



University of Iowa Health Care

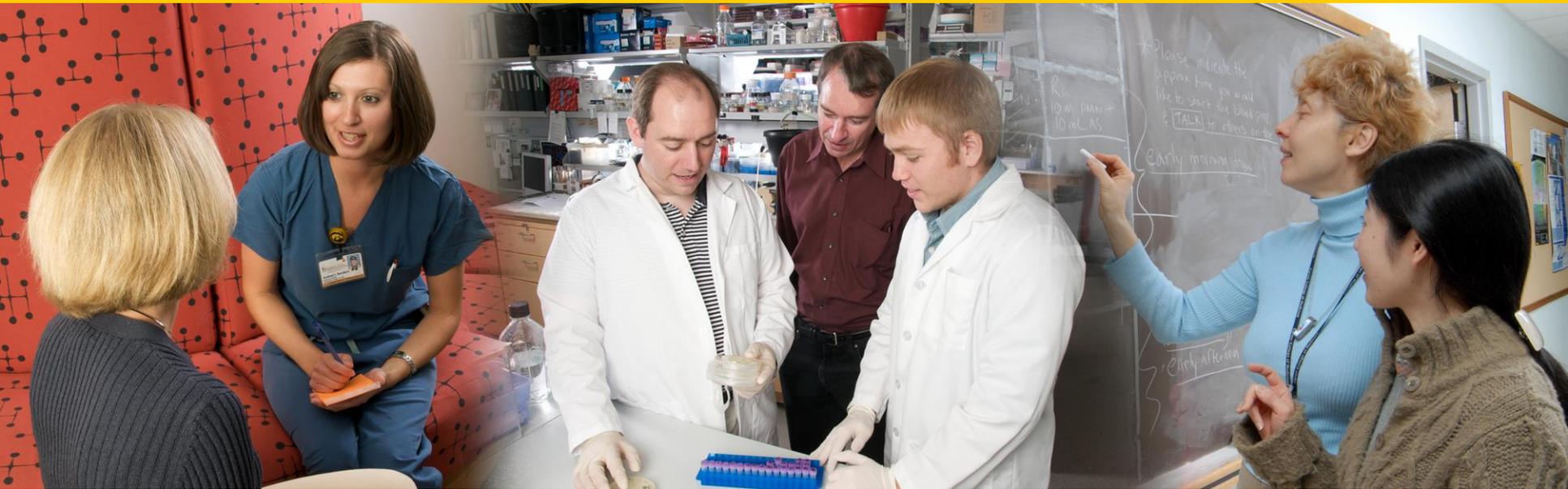
***Presentation to
The Board of Regents, State of Iowa
February 6-7, 2012***

- Opening Remarks (Jean Robillard)
- Operational and Financial Performance (Ken Kates, Ken Fisher)
- UI Health Care Master Plan and the New UI Children's Hospital (Jean Robillard, Ken Kates & Kimberly Stanley)



Opening Remarks

Jean Robillard, MD
Vice President for Medical Affairs



Operating and Financial Performance Update

Ken Kates, Chief Executive Officer
UI Hospitals & Clinics

Ken Fisher, Associate Vice President for Finance
and Chief Financial Officer

Volume Indicators

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Discharges	15,297	15,102	15,099	195	1.3% ○	198	1.3% ○
Patient Days	97,521	97,114	100,202	407	0.4% ○	(2,681)	-2.7% ●
Length of Stay	6.33	6.51	6.60	(0.18)	-2.7% ●	(0.27)	-4.1% ●
Average Daily Census	530.01	527.79	544.58	2.21	0.4% ○	(14.57)	-2.7% ●
Surgeries – Inpatient	5,771	5,789	5,719	(18)	-0.3% ○	52	0.9% ○
Surgeries – Outpatient	8,153	7,577	7,657	576	7.6% ●	496	6.5% ●
ED Visits	30,016	28,905	28,075	1,111	3.8% ●	1,941	6.9% ●
Outpatient Clinic Visits	429,923	436,364	415,575	(6,441)	-1.5% ○	12,407	3.0% ●

 Greater than 2.5% Favorable	 Neutral	 Greater than 2.5% Unfavorable
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Discharges by Type

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Adult Medical	5,260	5,135	5,150	125	2.4% ○	110	2.1% ○
Adult Surgical	6,906	6,858	6,820	48	0.7% ○	86	1.3% ○
Adult Psych	773	794	799	(21)	-2.7% ●	(26)	-3.3% ●
<i>Subtotal – Adult</i>	<i>12,939</i>	<i>12,787</i>	<i>12,769</i>	<i>152</i>	<i>1.2% ○</i>	<i>170</i>	<i>1.3% ○</i>
Pediatric Medical & Surgical	1,678	1,632	1,641	46	2.8% ●	37	2.3% ○
Pediatric Critical Care	392	403	407	(11)	-2.8% ●	(15)	-3.7% ●
Pediatric Psych	288	280	282	8	2.8% ●	6	2.1% ○
<i>Subtotal – Pediatrics w/o newborn</i>	<i>2,358</i>	<i>2,315</i>	<i>2,330</i>	<i>43</i>	<i>1.8% ○</i>	<i>28</i>	<i>1.2% ○</i>
Newborn	733	765	716	(32)	-4.1% ●	17	2.4% ○
TOTAL w/o Newborn	15,297	15,102	15,099	195	1.3% ○	198	1.3% ○

●	○	●
Greater than 2.5% Favorable	Neutral	Greater than 2.5% Unfavorable

Discharge Days by Type

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Adult Medical	30,334	30,431	30,871	(97)	-0.3% ○	(537)	-1.7% ○
Adult Surgical	36,395	35,600	36,010	795	2.2% ○	385	1.1% ○
Adult Psych	9,230	9,462	9,593	(232)	-2.5% ●	(363)	-3.8% ●
<i>Subtotal – Adult</i>	<i>75,959</i>	<i>75,494</i>	<i>76,474</i>	<i>465</i>	<i>0.6% ○</i>	<i>(515)</i>	<i>-0.7% ○</i>
Pediatric Medical & Surgical	9,187	9,231	9,385	(44)	-0.5% ○	(198)	-2.1% ○
Pediatric Critical Care	9,376	11,574	11,762	(2,198)	-19.0% ●	(2,386)	-20.3% ●
Pediatric Psych	2,359	2,030	2,053	329	16.2% ●	306	14.9% ●
<i>Subtotal – Pediatrics w/o newborn</i>	<i>20,922</i>	<i>22,834</i>	<i>23,200</i>	<i>(1,912)</i>	<i>-8.4% ●</i>	<i>(2,278)</i>	<i>-9.8% ●</i>
Newborn	1,639	1,824	1,588	(185)	-10.1% ●	51	3.2% ●
TOTAL w/o Newborn	96,881	98,328	99,674	(1,447)	-1.5% ○	(2,742)	-2.7% ●

