

UNIVERSITY OF IOWA HOSPITALS AND CLINICS COMMITTEE  
BOARD OF REGENTS, STATE OF IOWA

ALUMNI CENTER – REIMAN BALLROOM  
IOWA STATE UNIVERSITY  
AMES, IOWA

SEPTEMBER 15, 2021  
3:30 p.m. \*

**Committee Members**

Sherry Bates (Chair)  
David Barker  
Nancy Boettger

Abby Crow  
Milt Dakovich (Co-Chair)  
Nancy Dunkel

Jim Lindenmayer  
Michael Richards  
Greta Rouse

**Agenda Items**

1. Minutes of June 3, 2021, Committee Meeting (Bates)
2. University of Iowa Hospitals and Clinics Presentation
  - ▶ Opening Remarks (Dr. Jackson)
  - ▶ Operating and Financial Performance (Gunasekaran/Henrichs)

**\*Note: Time is approximate**