

**Board of Regents Strategic Planning Retreat
September 17, 2021
Board of Regents Office
Urbandale, Iowa**

Friday, September 17, 2021

9:00 a.m. Retreat begins

1. Review of 2016-2021 Strategic Plan (Dr. Mark Braun, Executive Director and Dr. Rachel Boon, Chief Academic Officer, Board of Regents)
2. Strategic Plan Survey Results (Dr. Mark Braun, Executive Director and Dr. Rachel Boon, Chief Academic Officer, Board of Regents)
3. National Trends and Best Practices in Efficiencies Within Higher Education (Dr. Paul Friga, Clinical Associate Professor, University of North Carolina)
4. Digital Academic Delivery (Dr. Mark Braun, Executive Director and Dr. Rachel Boon, Chief Academic Officer, Board of Regents)
5. 2022-2027 Strategic Plan Development (Dr. Mark Braun, Executive Director and Dr. Rachel Boon, Chief Academic Officer, Board of Regents)