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Greater than 2.5% Favorable	Neutral	Greater than 2.5% Unfavorable

Average Length of Stay by Type

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Adult Medical	5.77	5.93	5.99	(0.16)	-2.7% ●	(0.23)	-3.8% ●
Adult Surgical	5.27	5.19	5.28	0.08	1.5% ○	(0.01)	-0.2% ○
Adult Psych	11.94	11.92	12.01	0.02	0.2% ○	(0.07)	-0.5% ○
Subtotal – Adult	5.87	5.90	5.99	(0.03)	-0.6% ○	(0.12)	-2.0% ○
Pediatric Medical & Surgical	5.47	5.66	5.72	(0.18)	-3.2% ●	(0.24)	-4.3% ●
Pediatric Critical Care	23.92	28.68	28.90	(4.77)	-16.6% ●	(4.98)	-17.2% ●
Pediatric Psych	8.19	7.24	7.28	0.95	13.1% ●	0.91	12.5% ●
Subtotal – Pediatrics w/o newborn	8.87	9.86	9.96	(0.99)	-10.0% ●	(1.08)	-10.9% ●
Newborn	2.24	2.39	2.22	(0.15)	-6.2% ●	0.02	0.8% ○
TOTAL w/o Newborn	6.33	6.51	6.60	(0.18)	-2.7% ●	(0.27)	-4.1% ●

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Greater than 2.5% Favorable	Neutral	Greater than 2.5% Unfavorable

Outpatient Surgeries – by Clinical Department

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Cardiothoracic	36	34	39	2	6.5% ●	(3)	-7.7% ●
Dentistry	336	288	277	48	16.6% ●	59	21.3% ●
Dermatology	22	21	21	1	5.8% ●	1	4.8% ●
General Surgery	1,317	1,256	1,263	61	4.9% ●	54	4.3% ●
Gynecology	437	383	381	54	14.1% ●	56	14.7% ●
Internal Medicine	8	1	2	7	440.5% ●	6	300.0% ●
Neurosurgery	216	231	254	(15)	-6.4% ●	(38)	-15.0% ●
Ophthalmology	1,801	1,607	1,647	194	12.1% ●	154	9.4% ●
Orthopedics	1,983	1,864	1,859	119	6.4% ●	124	6.7% ●
Otolaryngology	1,176	1,195	1,158	(19)	-1.6% ○	18	1.6% ○
Radiology – Interventional	19	16	12	3	21.2% ●	7	58.3% ●
Urology w/ Procedure Ste.	802	681	744	121	17.9% ●	58	7.8% ●
Total	8,153	7,577	7,657	576	7.6% ●	496	6.5% ●

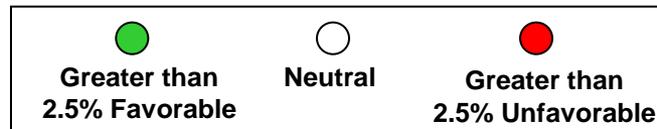
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Greater than 2.5% Favorable	Neutral	Greater than 2.5% Unfavorable

Inpatient Surgeries – by Clinical Department

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Cardiothoracic	575	572	562	3	0.5% ○	13	2.3% ○
Dentistry	78	64	62	14	22.7% ●	16	25.8% ●
General Surgery	1,693	1,646	1,603	47	2.8% ●	90	5.6% ●
Gynecology	368	396	391	(28)	-7.1% ●	(23)	-5.9% ●
Neurosurgery	844	849	834	(5)	-0.6% ○	10	1.2% ○
Ophthalmology	76	75	83	1	0.9% ○	(7)	-8.4% ●
Orthopedics	1,302	1,386	1,420	(84)	-6.1% ●	(118)	-8.3% ●
Otolaryngology	398	385	378	13	3.5% ●	20	5.3% ●
Radiology – Interventional	61	57	54	4	7.3% ●	7	13.0% ●
Urology w/ Procedure Ste.	376	359	332	17	4.8% ●	44	13.3% ●
Total	5,771	5,789	5,719	(18)	-0.3% ○	52	0.9% ○

Solid Organ Transplants	150	159	166	(9)	-5.7% ●	(16)	-9.6% ●
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Emergency Department

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
ED Visits	30,016	28,905	28,075	1,111	3.8% ●	1,941	6.9% ●
ED Admits	8,017	7,603	7,337	414	5.4% ●	680	9.3% ●
ED Conversion Factor	26.7%	26.3%	26.1%		1.5% ○		2.2% ○
ED Admits / Total Admits	52.8%	50.7%	48.9%		4.2% ●		8.1% ●

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Greater than 2.5% Favorable	Neutral	Greater than 2.5% Unfavorable

