

Contact: Mark Braun

**MINUTES OF AUGUST 6, 2008
UNIVERSITY OF IOWA HOSPITALS AND CLINICS COMMITTEE
BOARD OF REGENTS, STATE OF IOWA
MAUCKER UNION, OLD CENTRAL BALLROOM, ROOMS A AND B
UNIVERSITY OF NORTHERN IOWA
CEDAR FALLS, IOWA**

Committee Members

Robert Downer, Chair

Jack Evans

Bonnie Campbell (absent)

Michael Gartner

Ruth Harkin

Craig Lang

David Miles

Rose Vasquez

Staff Members

Mark Braun

University of Iowa

Ellen Barron, Eric Dickson, Ken Fisher, Jean Robillard, Paul Rothman, Gordon Williams, Ann Williamson

The corresponding docket memorandum for each agenda item, an integral component of the minutes, is available on the Board of Regents web site: www2.state.ia.us/regents. Copies of these memoranda can also be obtained from the Board Office by calling 515-281-3934.

Chair Downer called the meeting to order at 10:17 a.m.

SUI Vice President for Medical Affairs Jean Robillard, Interim Chief Operating Officer Eric Dickson, Associate Vice President for Finance and Chief Financial Officer Ken Fisher, Carver College of Medicine Dean Paul Rothman, Associate Vice President for Nursing and Chief Nursing Officer Ann Williamson, and Interim CEO Gordon Williams appeared before the Board.

- MOVED by EVANS, SECONDED by HARKIN, to approve the minutes from the June 12, 2008, UIHC Committee meeting with the clarification to the minutes with regard to purchasing property which was a former Brownfield that the Board would also due its own due diligence to ensure a clear title and not solely rely on a lender to do so. MOTION APPROVED UNANIMOUSLY.

Vice President Robillard introduced Ellen Barron as the new Assistant Vice President for Communications and announced Kenneth Kates has been named the new Chief Executive Officer of UIHC.

Vice President Robillard also provided an update on the installation of the Epic software. The installation is on time and several units have been brought on line and several more to come on line this week.

Regent Gartner inquired if the software will integrate with billing and if there is a plan to move to an Epic Billing system.

CFO Fisher indicated that Epic works very well with the current billing system and while UIHC hold the license to the billing system there are no plans to switch to Epic.

Vice President Robillard provided the latest specialty rankings from US News & World Report. The UIHC has 9 specialties in the top 50.

Regent Harkin inquired how the rankings compared to last year and which specialties are able to me moved up ranking.

Interim CEO Williams indicated that the UIHC only had 6 specialties ranked in the top 50 two years ago and UIHC is now moving in the right direction.

Vice President Robillard indicated that cancer treatment neurology and neurosurgery can be moved up in ranking.

Regent Gartner asked if it is more important to focus on those specialties which fit the demographics of Iowans.

Vice President Robillard replied that improving gerontology, along with cardiology, were in the UIHC strategic plan.

Interim CEO Williams and Chief Nursing Officer Williamson provided an update on the flood.

Regent Gartner noted that the length of stay of patients has been an ongoing issue and during the flood UIHC increased the discharges by 50%.

Interim CEO Williams commented that the flood told UIHC a lot about how they manage length of stay as well as the operating rooms.

Vice President Robillard added that the flood personally impacted 182 UIHC employees. The UIHC created an office where those employees could visit to access all resources that were available to those who survived the flood.

Chief Financial Officer Ken Fisher provided an update on the operating and financial performance.

CFO Fisher indicated the impact of the flood on UIHC was in the range of \$5-7 million. Additionally, the flood caused a loss of \$1.25 million in revenue.

Regent Gartner inquired what the impact of the flood was on expenses.

CFO Fisher indicated that expenses only dropped \$9600.

Regent Gartner asked about the overtime expenses.

Regent Lang asked about the increased utility expenses and how they will be billed.

CEO Fisher responded that overtime will not really show up until the August financials are complete and that utilities are handled by the University and UIHC receives a bill and the increased utility costs will more than likely be an increased rate charged by the University in the next fiscal year.

Regent Gartner asked if the change in bad debt is a timing issue or as a result of the flood.

CEO Fisher indicated it is a normal variation.

Interim CEO Williams provided an update on hospital facilities additions and renovations.

Regent Lang asked if there is a plan to direct marketing to the public so that they are aware of the reason why the additions and renovations are taking place.

Interim CEO Williams indicated that a preliminary plan has been developed.

Interim COO Dickson provided the Board an update on safety issues at UIHC.

President Pro Tem Evans asked what the monitoring process is for safety.

Interim COO Dickson indicated the severity adjusted mortality rating of patients is a good gauge. However, the goal is to drive the number of patients harmed by the care they receive to zero.

Regent Vasquez asked who receives the measures and haven't all hospitals been required to post their ratings.

Interim COO Dickson indicated that the ratings will be posted and that the Center for Medicaid and Medicare (CMS) have created a website to post data collected by CMS.

Vice President Robillard added that all data should be posed not just that collected by CMS.

Regent Lang asked what the plans are to do with an employee that does not embrace the new safety culture.

Interim CEO Williams indicated that an anonymous hotline has been established and he has told employees as this has been discussed throughout the hospital that if their supervisor has does not take safety seriously to see him personally and he will address the problem.

Regent Lang indicated the Board should move a resolution endorsing the initiatives and asking for regular updates.

- MOVED by LANG, SECONDED by VASQUEZ, to endorse the initiatives that have been taken on safety and that the Board should be provided regular reports on progress. MOTION APPROVED UNANIMOUSLY.
- MOVED by DOWNER, SECONDED by GARTNER, to thank Interim Chief Executive Officer Williams for his time at the University of Iowa Hospitals and Clinics. MOTION APPROVED UNANIMOUSLY.

Chair Downer adjourned the meeting at 11:48 a.m.