OF NORTHERN IOWA'S ADHERENCE TO QUALITY INSTRUCTION AND CLASSROOM EXPERIENCES REFLECT THE STATE OF IOWA'S TIME-HONORED COMMITMENT TO EDUCATIONAL EXCELLENCE; AND

WHEREAS, THE BOARD OF REGENTS, STATE OF IOWA TAKES GREAT PRIDE IN THE EXPERTISE, RESOURCES AND OPPORTUNITIES PROVIDED BY THE UNIVERSITY OF NORTHERN IOWA; AND

Now, therefore, the Board of Regents, State of Iowa extends congratulations to the University of Northern Iowa on one-hundred and twenty-five years of dedicated service to the state and its students.

MOTION: Regent Smith moved to adopt the resolution, as presented. Regent Kennedy seconded the motion. MOTION CARRIED UNANIMOUSLY.

The University received applause and University officials were presented with the framed resolution.

Provost Podolefsky, on behalf of President Koob and the University of Northern Iowa, thanked the Board of Regents for the recognition.

President Newlin noted that the Iowa Senate, the House of Representatives and the Governor had all made similar proclamations.

#### **CONSENT ITEMS.**

Receive the Iowa Measurement Research Foundation (University of Iowa) affiliated organization report;

Approve the institutional and Board Office personnel transactions; and

Approve the Board meetings schedule.

Regent Lande referred to the Iowa Measurement Research Foundation report and said he would like to know a little more about its sources of income. Also, why does its fiscal year end September 30; could it be moved to June 30?

Vice President True stated that University officials bring the affiliated organization reports to the Board as soon as possible following the end of the fiscal year so the information is fresh. With regard to the sources of income, he said the Iowa Measurement Research

Foundation receives a single contribution from Professor Lindquist. The Foundation, basically, invests those funds for further measurement research at the University of Iowa. The Foundation receives no additional contributions.

Regent Lande asked if there was a functioning need to have the fiscal year end on September 30. Vice President True said the fiscal year can conform to the wishes of the Board. Regent Lande said the fiscal year was not that important.

President Newlin asked if Regent Lande wanted further follow up. Regent Lande responded that he did not.

MOTION: Regent Turner moved to approve the consent docket, as presented. Regent Lande seconded the motion. MOTION CARRIED UNANIMOUSLY.

**INTERINSTITUTIONAL COMMITTEE ON EDUCATIONAL COORDINATION. (a) M.S. Program in Information Systems, Iowa State University.**

Provost Whitmore presented the recommendation on behalf of the Interinstitutional Committee on Educational Coordination. He said there already is an undergraduate program in this area at the University of Iowa but it is not as specific as the program proposed for Iowa State University. Information systems is an area where there is a shortage of skilled workers in the state of Iowa. There is a desire on the part of business and industry to have talented employees who can manage huge amounts of data. There is very great demand which the University of Iowa cannot meet and which will, at least partially, be met through this new program.

Regent Turner asked if the MBA graduates at the University of Iowa would compete for the same positions as students graduating from this program at Iowa State University. Provost Whitmore said the graduates of both programs would have many of the same skills. There are so many jobs available that he did not think that would be a problem. He thinks the program at Iowa State University will focus more on the practical application of information systems. The University of Iowa does not offer the specific degree program being requested for Iowa State University.

Provost Richmond stated that Provost Whitmore's remarks were completely accurate. This program is applied in its focus. Students will be required to take internships with business which will require a focus on management while the program at the University of Iowa is geared more toward the theoretical aspects of information science. The Iowa State University program will allow students to go directly into business. There probably will be some overlap in the positions for which students are qualified once they receive their degrees but there are a great number of positions available.

Regent Ahrens asked if there were any mechanisms to continue to ensure that the programs will remain different. Provost Richmond responded affirmatively, noting that the faculty as well as senior administration will pay close attention to that. The deans of business work closely together. There is no intent to create two duplicate programs. It was quite clear that the demand for people trained in this area is very large.

Regent Ahrens asked when students will be admitted. Provost Richmond responded that students will be admitted this coming fall.

Regent Ahrens asked about the anticipated student response to the degree offering. Provost Richmond responded that University officials anticipate 15 students per year, increasing to 20 students per year in 3 years.

Regent Lande said it was difficult for him to understand how there can be two programs without additional costs. Provost Richmond said that issue was addressed in the materials provided to the Board members. There will be a slight additional cost for two graduate assistants. His colleagues in the business college believe they will be able to handle the relatively small number of additional students.

Regent Turner asked that, in the future, as the Board members are presented with the costs for new programs, the Board members be presented with a more clear picture of the budget, and not just a statement that the additional costs will be covered by resources of the college, etc.

MOTION: Regent Turner moved to approve Iowa State University's proposal for a new Master of Science program in Information Systems. Regent Ahrens seconded the motion. MOTION CARRIED UNANIMOUSLY.

(b) Bachelor of Arts in Women's Studies, University of Iowa.

Provost Podolefsky presented the recommendation on behalf of the Interinstitutional Committee on Educational Coordination. He noted that the proposed program differs significantly from the degree at Iowa State University.

Regent Kennedy asked how University officials plan to market the program. Provost Whitmore responded that, in general, there already are students in the program because the University offers a minor in this discipline. Recruiting will be through normal channels of listing in the course materials and word of mouth.

Regent Kennedy asked about evaluation of the program after it is implemented to make sure it stays current. Provost Whitmore said the Board of Regents requires that new degree programs automatically be reviewed in the 5<sup>th</sup> year after approval.

Regent Lande identified the women's studies degrees that would be available at the Regent universities with the approval of this program at the University of Iowa. He was not sure what is done with this degree except to be an instructor. Additionally, the Regent universities do not have any degree programs in men's studies. It seemed to him that in some kind of abstract logic there would some day be a need for a men's studies program.

Dr. Ellen Lewin, Chair of Women's Studies at the University of Iowa, stated that people with a degree in Women's Studies do very much what other people with liberal arts degrees do. They attend graduate school and professional school, not unlike someone with a major in English or History. She said many Women's Studies programs now call themselves "Gender Studies". The program looks at all aspects of gender. These programs are interdisciplinary.

Regent Kennedy asked if at some point people will just talk about history and women will be included in history? The same with Black history: Will there continue to be a need?

Dr. Lewin said Women's Studies is an interdisciplinary field. Although things have changed considerably over the last 20 to 30 years, she said she would not want to predict what will be down the road.

Regent Kennedy asked how the program is unique from Iowa State University's and the University of Northern Iowa's programs. Dr. Lewin responded that the University of Northern Iowa's program is a master's program. The University of Iowa has different strengths from Iowa State University. She believes that students are attracted to each campus because of the strengths of the campuses. The University of Iowa will be adding a program with no additional funds by consolidating a program that already exists.

Regent Turner stated that, even though most of the resources are in place, it would be appropriate for the Board members to see an operating budget for any new program.

Provost Podolefsky noted that his wife's law firm seeks out women's studies graduates for their analytical abilities. She finds they have learned some tremendous skills.

MOTION: Regent Kennedy moved to approve the University of Iowa's proposal to establish a Bachelor of Arts

degree in Women's Studies. Regent Smith seconded the motion. MOTION CARRIED UNANIMOUSLY.

(c) Craniofacial Anomalies Research Center, University of Iowa.

Provost Richmond presented the recommendation on behalf of the Interinstitutional Committee on Educational Coordination. He said most of the funding will come from existing grants for training and research and additional funding through the College of Medicine. There will be very little overlap with other programs at the University of Northern Iowa or Iowa State University.

Regent Neil asked if there are other centers in the U.S. doing similar research. Jeffrey Murray, Professor of Pediatrics, responded that there are several other centers across the country in craniofacial anomalies. The University of Iowa has a large focus on birth defects of the face, which is a significant problem. Three babies per week are born in Iowa with a craniofacial anomaly. He was hopeful that this center can provide even more strength in this area and will allow faculty to interface with clinicians. He is personally interested in educational outreach activities. The University of Iowa center will have the strongest emphasis on cleft of the lip and palate of any of the centers in the country.