Clinic Visits by Clinical Department

December 2011

Operating Review (YTD)	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget		Variance to Prior Year	% Variance to Prior Year	
Anesthesia	6,851	7,880	7,744	(1,029)	-13.1%	●	(893)	-11.5%	●
CDD	4,258	4,111	4,112	147	3.6%	●	146	3.6%	●
Clinical Research	4,944	5,494	5,659	(550)	-10.0%	●	(715)	-12.6%	●
Dermatology	13,003	15,913	12,755	(2,910)	-18.3%	●	248	1.9%	○
Emergency Department	30,016	28,905	28,075	1,111	3.8%	●	1,941	6.9%	●
General Surgery	12,703	12,418	11,828	285	2.3%	○	875	7.4%	●
Heart and Vascular	19,322	19,485	18,539	(163)	-0.8%	○	783	4.2%	●
Hospital Dentistry	7,713	6,515	6,365	1,198	18.4%	●	1,348	21.2%	●
Internal Medicine	55,588	55,538	52,290	50	0.1%	○	3,298	6.3%	●
Neurology	8,481	8,826	8,272	(345)	-3.9%	●	209	2.5%	○
Neurosurgery	4,670	4,704	4,659	(34)	-0.7%	○	11	0.2%	○
Obstetrics/Gynecology	39,102	39,548	37,064	(446)	-1.1%	○	2,038	5.5%	●
Ophthalmology	35,058	36,446	33,098	(1,388)	-3.8%	●	1,960	5.9%	●
Orthopedics	31,404	31,288	29,640	116	0.4%	○	1,764	6.0%	●
Otolaryngology	14,749	14,705	13,694	44	0.3%	○	1,055	7.7%	●
Pediatrics	22,832	22,930	22,057	(98)	-0.4%	○	775	3.5%	●
Primary Care	119,881	120,329	118,990	(448)	-0.4%	○	891	0.7%	○
Psychiatry	20,241	22,042	20,818	(1,801)	-8.2%	●	(577)	-2.8%	●
Urology	8,772	7,896	7,743	876	11.1%	●	1,029	13.3%	●
Other	351	295	248	56	19.2%	●	103	41.5%	●
Total	459,939	465,270	443,650	(5,331)	-1.1%	○	16,289	3.7%	●



Greater than 2.5% Favorable



Neutral



Greater than 2.5% Unfavorable

Outpatient Activity Detail

December 2011

Primary Care Clinics

Operating Review (YTD)

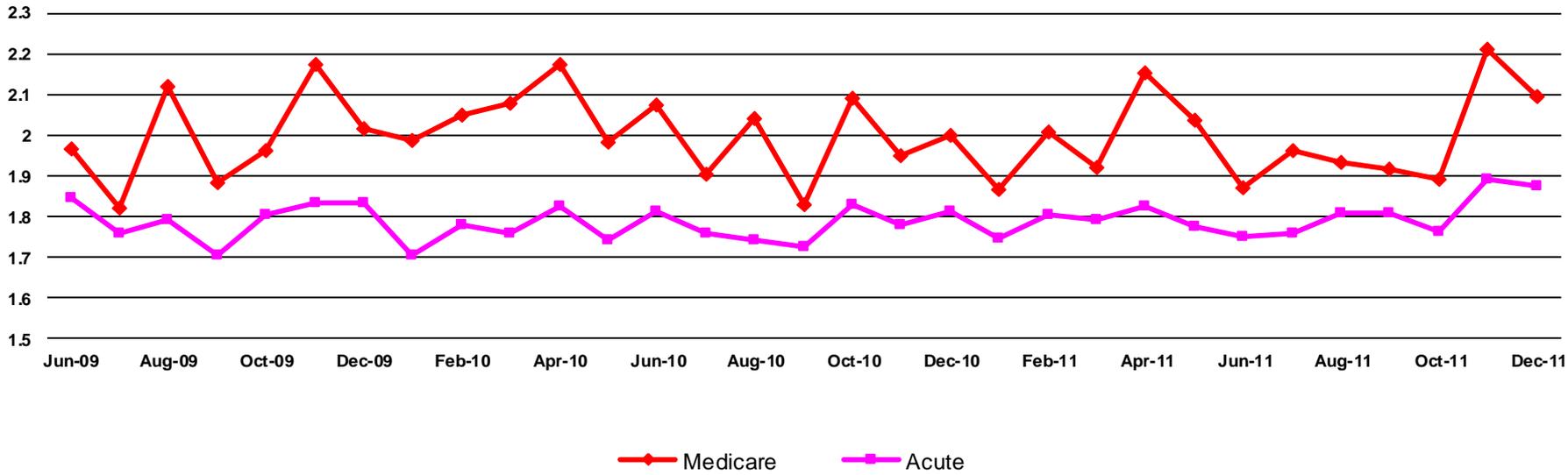
	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Employee Health Clinic	8,622	8,775	8,518	(153)	-1.7% ○	104	1.2% ○
Family Care Center	44,760	53,484	45,462	(8,724)	-16.3% ●	(702)	-1.5% ○
Offsite Clinics	40,345	32,870	42,185	7,475	22.7% ●	(1,840)	-4.4% ●
Quick Care Clinics	14,593	13,859	11,743	734	5.3% ●	2,850	24.3% ●
Primary Care Clinic North	11,561	11,341	11,082	220	1.9% ○	479	4.3% ●
TOTAL	119,881	120,329	118,990	(448)	-0.4% ○	891	0.7% ○

Clinical Cancer Center

Infusions	20,343	20,952	17,708	(609)	-2.9% ●	2,635	14.9% ●
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Greater than 2.5% Favorable	Neutral	Greater than 2.5% Unfavorable

Case Mix Index



UIHC Comparative Financial Results

Fiscal Year to Date December 2011

Dollars in Thousands

NET REVENUES:	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Patient Revenue	\$514,039	\$523,415	\$494,931	(\$9,183)	-1.8%	\$19,301	3.9%
Other Operating Revenue	23,531	24,018	22,789	(487)	-2.0%	742	3.3%
Total Revenue	\$537,762	\$547,433	\$517,720	(\$9,671)	-1.8%	\$20,042	3.9%

EXPENSES:

Salaries and Wages	\$272,253	\$281,117	\$243,523	(\$8,864)	-3.2%	\$28,730	11.8%
General Expenses	215,072	211,321	205,297	3,750	1.8%	9,775	4.8%
Operating Expense before Capital	\$487,324	\$492,378	\$448,820	(\$5,054)	-1.0%	\$38,505	8.6%
Cash Flow Operating Margin	\$50,438	\$55,055	\$68,900	(\$4,617)	-8.4%	(\$18,462)	-26.8%
Capital- Depreciation and Amortization	33,964	33,744	34,557	220	0.7%	(593)	-1.7%
Total Operating Expense	\$521,288	\$526,122	\$483,376	(\$4,834)	-0.9%	\$37,912	7.8%

Operating Income	\$16,474	\$21,311	\$34,343	(\$4,837)	-22.7%	(\$17,871)	-52.0%
Operating Margin %	3.1%	3.9%	6.6%		-0.8%		-3.5%
Gain on Investments	6,397	10,984	17,784	(4,588)	-41.8%	(11,388)	-64.0%
Other Non-Operating	1,666	(2,624)	(2,081)	4,290	163.5%	3,747	180.1%
Net Income	\$24,537	\$29,671	\$50,047	(\$5,135)	-17.3%	(\$25,510)	-51.0%
Net Margin %	4.5%	5.3%	9.4%		-0.8%		-4.9%

