MEMORANDUM

To: Board of Regents
From: Board Office
Subject: Meeting of the Board of Regents as the Trustees of the University of Iowa Hospitals and Clinics
Date: May 7, 2001

Recommended Action:

Receive the report on the University of Iowa Hospitals and Clinics (UIHC).

Executive Summary:

The Board of Regents, in its role as Trustees of the University of Iowa Hospitals and Clinics, will be provided a quarterly report on the operations of the UIHC. Areas to be covered in this oral report are: 1) Quarterly Update on UIHC Operations, Programs and Finances; 2) Amendment to the Bylaws, Rules and Regulations of the UIHC and its Clinical Staff; 3) 2001-02 Conceptual Budgets for University of Iowa Hospitals and Clinics; and, 4) Holden Comprehensive Cancer Center at the University of Iowa.

Quarterly Update on UIHC Operations, Programs and Finances

The University of Iowa Hospitals and Clinics continues fiscal year 2001 with solid performance. During the period July 1, 2000 to March 31, 2001, clinic visits increased 6.1%. Acute inpatient admissions increased 0.3% compared to the same period during the preceding fiscal year. During the first nine months of the fiscal year, the average length of inpatient stays increased 1.1%. Inpatient days increased 1.5%.

Total operating revenue increased 7.5% compared to the FY 2000 period ended March 31, 2000. Expenses, including salaries and wages, increased 10.3%. UIHC recorded an operating margin of 3.8% during the first nine months of FY 2001 compared to 6.2% during the comparable period of FY 2000.
Amendment to the *Bylaws, Rules and Regulations of the UIHC and its Clinical Staff*

1. **Bylaws** amendments to Article II, Section 3 and related sections reflecting the establishment of the Departments of Neurosurgery and Radiation Oncology, the Program in Emergency Medicine, and revising the charge to the Environment of Care Subcommittee.

These amendments recognize the establishment of the Departments of Neurosurgery and Radiation Oncology as well as the Program in Emergency Medicine by creating parallel clinical services within the University of Iowa Hospitals and Clinics.

The Heads of the Department of Neurosurgery and Radiation Oncology in the College of Medicine shall also serve as UIHC’s Clinical Service Heads in those medical disciplines. The Head of Neurosurgery has previously served as a member of the University Hospital Advisory Committee, and will continue to do so in his/her capacity as clinical service Head. The Radiation Oncology Clinical Service Head will also serve on the University Hospital Advisory Committee.

Privileges of physicians in the Department of Neurosurgery will continue to be reviewed by the Surgical Credentials Panel. Privileges of physicians in the Department of Radiation Oncology will be reviewed by the Medical Credentials Panel.

The Director of the Program in Emergency Medicine in the College of Medicine shall also serve as the Emergency Medicine Clinical Service Head within UIHC. The Director shall serve as a member of the University Hospital Advisory Committee in his/her capacity as Clinical Service Head. The Medical Credentials Panel will now review privileges of physicians in the Program in Emergency Medicine. That review was previously conducted by the Surgical Credentials Panel because the appointments were in the Department of Surgery.

This amendment also changes the names of the Safety Subcommittee to the Environment of Care Subcommittee and revises the subcommittee charge to reflect the increased scope of the subcommittee’s responsibilities.

2. **Bylaws** Amendments to Article VIII, Section 8, Relating To Review Of Outside Tissues

This amendment adds specific language to clarify and provide explicit guidance for the handling and use of tissue specimens that have been
obtained at other institutions, but relate to a patient now receiving care at the University of Iowa Hospitals and Clinics.
2001-02 Conceptual Budgets for University of Iowa Hospitals and Clinics

Operating budgets for University of Iowa Statewide Health Service Units for FY 2002, now in the final stages of development, are aligned with strategic goals of the University of Iowa and the University of Iowa Hospitals and Clinics. The University of Iowa Hospitals and Clinics Strategic Planning Program for FY 2001-2005 was approved by the Board of Regents in October 1999. This strategic plan, in the context of current payment trends for health care, is the basis of the FY 2002 budget. UIHC’s FY 2002 budget anticipates declining reimbursement, a reduction in state support of the Indigent Patient Care Program, and increased demand for services. Because of the projected increase in the number of patients served, the UIHC budget anticipates the modest growth, currently being experienced, will continue into fiscal year 2002. This increased volume will be combined with higher prices for drugs, medical supplies and salary cost and drive an increase in total spending.

Holden Comprehensive Cancer Center at the University of Iowa

In July, 2000, the University of Iowa’s Cancer Center was recognized by the National Cancer Institute as a NCI-designated cancer center, a highly prized distinction given only to a select group of cancer centers in the United States. Recognition of SUI’s achievements and potential was further enhanced a few months later with the designation as a Comprehensive Cancer Center.

During 2000, the Cancer Center was also renamed to recognize the stunning generosity of the $25 million gift by the family of Roland and Ruby Holden to further cancer research and clinical care at the University of Iowa.

The forerunner of the Holden Comprehensive Cancer Center was established in 1980. It includes 100 clinical faculty and 140 researchers from 29 departments and six colleges associated with University of Iowa Health Care.

Complete material on the agenda and exhibits is included in a separate University of Iowa Hospitals and Clinics docket.