President Newlin asked where are the closest other centers. Professor Murray responded that the closest centers that are funded by the National Institutes of Health are Harvard University and Johns Hopkins University.

Regent Turner said this was a very exciting and very good plan. With regard to the creation of a center, she asked if faculty will continue to have appointments in their own departments. Professor Murray said the individual members will have primary appointments in their departments. He hoped, over time, to establish a physical presence where the members can come together.

Regent Turner asked how the members of the external advisory committee are selected. Dr. Murray responded that the members of both the internal and external advisory committees are selected from a list of people who are actively involved in this type of treatment of children. He said membership will be completely open. He hopes that the internal and external advisory members will suggest other members.

MOTION: Regent Smith moved to approve the University of Iowa's request to establish a Craniofacial Anomalies Research Center (CARC), effective

immediately. Regent Neil seconded the motion.  
MOTION CARRIED UNANIMOUSLY.

**ACCREDITATION REPORTS, UNIVERSITY OF IOWA. (a) College of Public Health.**

Provost Whitmore presented the accreditation report on behalf of the University of Iowa. He described the general process for accreditation of this brand new college. He said the College is not yet fully formed but is perfectly in line to be accredited three years from now. The preaccreditation allows the College to be eligible for certain kinds of grants.

Regent Turner asked if the 6.9 percent diversity of faculty, minorities and women, was in line with what was strived for. Was the accreditation team comfortable with the percentage?

Provost Whitmore stated that University officials told the accrediting team about the institution's projects to recruit minorities. In general, the accrediting group felt positive about the recruitment activities. The University would like an even more diverse faculty.

President Newlin asked about the impact of the College of Public Health, particularly the service aspects, on the state of Iowa. Provost Whitmore said the College was having an impact on the quality of public health throughout the state of Iowa. Associate Dean Jack Barnette said there were several ways the College of Public Health will benefit Iowans including the construction and development of workforce development skills. The College of Public Health degree is very sought after. The College is also developing a Master of Public Health in Community and Behavioral Health. Individuals will serve in Iowa counties through employment with the Iowa Department of Public Health. Issues addressed will include tobacco, aging studies and rural health. He said the service impact will be very apparent and will increase in the future. He noted that preaccreditation gives the College full membership in the Association of Schools of Public Health, one of the benefits of which is eligibility for certain kinds of funding. There are only 29 Colleges of Public Health in the country. Competition is very keen for the research dollars.

Regent Turner noted that the College offers two academic degrees and a Doctor of Philosophy. How does the Doctor of Philosophy fit in? Associate Dean Barnette responded that the College of Public Health was formerly the Department of Preventive Medicine and Environmental Health of the College of Medicine. The Department has a long history of offering the M.S. and Ph.D. degrees which are primarily research-oriented degrees. The Master of Public Health and the Master of Health Administration are the more professional-oriented degrees that prepare individuals to practice in communities and state and federal agencies. The M.S. and Ph.D. programs train



individuals to do research in public health. The Master of Public Health and the Master of Health Administration are more service-oriented professional degrees.

President Newlin congratulated University officials on the pre-accreditation.

**ACTION:** President Newlin stated the Board received the report on pre-accreditation for the College of Public Health, University of Iowa, by general consent.

(b) Program in Urban and Regional Planning.

Provost Whitmore presented the accreditation report on behalf of the University of Iowa. He said the program has been reaccredited. Student outcomes and assessment was one area identified in the report. The program plans a survey of its graduates. There are ten faculty members in the program and roughly 45 graduate students.

Regent Smith asked what efforts have been taken to address the student outcomes issues that were noted in the accreditation report. Professor Heather MacDonald responded that there were two strategies: an exit survey and a survey of alumni, which is underway currently.

President Newlin asked if there would be an annual survey of alumni. Professor MacDonald responded that it would be more appropriate to do the survey every two to three years. This is a rapidly-changing field.

Regent Smith referred to the minority recruitment of 12 percent and encouraged a continuation of the great efforts.

**ACTION:** President Newlin stated the Board received the report on accreditation for the Graduate Program in Urban and Regional Planning, University of Iowa, by general consent.

**SPRING ENROLLMENT REPORT.**

Assistant Director Gonzalez stated that the enrollment report was presented in accordance with the following action steps of the Board of Regents strategic plan: Annually assess access to Regent institutions and Increase distance education enrollment substantially. She described spring 2001 headcount enrollment for each of the three Regent universities as compared to spring and fall enrollment for the preceding two years. Total headcount enrollment was as follows: 1998-1999 fall

enrollment = 67,619 and spring enrollment = 63,163; 1999-2000 fall enrollment = 68,509 and spring enrollment = 64,067; and 2000-2001 fall enrollment = 68,930 and spring enrollment = 64,676. She reviewed spring 2001 headcount enrollment by educational level and residence for each university. The totals were as follows: undergraduate residents = 38,823 and nonresidents = 10,770; professional residents = 3,913 and nonresidents = 985; and graduate residents = 5,807 and nonresidents = 5,363. The total of all enrollments was 64,676 residents and 47,558 nonresidents. She compared FTE enrollment ratios for each university from fall 1998 through spring 2001. She reviewed the enrollments for fall 2000 and spring 2001 for each university by the following categories: graduates, other nonreturnees, new students, not new students, and total enrollment. The final information presented by Assistant Director Gonzalez related to distance education offerings. She displayed a map of Iowa which indicated the number of offerings in each county, and noted that academic offerings by the Regent universities are available in 75 percent of the counties.

Regent Ahrens asked about the significance of undergraduate students taking 15.5 credit hours being identified as attending on a full-time basis as compared to the requirement to take at least 12 credits for identification as a full-time student, with which she was familiar.

President Coleman said an FTE is defined in terms of the number of credits a student would need to take each semester to graduate in four years. Twelve credit hours is the federal limit for financial aid. However, a student cannot graduate in four years taking only 12 credit hours.

President Seagrave noted that spring enrollment was higher than at any time in the past for Iowa State University. The increase from last spring's enrollment is larger than the fall enrollment was from the previous fall. He said this was another symptom of increased retention.

President Koob stated that the record enrollment for the University of Northern Iowa in the spring continues a 6-year pattern of record enrollment. With regard to the differentiation between 15.5 credit hours and 12 credit hours as an FTE, he said many states have adopted the 12 credit hour definition so they have a higher number of FTEs per faculty member. It provides stronger evidence of the need for more faculty.

Regent Ahrens asked for a clarification of the category entitled "not new students". Assistant Director Gonzalez said that category would include anyone who had attended the institution previously but was not enrolled as of the official count in the fall.

Regent Kelly asked about the financial impact of the number of non-resident students on the universities. President Coleman responded that the full tuition is charged for out-

of-state students. Currently, the difference in tuition for the University of Iowa is \$3,200 for in-state students versus \$12,000 for out-of-state students. She said the financial impact for the University of Iowa was quite dramatic and extremely positive.

President Seagrave said the same response would apply for Iowa State University. However, the percentage of nonresident students varies widely between colleges. Nonresident student tuition is an important economic concern.

President Koob stated that, at the University of Northern Iowa, the out-of-state enrollment primarily allows the University to meet its diversity goals. The strategic plan of the University of Northern Iowa is directed toward the Board goal for underrepresented students and the University's goal for international students.

Regent Neil said there is a columnist in this state who has said that if Iowa's tuition is raised higher than Illinois', Iowa would come out better financially with regard to the students from Illinois who attend an Iowa Regent university. He asked what effect pursuing that line of revenue would have on enrollment in the colleges.

President Coleman said the tuition currently is more expensive for an Illinois student to attend the University of Iowa than it is for an Illinois student to stay in Illinois.