UIHC Comparative Financial Results

December 2011



Dollars in Thousands

NET REVENUES:	Actual	Budget	Prior Year	Variance to Budget	% Variance to Budget	Variance to Prior Year	% Variance to Prior Year
Patient Revenue	\$85,878	\$84,463	\$81,077	\$1,415	1.7%	\$4,800	5.9%
Other Operating Revenue	3,749	4,003	4,010	(254)	-6.3%	(261)	-6.5%
Total Revenue	\$89,627	\$88,466	\$85,087	\$1,161	1.3%	\$4,539	5.3%

EXPENSES:

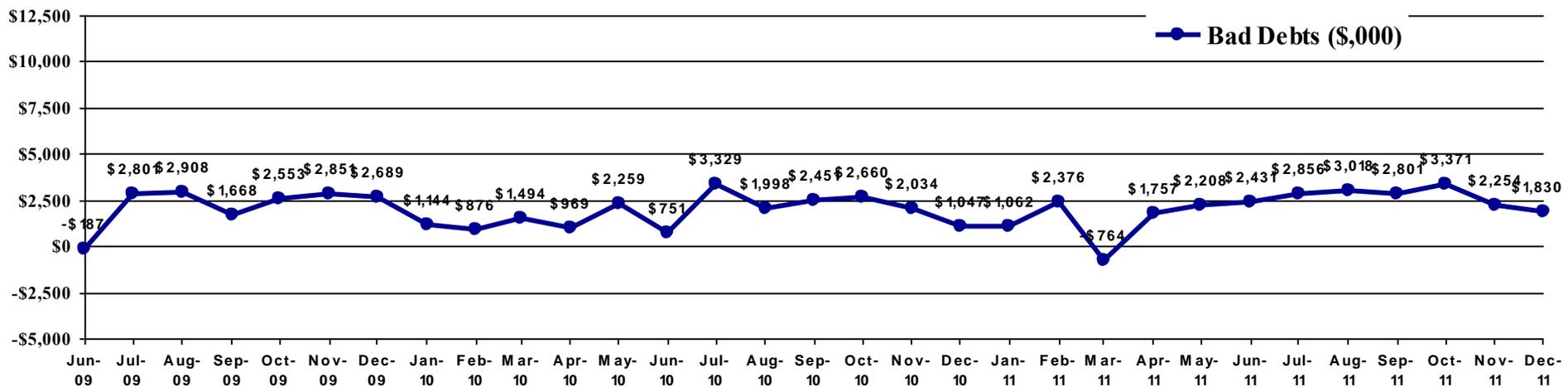
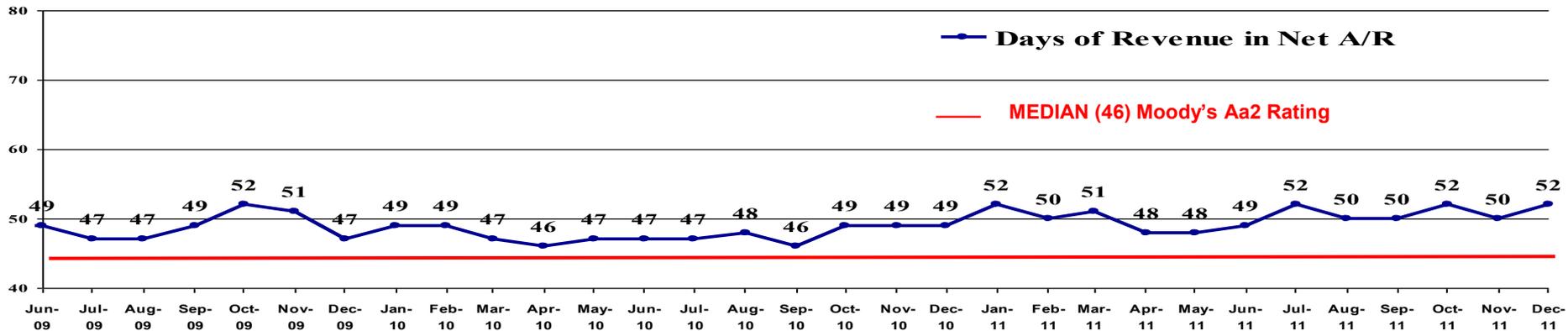
Salaries and Wages	\$45,683	\$46,135	\$40,741	(\$451)	-1.0%	\$4,943	12.1%
General Expenses	35,445	34,183	33,455	1,262	3.7%	1,990	5.9%
Operating Expense before Capital	\$81,128	\$80,318	\$74,196	\$811	1.0%	\$6,932	9.3%
Cash Flow Operating Margin	\$8,498	\$8,148	\$10,891	\$350	4.3%	(\$2,393)	-22.0%
Capital- Depreciation and Amortization	5,693	5,624	6,041	69	1.2%	(348)	-5.8%
Total Operating Expense	\$86,822	\$85,942	\$80,237	\$880	1.0%	\$6,584	8.2%

Operating Income	\$2,805	\$2,524	\$4,850	\$281	11.1%	(\$2,045)	-42.2%
Operating Margin %	3.1%	2.9%	5.7%		0.3%		-2.6%
Gain on Investments	6,177	1,831	1,801	4,346	237.4%	4,375	242.9%
Other Non-Operating	(155)	(437)	(257)	282	64.5%	101	39.2%
Net Income	\$8,827	\$3,917	\$6,394	\$4,910	125.3%	\$2,432	38.0%
Net Margin %	9.2%	4.4%	7.4%		4.9%		1.8%

Comparative Accounts Receivable

at December 30, 2011

	June 30, 2010	June 30, 2011	December 31, 2011
Net Accounts Receivable	\$117,737,680	\$136,477,870	\$148,855,960
Net Days in AR	47	49	52