Regent Kennedy stated that, historically, the gap between Iowa's out-of-state tuition and Illinois' in-state tuition has not been that great. Therefore, there are many Illinois students who come to Iowa. She said the columnist might have been referring to that gap.

Regent Neil said the point of the article was that if Iowa raised its tuition it is cheaper for Illinois students to come here than to stay at home. That is obviously not true.

Regent Ahrens asked for the reason for the decrease in enrollment at the University of Iowa. President Coleman responded that, in the fall, University officials thought that part of the decrease was due to students finishing quicker. She now believes the decline is a combination of students finishing quicker, a slight decline in graduate students and a slight decline in freshman students.

**ACTION:** President Newlin stated the Board received the enrollment report, by general consent.

#### **ANNUAL REPORT ON INTERNATIONAL AGREEMENTS AND STUDY ABROAD.**

Associate Director Kniker presented the annual report on international agreements and study abroad. He noted that the report was presented in accordance with the following

action step of the Board of Regents strategic plan: Each institution undertakes efforts to ensure that curricula reflect internationalization and enhance global awareness. He reviewed the benefits of internationalization which include research collaboration and teaching exchanges for faculty; new knowledge and understanding of other cultures for students; and economic impact and strategies for problem solving for the state. There are 170 active international agreements with 83 countries through which 2,094 students participate. The purposes for international agreements include research, student exchanges, faculty exchanges, service and outreach, and library book exchanges. Funding for international agreements comes from government grants, business sponsorships, foundations, endowed funds and university budgets.

Associate Director Kniker provided information on the total number of students who study abroad and their locations. With regard to the study abroad student profile, he said 64 percent of the students are female and 36 percent are male. Sixty-nine percent are resident lowans; 27 percent are juniors and 37.5 percent are seniors. With regard to ethnicity of study abroad students, he said 87.8 percent are white, 7.8 percent are minority and 3.6 percent are international students. He identified the number of students from the individual colleges who studied abroad as well as their fields of study. With regard to trends in internationalization, he said students are experiencing a shortened time abroad, different destinations for study, and an increasing percentage of students studying abroad. Students are being encouraged to take foreign language instruction longer.

Regent Neil asked about the percentages nationally of students studying abroad. Associate Director Kniker stated that, nationally, 3 percent of undergraduates have international experiences. At the Regent universities, approximately 10 percent to 15 percent of undergraduates have international experiences.

Regent Neil asked about students being encouraged to take foreign language instruction longer. Associate Provost Steve Hoch responded that, nationally, 20 years ago 16 percent of students studied foreign language at the university level; now that figure is only 8 percent.

Regent Ahrens asked if part of the reason that students are not taking a foreign language at the university level is because much of that education is taking place at the high school level. Associate Provost Hoch said that was not really the reason. The experience of the cohort of students coming to the university with high school language experience and studies based on proficiency examinations show that students' ability to comprehend and work in the language in a meaningful way is very low.

Regent Neil asked for the reason for the decline in students studying languages. Associate Provost Hoch said there are no good answers. One of the trends is for

students to study Spanish, which is a major shift in language study in the U.S. While this is very good for Spanish becoming, to some degree, a second language in the U.S., it has been very narrowing for the international experience. Of the U.S. students who study a foreign language, 75 percent to 80 percent study Spanish, a trend which is difficult to combat.

Regent Lande said it was his perception that Russian or Chinese was effective in politics or business. There was now a perception that English is the international language. Associate Provost Hoch said one can sell in any language but one can buy only in the language of the buyer. There are areas where opportunities are being lost.

Regent Ahrens said it has been her experience, in traveling internationally, that most young people have some English proficiency.

Regent Turner asked if the universities have changed their language requirements. She said she found it interesting that two-to-one females versus males are participating in international study.

Associate Provost Hoch said there have been two major changes in the curriculum. One is a moving away from what is traditionally a language and literature specialty to greatly increase the number of enrollments by trying to immerse students in the culture and history rather than simply in the language. The second change, which has helped enormously and one that is a particular strength at the University of Iowa, is to develop a specialist in second language acquisition. Those individuals actually focus intellectually on how people acquire a second language. With regard to participation by gender, Associate Provost Hoch said the ratio is much better than it used to be. It used to be just those studying language and literature who studied abroad and that, historically, has been heavily female. That figure has gone from 85 percent females to 67 percent females nationally.

Regent Kelly asked how the Regent universities compare with similar universities in other states with regard to the percentage of students traveling abroad. President Coleman responded that, nationally, only 3 percent of students study abroad. At the Regent universities, that figure is 10 percent to 15 percent of students. She said she did not have comparable data from other Big 10 universities but could get that information for the Board members. She noted that Iowa's Grinnell College has promoted study abroad heavily; over 50 percent of its students study abroad.

Regent Kelly asked how student participation in study abroad affects the Regent universities. President Coleman responded that there is a very positive impact in terms of students' opportunities when they graduate. Most of the language students study abroad in order to utilize the language. Studying abroad is a life-transforming

experience. Iowa companies are now discovering they have international markets and they need to have employees who understand the global marketplace.

Regent Ahrens stated, as a student, that she spent weeks in Asia and western Europe, which brought a whole new perspective to her curriculum. She understands how important international relations are for agriculture. The Japanese buy much of our soybeans. She congratulated university officials on making this an important area of focus and for encouraging students to take advantage of the opportunities. These types of opportunities make for a better student and a better citizen of the state of Iowa.

Director Dennis Peterson stated that, in 1998-99, the Institute of International Education listed Iowa State University as 16<sup>th</sup> in terms of percentage of undergraduate students studying abroad. In the latest census, Iowa State University was not listed in the top 20. Iowa State University's competitors increased more than did Iowa State University.

President Newlin recognized Jeannie Steele and Kurt Meredith, University of Northern Iowa, to discuss the Orava project.

Professor Steele discussed the University of Northern Iowa's activities in education reform. She said it has been exciting work with outcomes far beyond the greatest expectations. Their activities began in the Republic of Slovakia following the fall of the Berlin wall. The University of Northern Iowa was invited to assist with a complete transformation of the Slovakian educational system.

Assistant Professor Meredith discussed what the educational system was like in Slovakia when the University of Northern Iowa faculty and staff arrived and what it is like now. He read comments of Slovakian teachers who were involved in the program. There is now mutual respect of teachers and students. The Slovaks relied on the expertise of the faculty and staff of the University of Northern Iowa. He said the exchange has not been one way; several contingents of Slovak teachers have come to the University of Northern Iowa.

Professor Steele stated that University of Northern Iowa educators have gone beyond Slovakia to teach in other countries. She described the program's funding sources as well as the funding for a project called "Reading and Writing for Critical Thinking", which is a spin-off of the Orava project. Over 75,000 teachers and over 2 million students have been involved in the project. University of Northern Iowa faculty have been greatly enriched by the experiences. The experience helps faculty to internationalize their curriculum which helps students to understand the value of democracy. With regard to where the program goes from here, he said there is a desire to sustain the momentum. There is a fragile infrastructure in place in many of the nations.

Assistant Professor Meredith distributed information about the project, noting that the efforts involve an enormous number of dedicated people. Two University of Northern Iowa faculty are heading up the program in Slovakia, the response to which has been overwhelming. The project impacts faculty's understanding of the world which is shared with students and communities; it makes democracy come alive for people with whom they have been working.

Regent Lande thanked Professors Steele and Meredith, as well as the University of Northern Iowa, for the efforts. He said it was a wonderful program with wonderful results. He asked if the interaction between the University of Northern Iowa and the people abroad is largely in English. Professor Steele said the project is always delivered in the local language. It is presented in English and through interpreters.

Regent Turner said the program was phenomenal, for which she commended the University. With regard to the partnership with educators themselves, she asked how the contact was originally made. She noted that the project appeared to affect all the educational levels from administration to teaching methodology to curriculum.

Assistant Professor Meredith said the approach that was taken had much to do with the program's success. They worked carefully with colleagues in the various countries. It was not presented as a University of Northern Iowa program that was being imposed on them. In concert with Dean Switzer, the Slovakian Minister of Education sought out the University of Northern Iowa's assistance. The initial effort dealt with changing the instructional process. They then asked for assistance with the curriculum, also.

President Newlin said it was a wonderful program and the Board members appreciated the presentation.

**ACTION:** President Newlin stated the Board received the report on international agreements, including study and work abroad programs of the Regent universities, by general consent.

#### **REPORT ON MEETING OF THE IOWA COORDINATING COUNCIL FOR POST-HIGH SCHOOL EDUCATION.**

Regent Neil stated that this was the in-between of moving to the new system. The Council tabled a couple of programs because they had not met the 30 day window. The Council received a report on the distance education project headed by John Lewis.

**ACTION:** President Newlin stated the Board received the report, by general consent.

## **REPORT OF THE BANKING COMMITTEE.**

Regent Lande reported on the meeting of the Banking Committee. The Committee members received the investment and cash management reports for the quarter ending December 31, 2000. The Banking Committee members conducted a performance evaluation of external investment fund managers. He said the investments have done well in the markets considering the general performance of the broad market. The Banking Committee approved, as a walk-on item, a preliminary resolution for the sale of \$23 million academic building refunding bonds for Iowa State University. Due to the falling interest rates, a window of opportunity has presented itself to issue bonds at the April Board of Regents meeting to pay off existing revenue bonds. There will be a \$2.5 million current value savings.

**MOTION:** Regent Lande moved to adopt A Resolution authorizing the Executive Director to fix the date or dates for the sale of up to \$23,300,000 Academic Building Revenue Refunding Bonds, Series I.S.U. 2001A and 2001B. Regent Neil seconded the motion, and upon the roll being called, the following voted:  
AYE: Ahrens, Kelly, Kennedy, Lande, Neil, Newlin, Smith, Turner.  
NAY: None.  
ABSENT: Fisher.

**MOTION CARRIED.**

**ACTION:** President Newlin stated the Board accepted the report of the Banking Committee, by general consent.

## **REPORT ON LEGISLATIVE SESSION.**

Executive Director Stork said there were a number of bills being tracked. The first major deadline for committee consideration of bills has passed. Appropriations and tax bills exempt from this deadline are still alive. A major item of interest that has been well publicized is the revised budget for FY 2002. He said the Revenue Estimating Council met and revised its estimates, the result of which is a \$300 million shortfall in FY 2002 revenues to the state. By law, the Governor has to revise his recommendations for the FY 2002 budget. The Governor has two weeks in which to do that. By March 28, the



Governor must revise his budget and present it to the legislature. The Governor has advised agencies to start planning for cuts of approximately 6 percent across state government. The Governor also plans to propose some selective cuts. The Legislature will then develop budget targets and proceed with proposed FY 2002 appropriations. The Board will continue to work closely with the Governor and legislators regarding Regent funding priorities.

President Newlin provided the following comments relative to Board expectations regarding this process: The Board and its institutions have a comprehensive budget process that includes communication and input among the institutions, campus personnel, the Board Office, and the Board. The institutions will follow their individual missions, the Board's strategic plan and their institutional strategic plans in determining FY 2002 budget reductions. The ongoing process will involve reporting, discussing, and intensive consultation among the Board, the Board Office, and the institutions.

**ACTION:** President Newlin stated the Board received the report on the 2001 Legislative Session and the recommendations of Board positions on proposed legislation, by general consent.

#### **RATIFICATION OF COLLECTIVE BARGAINING AGREEMENTS.**

Director Wright stated that tentative agreements had been reached and were within the established parameters. Each collective bargaining agreement had been ratified by the organizations' membership.

**MOTION:** Regent Neil moved to (1) Ratify tentative collective bargaining agreements with University of Northern Iowa - United Faculty; Campaign to Organize Graduate Students (COGS) at the University of Iowa; Service Employees International Union (SEIU) at the University of Iowa Hospitals and Clinics; and (2) Authorize the Board Office to report the results of the bargaining process for 2001-03 collective bargaining agreements to the Public Employment Relations Board (PERB) as required by law. Regent Kennedy seconded the motion. **MOTION CARRIED UNANIMOUSLY.**

President Newlin expressed appreciation, on behalf of the Board of Regents, to institutional administrators, Joe Flynn, and Board Office staff who worked so hard to secure voluntary agreements with the Regent employees covered by these collective

bargaining agreements. He said it was nice, once again, to complete this task without having to go to arbitration. He acknowledged the long hours that were devoted to this effort and said it was appreciated.

**RESIDENCE SYSTEMS -- ANNUAL GOVERNANCE REPORTS, TEN-YEAR PLANS, PRELIMINARY FY 2002 BUDGETS, AND PROPOSED 2001-2002 RESIDENCE RATES.**

Associate Director Hendrickson reviewed with the Board members the residence system governance report, which she said were four separate but interrelated reports: FY 2000 annual report, ten-year residence system plans for FY 2002- FY 2011, proposed rates for academic year 2001-2002, and preliminary FY 2002 budgets. The Board gives preliminary consideration of both the residence system rates and budgets in March, with final approval of system rates in April and system budgets in July.

With regard to the annual report, Associate Director Hendrickson said, during FY 2000, the residence systems housed 19,659 students; gross revenues were \$90.9 million; total operating expenditures were \$65.8 million; net revenues after debt service and mandatory transfers were \$14.3 million. She provided the following figures on outstanding principal of dormitory bonds as of June 30, 2000: \$35.2 million for the University of Iowa, \$81.8 million for Iowa State University, and \$32.2 million for the University of Northern Iowa.

With regard to ten-year plans, Associate Director Hendrickson said university enrollment and occupancy projections indicate a steady demand for Regent resident system housing. Demand forms the basis for financial forecasts.

With regard to the proposed rates, Associate Director Hendrickson said University of Iowa officials proposed a 6.2 percent increase; Iowa State University officials proposed a 5.3 percent increase; and University of Northern Iowa officials proposed a 6.0 percent increase. The University of Iowa's residence system rates are the lowest compared to its peer institutions, and Iowa State University and the University of Northern Iowa are second lowest compared to their peer institutions.

With regard to the preliminary FY 2002 budget, Associate Director Hendrickson stated that gross revenues were \$105.6 million. Total operating expenditures were projected to be \$79.3 million. Net revenues after debt service and mandatory transfer were \$17.1 million. Voluntary reserves were estimated as follows: \$13.5 million at the University of Iowa; \$9.4 million at Iowa State University; and \$5.2 million at the University of Northern Iowa. The preliminary budgets are based upon proposed rates.

ACTION: President Newlin stated the Board received a summary report on university residence systems, by general consent.

(a) University of Iowa.

Vice President Jones provided some general comments regarding the University of Iowa residence system report. He emphasized that the basis for the residence system plan is purposeful planning. University residence system officials are creating a community. There are market demands to which the University must respond. There is an effort to provide diversity and opportunities in the residence system. Triple rooms provide economic access for some students.

Regent Neil asked for the reason for the significant increase in residence system rates since 1997, noting that the increases were a full percentage above the average of previous increases. Vice President Jones responded that, since 1997, University officials have implemented the fire safety enhancement plan and have responded to students' desire for ethernet services for computer access in the residence halls. He noted that had the University gotten into the ethernet sooner, it might have cost less.

ACTION: President Newlin stated the Board, by general consent, (1) received the University of Iowa residence system FY 2000 annual report; (2) received the University of Iowa residence system ten-year plan for FY 2002 through FY 2011; (3) considered the University's academic year 2001-2002 proposed rates including a combined double occupancy residence hall room and full board plan of \$4,671 (a 6.2 increase) and apartment rate increases averaging 4.8 percent; and (4) considered the University's preliminary FY 2002 residence system budget, which is subject to further review and action when the Board approves the final FY 2002 institutional restricted fund budgets in July.