University of Iowa Health Care Master Plan and the New UI Children's Hospital

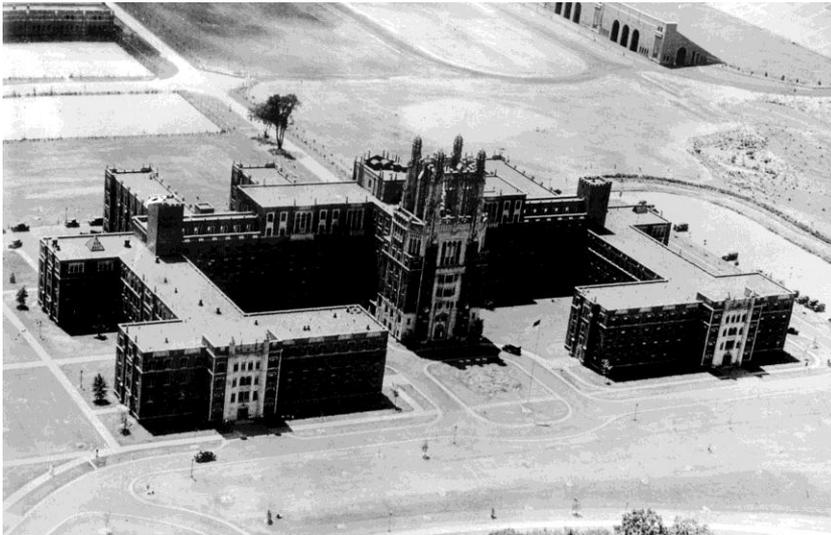
Jean Robillard, MD
Vice President for Medical Affairs

Ken Kates, Chief Executive Officer
UI Hospitals & Clinics

Kimberly Stanley
Stanley Beaman & Sears

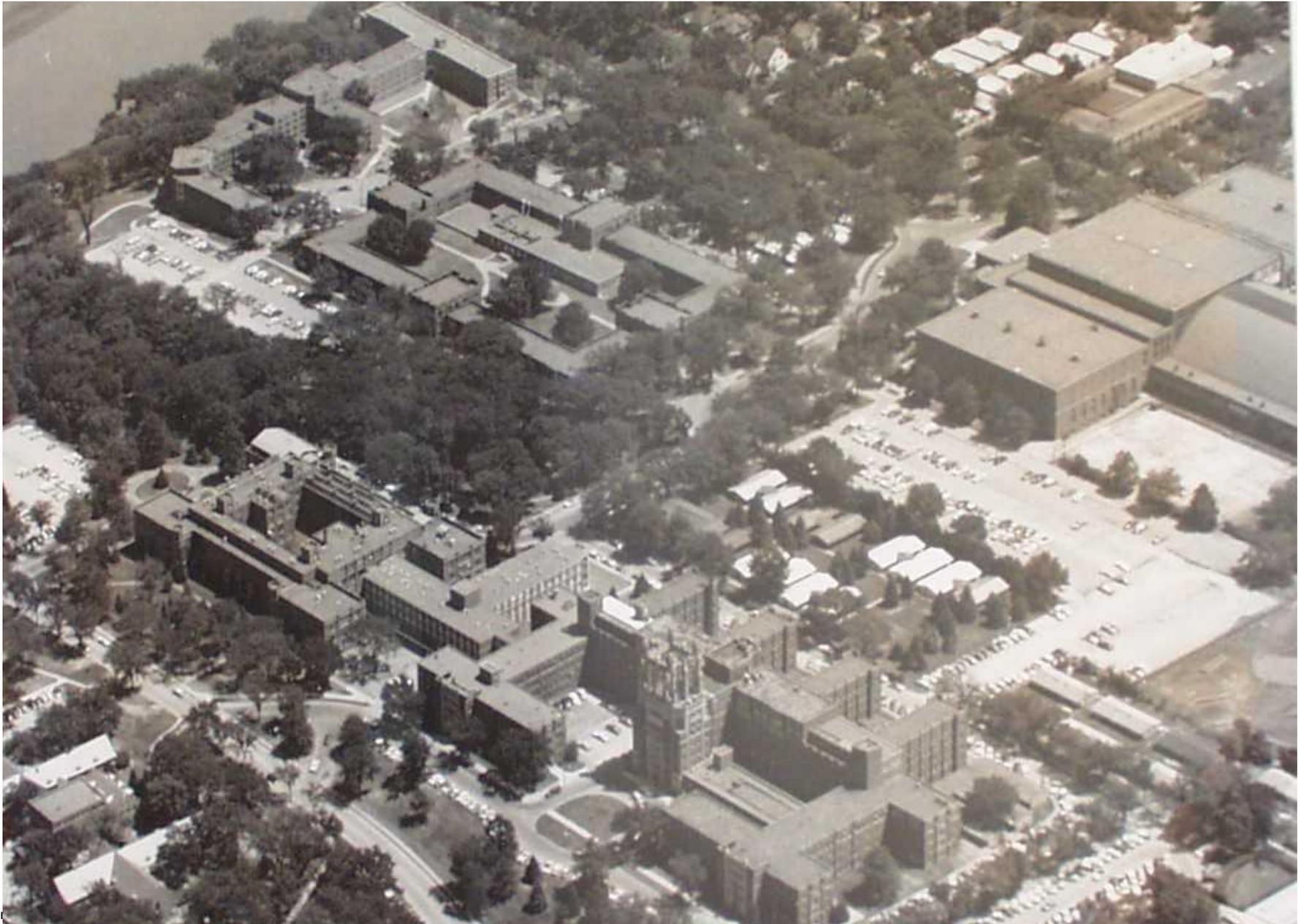
EVOLUTION OF A HEALTH CARE CAMPUS

1929



Today

1950s



1970s



1970s



1990s





Growth Through the Decades

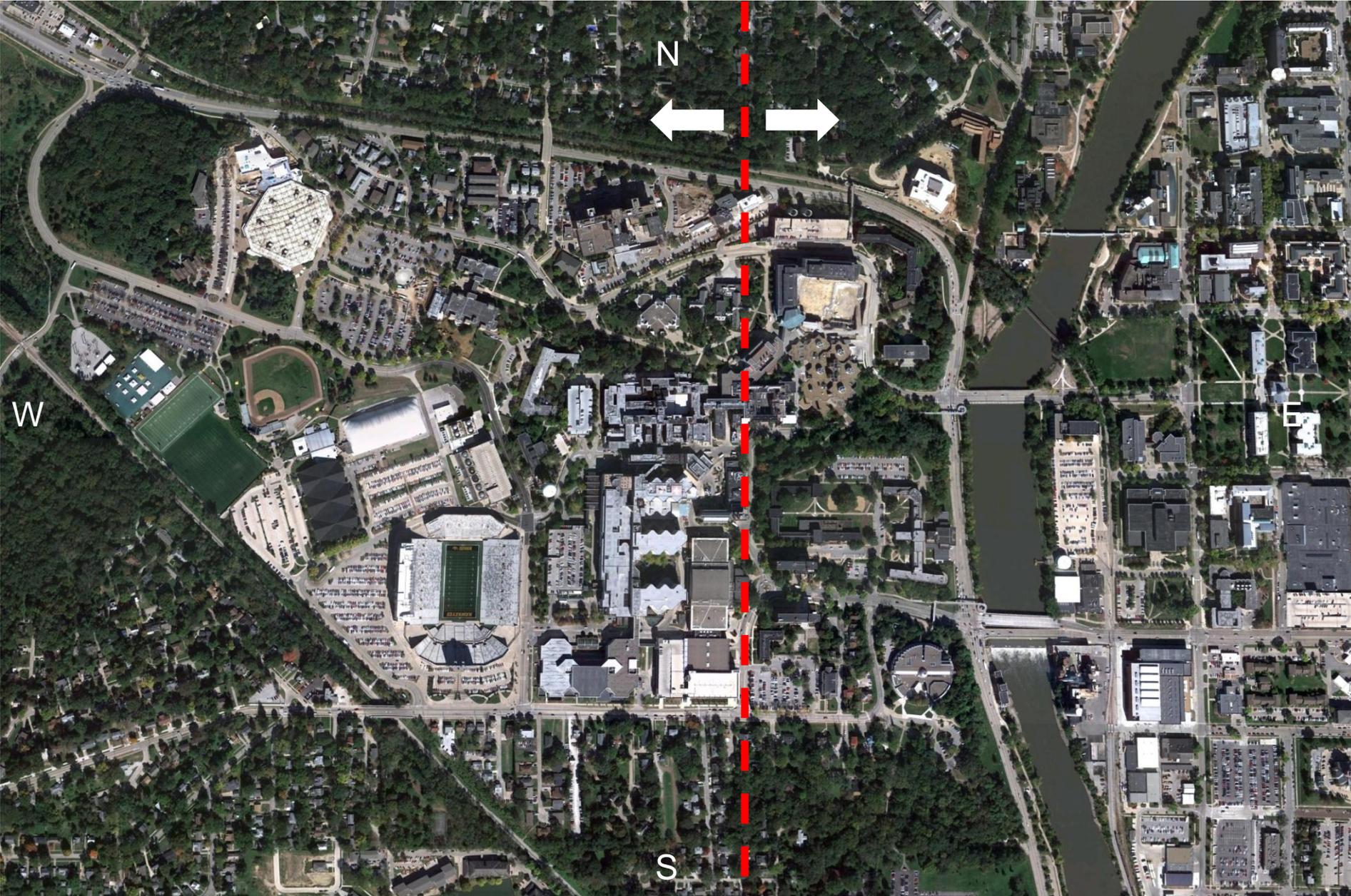
Year	1970	1980	1990	2000	2010
Beds	1,088	1,053	902	831	734
Admissions	27,544	38,513	28,900	24,162	30,370
Births	2,676	2,848	1,667	1,347	1,880
Patient Days	290,437	297,146	241,580	175,386	185,845
Major Surgical Operations	13,536	14,066	15,709	18,217	25,186
Emergency/Trauma Center Visits	n/a	15,905	23,286	25,815	51,866
Outpatient Visits	253,970	318,056	451,636	741,897	904,789
Staff Physicians & Dentists	246	388	535	623	700
Resident Physicians & Dentists	248	403	491	445	524
Fellow Physicians	48	93	187	127	214
Professional Nurses	341	941	1,520	1,427	1,591
Other Professional Staff	353	724	1,299	1,667	2,360
Other Personnel	1,157	2,926	3,228	2,866	2,474
Meals Served	1,415,895	2,057,722	2,158,557	2,216,559	2,623,137
Annual Net Revenue	38,693,446	105,391,341	293,709,190	518,672,295	943,457,989
Annual Economic Impact (factor: x2.3)	88,994,926	242,400,084	675,531,137	1,192,946,279	2,169,953,375

Creating a friendlier, more accessible hospital campus

A BETTER WAY

Short- and long-term **PARKING** needs
Welcoming new **ENTRANCE**
Location of **EMERGENCY** Department
Shift to All **PRIVATE** Rooms
“**ONSTAGE/OFFSTAGE**” Circulation
Modernize **OPERATING ROOM** Platform
Simplify **WAYFINDING**
Improve **SUSTAINABILITY**
GREEN Links connecting East and West Campus
Allow for **EXPANSION**
LEVERAGE Operating Expenses
Extend **UNIVERSITY** Master Plan objectives