(b) Iowa State University.

Vice President Hill reviewed the history of activities that have taken place in the Iowa State University residence system in the last few years. He stated that, in July 1998, the Board approved conceptually the master plan for the Iowa State University residence system. In 1997, market research identified a growing disparity between the

available campus housing options and what students desire. From 1987 to 1997, residence hall occupancy declined 20 percent while enrollments declined only 3 percent. Iowa State University has a long tradition of offering housing that provides students with a learning environment, opportunities to develop leadership skills, computer access, and space for learning community activities. The residence system master plan allowed for the creation of neighborhoods. He said there was already significant evidence that University officials have taken the right approach. The percentage of students who are living in University housing has increased from 32.5 percent in the fall of 1999 to 34.8 percent in the fall of 2000. The increase was primarily the result of Hawthorn Court Apartments Phase 1 being brought on line, which significantly increased the number of juniors and seniors living on campus.

Vice President Hill stated that four feasibility studies are underway in University housing. The Friley Hall portion of the Union Drive feasibility study is in progress, the results of which University officials hope to have early in the fall. University officials are currently planning to request Board approval to begin a feasibility study for Richardson Court in June. He said the results of the feasibility studies for the Union Drive area and for Richardson Court, along with working closely with the Board Office, will provide University officials with more detailed information for the ten-year report to be presented in March 2002.

Vice President Hill stated that Iowa State University's current room and board rate ranks ninth among Big 12 universities and tenth among peer land grant universities. University officials proposed an increase of 5.3 percent which is 3/10 of one percent greater than was reported in December during the presentation on the Union Drive project. He said the December figures were arrived at in October. December's proposed increase of 5 percent was based on a financial model that used long-term costs and revenue trends. In January, as University officials began developing the budget for the coming year, it was determined that cost increases in several areas would exceed the original planning assumptions. The additional 3/10 of one percent increase is tied to those cost increases.

Explicit planning assumptions in the Department of Residence master plan involve maintaining a differential of one percent between revenues and expenses through the year 2004. Vice President Hill stated that the master plan provides a major overhaul of facilities using a combination of new construction, financed primarily by debt, and major renovations, financed primarily by self-generated funds. The rate proposal is designed to keep the revenues at levels which will generate sufficient voluntary reserves to finance major renovations.

Vice President Hill stated that a major master plan strategy involves building the Hawthorn Court project first because it will generate additional revenue that could be

used to fund renovations throughout the system. He said that strategy, not the 5.3 percent rate increase, was basically responsible for the \$1.1 million increase in the net operating revenue after debt service and mandatory transfers. The requested rate increase represents a first step toward maintaining the 1 percent differential in the face of known increased costs. Although it would be possible to proceed with a slightly smaller rate increase, University officials believe it is wiser to respond to increased costs over several years rather than to risk having to increase rates dramatically in any one given year.

President Newlin asked about the percentage of occupancy for Phase 1 and Phase 2 of Hawthorn Court. Vice President Hill responded that Phase 1 was scheduled to have 720 beds available for fall 2000. There were actually 912 beds available at the beginning of the fall 2000 semester, with an occupancy rate of 96.2 percent (877 beds occupied). He said 92 additional beds came on line after the start of the fall semester 2000 which raised the number of available beds to 1,008 for an occupancy rate of 87.4 percent.

President Newlin asked about occupancy projections for the fall of 2001. Vice President Hill responded that, at this time, there were 1,580 beds scheduled to be available for fall 2001. There are currently 1,431 applications and University officials anticipate having at least a 95 percent occupancy rate.

Regent Neil asked if the following, as outlined in the meeting materials, were the reasons for the proposed additional 3/10 of one percent increase:

- \$81,648 The delivery of Digital Subscriber Line (DSL) to family apartments to provide connectivity to the Internet. The residents requested this service.
- \$146,068 The anticipated addition of three new support staff.
- \$160,000 Increased costs for health care benefits.
- \$250,000 Increased cost of utilities.
- \$56,000 Increased information technology costs.
- \$120,000 Increased salary costs.

Vice President Hill responded affirmatively.

Regent Neil asked whether or not these figures were known in December. Vice President Hill said the actual figures were not known. Planning assumptions were used to provide the Board members with figures in December.

Director Alexander said the University's plan called for a one percent differential between revenues and expenditures at the time the information was prepared for the bond sale. University officials have since become aware of additional increases that will go above the 4 percent inflation factor. Part of this increase is being recovered by increasing revenues an additional 3/10 of one percent. University officials believe it is better not to try to recover those costs at one time. He noted that University officials were not aware of many of the increases at the time the original information was prepared in October.

Regent Neil stated that increased health care costs were certainly known in October. He said technology costs should have been in the plan.

Director Alexander responded that there were additional technology costs of which University officials were not aware at the time. University officials were aware of health care costs.

Regent Neil stated that, when the Board of Regents makes decisions, its members believe they have been given the most accurate information at the time and that, in December, the Board was assured by University officials that they could live within the 5 percent projected rate increase.

**ACTION:** President Newlin stated the Board, by general consent, (1) received the Iowa State University residence system FY 2000 annual report; (2) received the Iowa State University residence system ten-year plan for FY 2002 through FY 2011 with the understanding that the comprehensive long-term plan will, by March 2002, include all planned renovation projects by year with estimated costs and sources of funding; (3) considered the University's academic year 2001-2002 proposed rates including a combined double occupancy residence hall room and 20 meals per week board plan of \$4,666 (a 5.3 percent increase) and apartment rate increases averaging 5.2 percent; and (4) considered the University's preliminary FY 2002 residence system budget, which is subject to further review and

action when the Board approves the final FY 2002 institutional budgets in July.

(c) University of Northern Iowa.

Director Hartman presented highlights of the University of Northern Iowa's residence system report. As stated by his colleagues, he said the University's residence system emphasizes the importance of supporting students' education and development. He described an event that took place in the last year at which University of Northern Iowa student leaders hosted a regional meeting of student leaders. He said that activity represented an important component of students' development at the University. The University of Northern Iowa also hosted the 12<sup>th</sup> annual resident assistant conference. These meetings showcase the University and its people. The University just completed its second culinary workshop which attracts people from around the country.

Director Hartman stated that the University of Northern Iowa has invested considerably in correcting deferred maintenance in its residence system. He described the renovation of the Redeker Dining Facility which was an excellent example of cooperation with the staff from the University Department of Facilities Planning to renovate the largest dining facility on campus.

President Newlin asked about the additional 9.9 percent gross revenues when the original budget was for a 3.7 percent increase in gross revenues. Director Hartman responded that a substantial amount of the difference was because there were in excess of 100 additional students living on campus than had been included in the budget planning for last year. Furthermore, the university experienced a significant increase in miscellaneous income. University officials have completed an important facet of the food service marketing plan for the campus. The food service is now seamless, meaning that it is in the Union. All of the venues in the Union, many of which are new this year, are under the Department of Residence. The income from those sources is much larger than University officials had anticipated when the budget was developed.

**ACTION:** President Newlin stated the Board, by general consent, (1) received the University of Northern Iowa residence system FY 2000 annual report; (2) received the University of Northern Iowa residence system ten-year plan for FY 2002 through FY 2011; (3) considered the University's academic year 2001-2002 proposed rates including a combined double occupancy residence hall room and full board plan of \$4,398 (a 6.0 percent

increase) and apartment rate increases averaging 5.0 percent, and (4) considered the University's preliminary FY 2002 residence system budget, which is subject to further review and action when the Board approves the final FY 2002 institutional budgets in July.