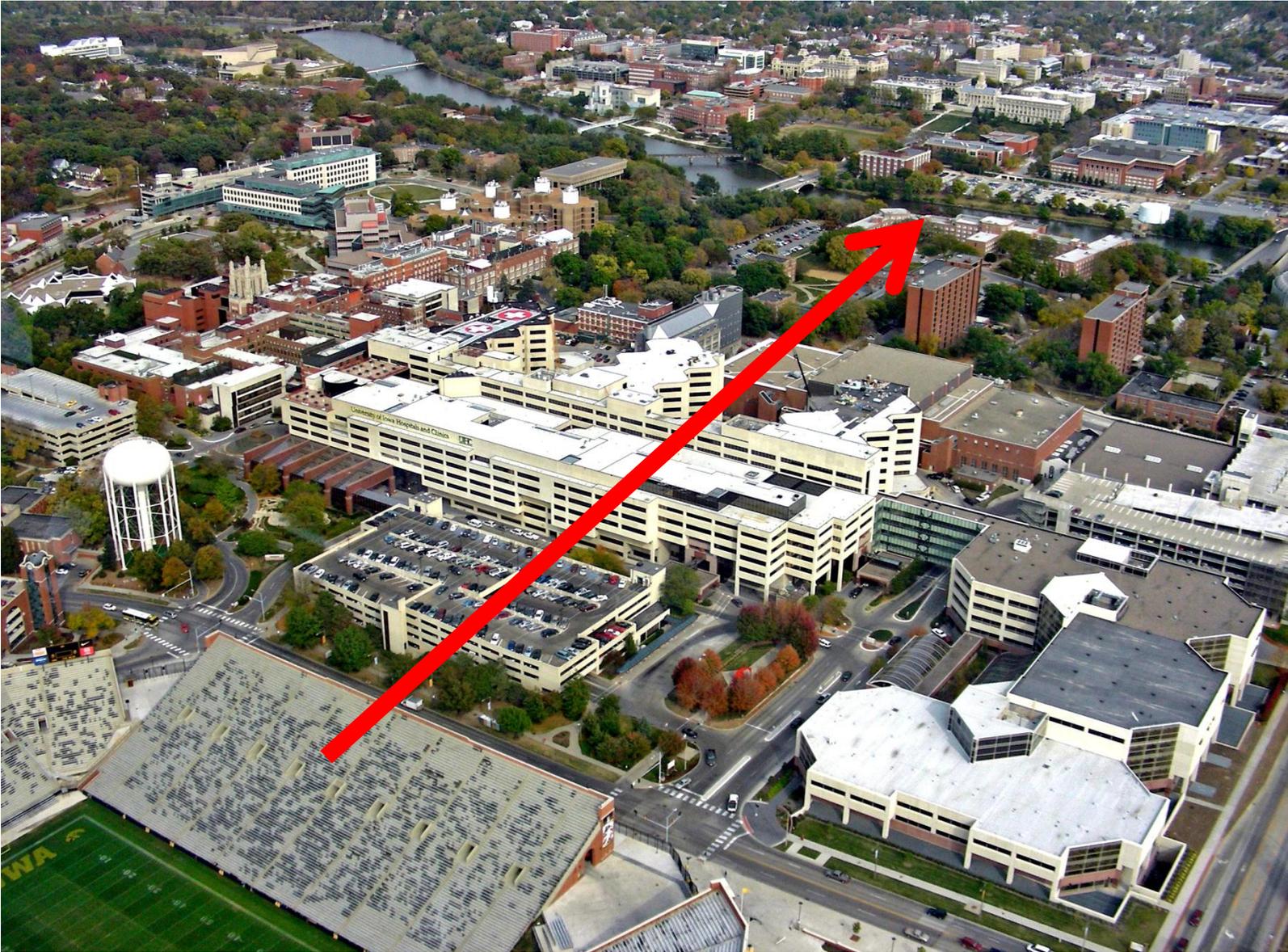
Navigating Our Campus Presents Challenges