### **ANNUAL REPORT ON STATEWIDE FAMILY PRACTICE TRAINING PROGRAM.**

Assistant Director Gonzalez pointed out information that was provided in this year's report which was requested last year. The information included residence characteristics for the students and characteristics regarding race and ethnicity.

Director Tracy provided the Board members with a summary of the annual report on the Statewide Family Practice Training Program. He said this year's report adds another positive chapter to the history of the program. He reminded the Board members that, because it is a three-year program, roughly one-third of the participants will complete training each year. Current enrollment is 156. Enrollment on July 1, the beginning of the new academic year, will increase to 160. There are 35 medical colleges represented in the current enrollment. Women constitute 42 percent of the enrollees. Eleven percent of the positions are held by members of minority groups. Seventy-five percent of the most recent graduating class selected Iowa family practice sites. Nearly one-half of the graduates have gone to communities of under 10,000 residents. He named several Iowa communities that had received recent graduates.

Director Tracy stated that medical student interest in family practice careers nationally has declined. At the University of Iowa, that decline has also been felt although family practice remains the most-frequently selected career choice. On the financial side, last year's costs were \$35.4 million for all costs associated with training family physicians. The state paid \$2.4 million of those costs. The balance came from the community hospitals that sponsor the residencies and the family practice centers.

Concerning the total value of the Statewide Family Practice Training Program, Director Tracy said the value extends beyond training excellent family physicians for Iowa. The network of training programs serves as the backbone for the University of Iowa's statewide medical education system. All of the community-based student education is coordinated through the structure that is established for the training of family physicians.

Regent Neil noted that the cost of this program for one year is less than \$1/person in the state.



President Newlin congratulated Director Tracy on his efforts and urged that he continue the progress.

Regent Turner asked if there is a downward trend in all primary care. Director Tracy responded that pediatrics is the exception to the downward trend in primary care. He said 14 percent of the students will go into pediatrics; 8 percent will go into internal medicine; and 9 percent will go into obstetrics and gynecology.

Regent Turner asked if the state is seeing a saturation in the market. Director Tracy responded that this was a wonderful time in Iowa. The graduates in primary care are being retained in Iowa, particularly in rural communities. Fewer than 9 percent of all Iowa family physicians are past age 60. There have been almost no relocations from rural communities. Iowa is showing substantial net gains in the number of primary care physicians.

**ACTION:** President Newlin stated the Board received the report on the Statewide Family Practice Training Program, by general consent.

**AFFILIATED ORGANIZATION REPORT ON UNIVERSITY OF IOWA MEASUREMENT RESEARCH FOUNDATION.**

**ACTION:** The Board received the Iowa Measurement Research Foundation affiliated organization report, on the consent docket.

**BOARD OFFICE PERSONNEL TRANSACTIONS.** The Board Office reported there were no transactions on its personnel register this month.

**BOARD MEETINGS SCHEDULE.** The Board Office recommended the Board approve the Board meetings schedule.

April 18, 2001	Iowa Braille and Sight Saving School	Vinton
April 19, 2001	University of Iowa	Iowa City
May 16-17, 2001	Iowa School for the Deaf	Council Bluffs
June 12-13, 2001	Iowa State University	Ames
July 18-19, 2001	University of Northern Iowa	Cedar Falls
September 12-13, 2001	University of Iowa	Iowa City
October 17-18, 2001	Iowa State University	Ames
November 14-15, 2001	University of Iowa	Iowa City
December 12-13, 2001	West Des Moines Marriott Hotel	W. Des Moines
January 16, 2002	Telephonic Conference Call	

GENERAL  
March 21-22, 2001

February 20-21, 2002	University of Northern Iowa	Cedar Falls
March 13-14, 2002	Iowa State University	Ames
April 17-18, 2002	Iowa School for the Deaf	Council Bluffs
May 15, 2002	Iowa Braille and Sight Saving School	Vinton
May 16, 2002	University of Iowa	Iowa City
June 19-20, 2002	Iowa State University	Ames
July 17-18, 2002	University of Northern Iowa	Cedar Falls
September 18-19, 2002	University of Iowa	Iowa City
October 16-17, 2002	University of Northern Iowa	Cedar Falls
November 13-14, 2002	Iowa State University	Ames
December 18-19, 2002	(To be determined)	Des Moines

**ACTION:** The Board meetings schedule was approved on the consent docket.

President Newlin then asked Board members and institutional officials if there were additional general or miscellaneous items for discussion. There were none.

**EXECUTIVE SESSION.** President Newlin requested that the Board meet in closed session pursuant to Iowa Code §20.17(3) to conduct a strategy meeting of a public employer for collective bargaining.

**MOTION:** Regent Kennedy moved to enter into closed session. Regent Lande seconded the motion, and upon the roll being called, the following voted:  
AYE: Ahrens, Kelly, Kennedy, Lande, Neil, Newlin, Smith, Turner.  
NAY: None.  
ABSENT: Fisher.

**MOTION CARRIED.**

The Board having voted at least two-thirds majority resolved to meet in closed session beginning at 4:45 p.m. on March 21, 2001, and adjourned therefrom at 7:19 p.m. on that same date.

## STATE UNIVERSITY OF IOWA

The following business pertaining to the University of Iowa was transacted on Wednesday and Thursday, March 21 and 22, 2001.

### **REGISTER OF PERSONNEL CHANGES.**

**ACTION:** The Register of Personnel Changes for February 2001 was approved, as presented, on the consent docket.

### **REVISION TO PROFESSIONAL AND SCIENTIFIC CLASSIFICATION SYSTEM.**

Director Wright presented the Board members with information regarding the University's request. He noted that the Board of Regents has statutory responsibility for maintaining the pay structures at the universities. He said the position was evaluated by the comparable worth pay plan instrument and was found to be placed in pay grade 15.

**MOTION:** Regent Smith moved to approve the change in salary grade assignment of the following classification in the Professional and Scientific Classification System: Registrar from salary grade 14 (\$49,565 to \$93,735) to salary grade 15 (\$53,625 to \$101,415). Regent Turner seconded the motion. **MOTION CARRIED UNANIMOUSLY.**

### **REGISTER OF CAPITAL IMPROVEMENT BUSINESS TRANSACTIONS.**

Vice President True presented this item on behalf of the University of Iowa. He said there were a great number of projects on the University's capital register this month.

Regent Neil referred to the roofing projects that were included in the capital register. He asked what kind of roofs were being put on, noting that University officials were aware of Board members' feelings toward "flat" roofs.

Vice President True said there were approximately 14 million square feet of roofs at the University of Iowa. Roofs have an average 20-year life; therefore, the University is constantly replacing or repairing roofs. There were three roof projects included in this month's capital register. One project was for the Chemistry Building. A second project was for the Power Plant. The third roofing project is for MacLean Hall which is on the Pentacrest. Each roofing project is unique. He said the Board Office description of the projects in the meeting materials provided the reasons for the different materials. Some of the roofs, such as that of the Power Plant, have a great deal of foot traffic, in which case there is a synthetic material with concrete pavers over it. He stressed that none of the roofs are totally flat; they all are deflected to some degree. He said the life of some of the roofs is thirty years. When that happens, University officials are very pleased with their system of maintenance and repair. University officials hope to get a 30-year life out of the current roofing projects.

Vice President True stated that University officials rely on a firm named Benchmark, Incorporated, to provide very specialized consulting services and to make sure the right roofing materials are used. He noted that another consideration in determining roofing materials may be appearance. In the case of MacLean Hall, the roof can be seen from many locations on campus. University officials want to ensure that the center of campus has the right appearance. In the case of the Chemistry Building, its roof is perforated many times with ventilation systems and fume hoods which drives the decisions as to what kind of roofing material can be used.

MOTION: Regent Neil moved to approve the University's capital register, as presented, with the exception of the schematic design for the Medical Education and Biomedical Research Facility -- Building Project B. Regent Kennedy seconded the motion.  
MOTION CARRIED UNANIMOUSLY.

Dean Kelch stated that, last month, College of Medicine officials discussed briefly the rationale for the development of the Health Sciences Center master plan. At this meeting, they would present the schematic design for the Medical Education and Biomedical Research Facility -- Building B and request the Board's formal approval of such. He briefly described the master plan activities that have taken place to date. He stated that, due to the remarkable activity of faculty and staff in the College of Medicine, research activity has increased 80 percent since 1994. The lack of laboratory space has limited the expansion of the research enterprise.

Dean Kelch introduced Steve Rohrbach of Rohrbach Carlson and Jeff Burke of Payette Associates to present the schematic design.

Mr. Burke presented slides of the site plan and different views of the proposed facility. He said the design will follow precedents set in Building A. There will primarily be a homogenous functional program for biomedical research. The architecture will encourage interaction among users. Circulation will accommodate established site patterns. The design will support donor recognition and will include provisions to connect to a future Building C. He said the separate buildings will be seen as one facility. The same materials will be used for each building. The building will have a 57 percent net-to-gross ratio. He described the various floor plans.

Regent Kelly asked if there would be an odor problem in the building. Dean Kelch responded that there would not be an odor problem because the air turnover is immense.

Regent Kelly asked for the rate of exchange of air. Mr. Burke responded that, in the laboratories, the rate is approximately 20 exchanges per hour.

Regent Kelly asked if the net-to-gross ratio of 57 percent was usual. Dean Kelch said he thought it was a good ratio especially since there is allocation of significant space to accommodate powerful magnets for two large instruments.

Regent Neil asked if the rooms that house the magnets would be encased in lead. Dean Kelch responded that significant magnetic shielding will be required. Lead will not be needed because no radioactive materials will be used. He noted that he was very interested in the power of magnetic fields. The Dean's future office will be right above the magnets!

MOTION: Regent Neil moved to approve the schematic design for the Extension of Medical Education and Biomedical Research Facility—Building B. Regent Ahrens seconded the motion. MOTION CARRIED UNANIMOUSLY.

President Newlin thanked University officials for their fine work.

#### **APPROVAL OF LEASES AND EASEMENTS.**

MOTION: Regent Smith moved to approve a lease agreement with Digital Artefacts for its use of business incubator space at the Oakdale Research Park; lease renewals with Covenant Medical Center, Waterloo, Iowa, and Creston

Greater Community Hospital, Creston, Iowa, for the University's use of space for the Child Health Specialty Clinics; and a lease agreement with the University of Iowa Community Medical Services for the University's use of space in Iowa City for a satellite donor facility for the UIHC Blood Program. Regent Turner seconded the motion, and upon the roll being called, the following voted:

AYE: Ahrens, Kelly, Kennedy, Lande, Neil, Newlin, Smith, Turner.

NAY: None.

ABSENT: Fisher.

MOTION CARRIED.

President Newlin then asked Board members and institutional officials if there were additional items for discussion pertaining to the University of Iowa. There were none.

## IOWA STATE UNIVERSITY

The following business pertaining to Iowa State University was transacted on Wednesday and Thursday, March 21 and 22, 2001.

### **REGISTER OF PERSONNEL CHANGES.**

**ACTION:** The Register of Personnel Changes for February 2001 was approved, as presented, on the consent docket.

### **APPROVAL TO AWARD AN HONORARY DOCTORATE OF SCIENCE DEGREE TO KEITH ROBERT YAMAMOTO.**

President Seagrave presented the University's request to award an honorary Doctorate of Science degree to Keith Robert Yamamoto. He said Professor Yamamoto is an outstanding, internationally renowned research scientist, a superb teacher, a recognized leader in national science and public policy matters, and a distinguished alumnus of Iowa State University.

**MOTION:** Regent Ahrens moved approval to award an honorary Doctorate of Science degree to Keith Robert Yamamoto. Regent Neil seconded the motion. **MOTION CARRIED UNANIMOUSLY.**

### **REGISTER OF CAPITAL IMPROVEMENT BUSINESS TRANSACTIONS.**

Vice President Madden presented the capital register on behalf of Iowa State University. He highlighted several projects including the program statement for the North Campus Child Care Facility and an increased budget for the Iowa State Center—Parking Lot Bus Terminal.

President Newlin asked for the location of the bus terminal and requested the inclusion of maps in future capital register submissions. Vice President Madden responded that the proposed location of the bus terminal was in the southwest area of the Iowa State Center parking lot and somewhat west of the athletic buildings, in the area where the students' cars are parked.

MOTION: Regent Smith moved to approve the Register of Capital Improvement Business Transactions for Iowa State University. Regent Kennedy seconded the motion. MOTION CARRIED UNANIMOUSLY.

#### **APPROVAL OF LEASES AND EASEMENTS.**

MOTION: Regent Smith moved to approve lease agreements with Biotronics and NewLink Genetics for their use of business incubator space at the ISU Research Park; lease renewal with Western Iowa Tech Community College, Sioux City, Iowa, for the University's use of space for the Northwest Iowa Area Extension Office/Outreach Center; lease agreement with the Iowa State University Research Park Corporation for the University's use of space to house the Institute for Social and Behavioral Research; and Amendment #4 to the lease agreement with the U. S. Government for the Government's use of additional land to expand facilities at the Plant Introduction Station in Ames. Regent Turner seconded the motion, and upon the roll being called, the following voted:  
AYE: Ahrens, Kelly, Kennedy Lande, Neil, Newlin, Smith, Turner.  
NAY: None.  
ABSENT: Fisher.

#### **PROPOSED TRAFFIC AND PARKING REGULATIONS AND RATES.**

Regent Ahrens questioned the increase of 3.5 percent in the parking rates for faculty and staff and the increase of 5 percent in parking rates for students. Vice President Madden responded that the increases were rounded off to whole numbers. He said the parking rates for students are lower than those for faculty and staff. He noted that there was a need to resurface the stadium parking lots.

Regent Turner referred to the reserved parking for which the rates are five to ten times the general staff rate. She asked who has reserved parking?



Vice President Madden said there is a priority system for reserved parking. First priority is to accommodate people who have a work necessity to have access to a vehicle during the day. Next priority is senior faculty and staff, and the priority order works down from there. He noted that Iowa State University has enough parking spaces; the problem is the location of the parking.

**ACTION:** President Newlin stated the Board considered Iowa State University's proposed FY 2002 parking rate increases, as set forth, by general consent.

President Newlin then asked Board members and institutional officials if there were additional items for discussion pertaining to Iowa State University.

President Seagrave introduced Iowa State University's newly-elected student body president and vice president, respectively: Andy Tofilon and Charles Johnson.

Mr. Tofilon referred to the state appropriations cuts and offered the Board the students' help. He said they have to stand together on this. The student government is doing a lot of outreach to students, parents and alumni. He said he looked forward to a positive relationship with the Board of Regents.

President Newlin congratulated the students on their election.

## UNIVERSITY OF NORTHERN IOWA

The following business pertaining to the University of Northern Iowa was transacted on Wednesday and Thursday, March 21 and 22, 2001.

### **TOUR OF LANG HALL.**

On the morning of March 22, the Board of Regents members toured the newly-renovated Lang Hall. They viewed classrooms and computer laboratories. Technology capability in the building was upgraded; the video projector takes the place of overhead projectors, VCRs and televisions.

President Newlin asked if the room provided the capacity for students to bring in their laptops to use during class. A University representative responded that many of the rooms have such capability. Four rooms are multi-media classrooms.

Vice President Madden asked if the University of Northern Iowa has experimented with wireless technology. President Koob responded the entire physics department utilizes wireless technology.

The Board members toured a general computer laboratory which can also be used as a classroom. They viewed a Mac computer laboratory which was specifically designed for public relations students. The Mac monitors have flat computer screens.

The Board members next toured the auditorium, which is entirely air conditioned. The auditorium has 830 seats, 280 of which have tablet arms. The auditorium will be open for use at the end of March.

The electronic media division will be moving into the renovated facility this summer. The balance of the facility has been open for classes since January.

Regent Smith asked if student organizations will still have the opportunity to hold their meetings in the auditorium. Director Mikkelsen responded affirmatively, noting that scheduling is handled through the student union.

The Board members viewed murals which had been restored. One such mural was a replication of the Soldiers and Sailors Monument at the State Capitol Complex grounds. The Board members next viewed the Graduate College conference room and the studio for communications studies. Director Mikkelsen noted that the control room viewing room was inspired by the University of Iowa. The group next viewed the large performance studio and the interpreters theater, which is heavily experiential for the students.

President Newlin thanked University officials for the tour.

#### **REGISTER OF PERSONNEL CHANGES.**

**ACTION:** The Registers of Personnel Changes for January and February 2001 were approved on the consent docket.

#### **APPOINTMENT OF DEAN.**

Provost Podolefsky presented the University's recommendation for appointment of a Dean for the College of Natural Sciences. He noted that the recommendation followed a national search to fill the position and that University officials were pleased with their selection.

**MOTION:** Regent Ahrens moved to approve the appointment of Dr. Kichoon Yang as Dean of the College of Natural Sciences effective July 1, 2001, at an annual budgeted salary of \$125,000. Regent Turner seconded the motion. **MOTION CARRIED UNANIMOUSLY.**

#### **REGISTER OF CAPITAL IMPROVEMENT BUSINESS TRANSACTIONS.**

Vice President Dell presented the University's capital register.

**MOTION:** Regent Smith moved to approve the Register of Capital Improvement Business Transactions for the University of Northern Iowa. Regent Kennedy seconded the motion. **MOTION CARRIED UNANIMOUSLY.**

**PROPERTY AGREEMENT, OPERATIONS & MAINTENANCE AGREEMENT AND AN  
EASEMENT AGREEMENT, RECREATION TRAIL, CITY OF CEDAR FALLS.**

Vice President Dell presented the request, on behalf of the University of Northern Iowa. She noted that the project had been discussed for a number of years.

MOTION: Regent Neil moved to approve the following agreements for development of a recreational trail by the City of Cedar Falls on University of Northern Iowa property: (1) Recreational trail funding agreement with the Iowa Department of Transportation and the City of Cedar Falls; (2) Development, operations and maintenance agreement with the City of Cedar Falls; and (3) Easement agreement with the City of Cedar Falls. Regent Turner seconded the motion, and upon the roll being called, the following voted:  
AYE: Ahrens, Kelly, Kennedy, Neil, Newlin, Smith, Turner.  
NAY: None.  
ABSENT: Fisher, Lande.

MOTION CARRIED.

President Newlin expressed appreciation for the inclusion of a map with the material provided by University officials for this agenda item.

**APPROVAL OF LEASES.**

Regent Kennedy said the proposal to lease space in an historic train depot was interesting. She asked that University of Northern Iowa officials bring further information to the Board, as plans progress. She said it was an exciting example of collaboration.

President Koob stated that University officials would take Board members on a tour of the space next fall.

Regent Smith asked if the University owns the existing UNI-CUE building. President Koob responded affirmatively.

MOTION: Regent Smith moved to approve the lease renewal with Northwest Hockey for the use of Waterloo Riverfront Stadium by the University baseball

team; and the lease agreement with the City of Waterloo for the University's use of renovated space in the Old Chicago Great Western Depot in downtown Waterloo, which would provide improved facilities to house the UNI-CUE (Center for Urban Education) program, which would relocate from its existing location in downtown Waterloo. Regent Turner seconded the motion, and upon the roll being called, the following voted:  
AYE: Ahrens, Kelly, Kennedy, Lande, Neil, Newlin, Smith, Turner.  
NAY: None.  
ABSENT: Fisher.

MOTION CARRIED.

#### **PROPOSED MULTIMODAL FACILITY.**

Vice President Dell stated that this was a project about which University officials were very excited. At this meeting, University officials were providing the Board members with the information that they have received to date. It will be a cooperative project. The concept will totally change the way the University views its parking situation. The project will be funded by a federal appropriation. There will be an 80 percent/20 percent match requirement. The University of Northern Iowa and the local community will be responsible for the 20 percent match. She said University officials will have much more information when the feasibility study is completed by the end of June. At that time, there will be a better idea of cost and what will be included in the project.

Regent Turner asked if the concept was a centralized parking area for the Waterloo/Cedar Falls community and the University community. Vice President Dell responded that the Waterloo involvement has to do with the Renaissance Project and Vision Iowa. In that project, they have included a rail transit to connect Waterloo and Cedar Falls.

The feasibility study will address cost, location, and what might be included in the facility. Vice President Dell stated that, as this project moves forward, University officials will return to the Board many times, following through the steps of the capital procedures. University officials expect to have much better information following completion of the feasibility study. President Newlin stated he assumed that University officials would report back following completion of the study.

President Newlin asked who decides who pays the 20 percent match. Vice President Dell said that was something that had not been worked out. The University expects to

have the opportunity to use University land as part of the match. The land use and services of the University would be a big contribution from the University.

President Newlin said he assumed that University officials had received some favorable feedback from the City of Cedar Falls about this project. Vice President Dell responded affirmatively.

**ACTION:** President Newlin stated the Board received the report on the proposed multimodal facility at the University of Northern Iowa, by general consent.

**RESIDENCE SYSTEM FUND TRANSFER.**

Vice President Dell presented the University's request for a residence system fund transfer.

**MOTION:** Regent Neil moved to approve the transfer of \$1.0 million from the Residence System Surplus Fund to the Residence System Improvement Fund. Regent Kennedy seconded the motion. **MOTION CARRIED UNANIMOUSLY.**

President Newlin then asked Board members and institutional officials if there were additional items for discussion pertaining to the University of Northern Iowa. There were none.

## IOWA SCHOOL FOR THE DEAF

The following business pertaining to the Iowa School for the Deaf was transacted on Wednesday and Thursday, March 21 and 22, 2001.

### **REGISTER OF PERSONNEL CHANGES.**

**ACTION:** The Register of Personnel Changes for February 2001 was approved, as presented, on the consent docket.

### **REGISTER OF CAPITAL IMPROVEMENT BUSINESS TRANSACTIONS.**

Superintendent Johnson stated that the information for this item was contained within the meeting materials.

**MOTION:** Regent Ahrens moved to approve the Register of Capital Improvement Business Transactions for the Iowa School for the Deaf, as presented. Regent Kennedy seconded the motion. **MOTION CARRIED UNANIMOUSLY.**

President Newlin then asked Board members and institutional officials if there were additional items for discussion pertaining to the Iowa School for the Deaf. There were none.

## IOWA BRAILLE AND SIGHT SAVING SCHOOL

The following business pertaining to Iowa Braille and Sight Saving School was transacted on Wednesday and Thursday, March 21 and 22, 2001.

### **REGISTER OF PERSONNEL CHANGES.**

**ACTION:** The Register of Personnel Changes for January 2001 was approved, as presented, on the consent docket.

President Newlin then asked Board members and institutional officials if there were additional items for discussion pertaining to the Iowa Braille and Sight Saving School.

Superintendent Thurman stated that next month the Board of Regents would be meeting at the Iowa Braille and Sight Saving School. He said those at the School always looked forward to Board members' visits. He reminded the Board members that he is going on professional development leave and will not have the opportunity to see them in Vinton.

President Newlin wished Superintendent Thurman Godspeed in his professional development leave.

### **ADJOURNMENT.**

The meeting of the Board of Regents, State of Iowa, adjourned at 10:26 a.m. on Thursday, March 22, 2001.

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Frank J. Stork  
Executive Director



IOWA BRAILLE AND SIGHT SAVING SCHOOL  
December 13-14, 2000