Views from East Campus Looking West



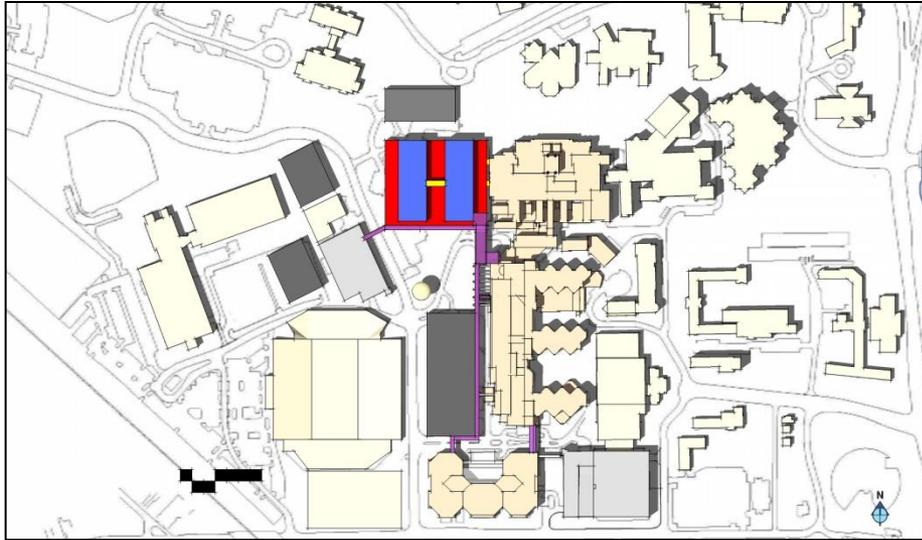
View from West Campus Looking East



Paving the way for the next generation

THE MASTER PLAN

2006 Master Plan: Northwest Growth



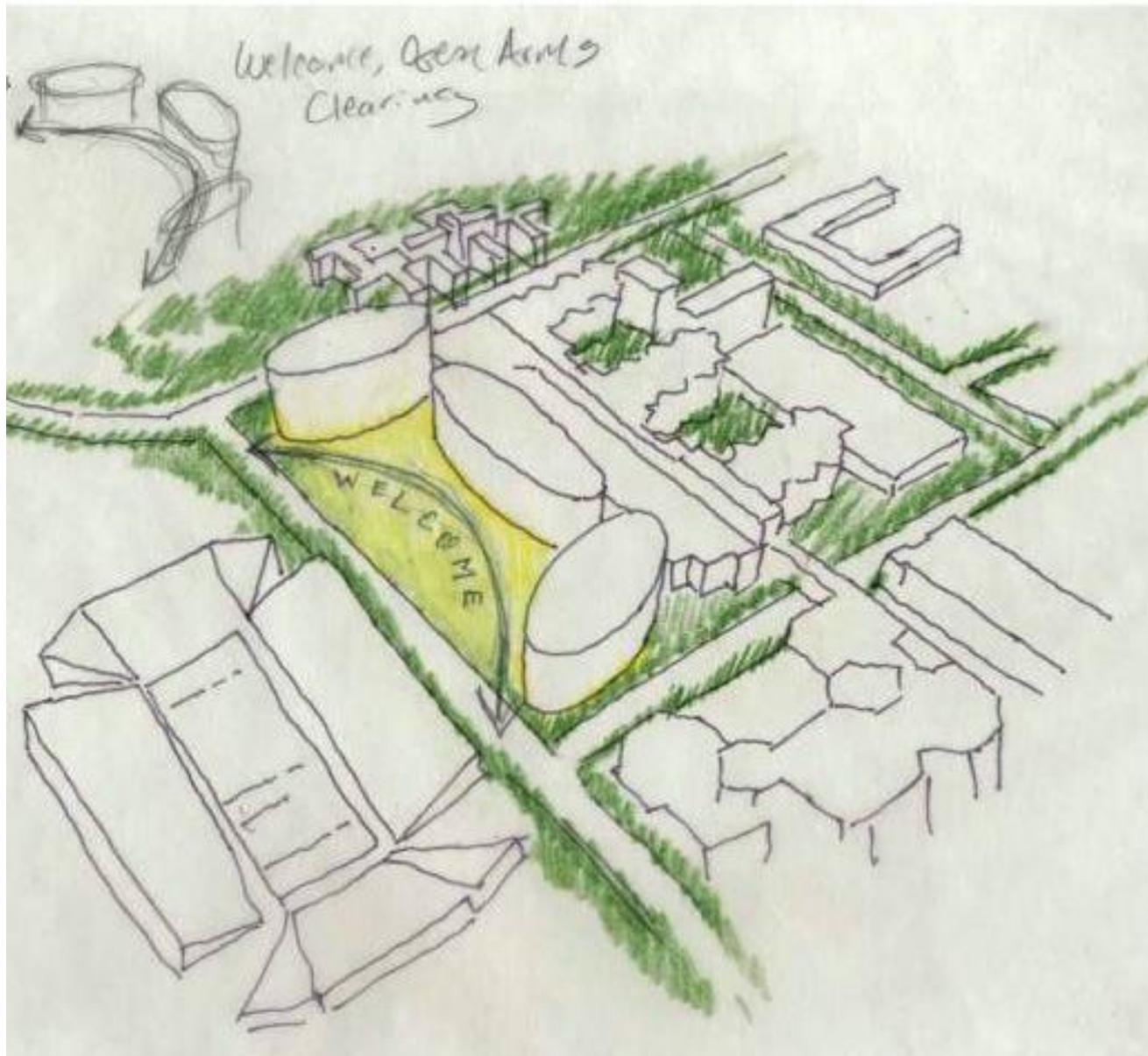
2008 Master Plan: Westward Growth (initial concept)



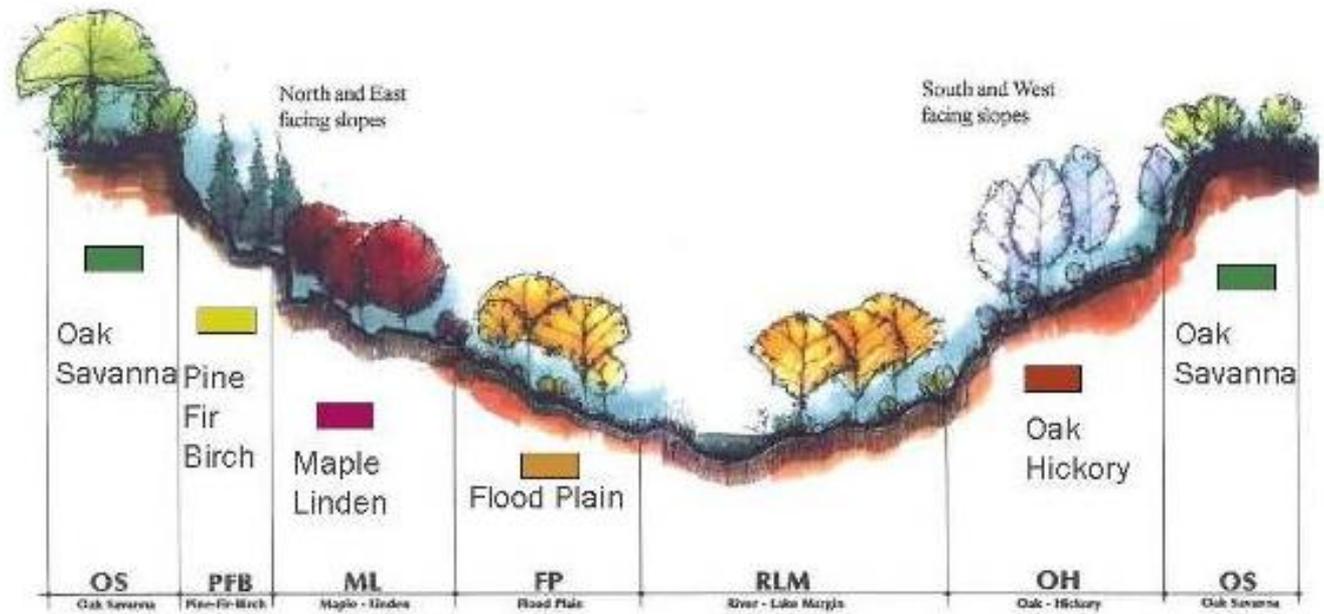
2011 Master Plan: Westward Growth (refined)



Extending the Iowa River Valley Landscape



Vegetation and Topography Reinforce Identity

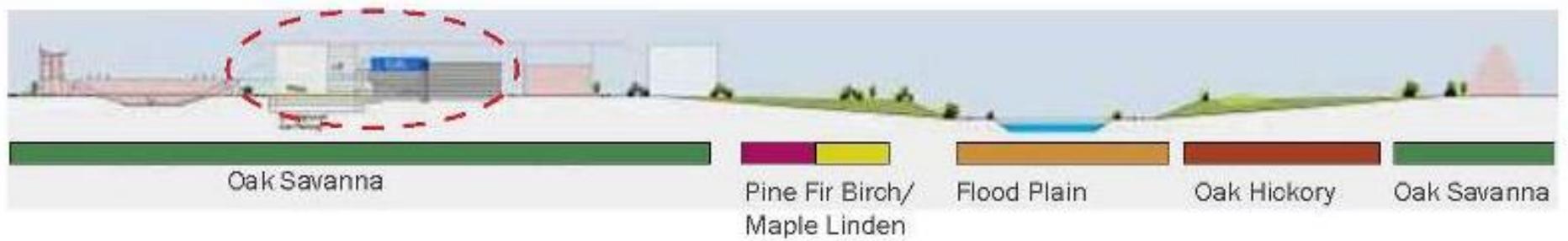


SECTION THROUGH PLANT COMMUNITIES CAMPUS URBAN FOREST STUDY

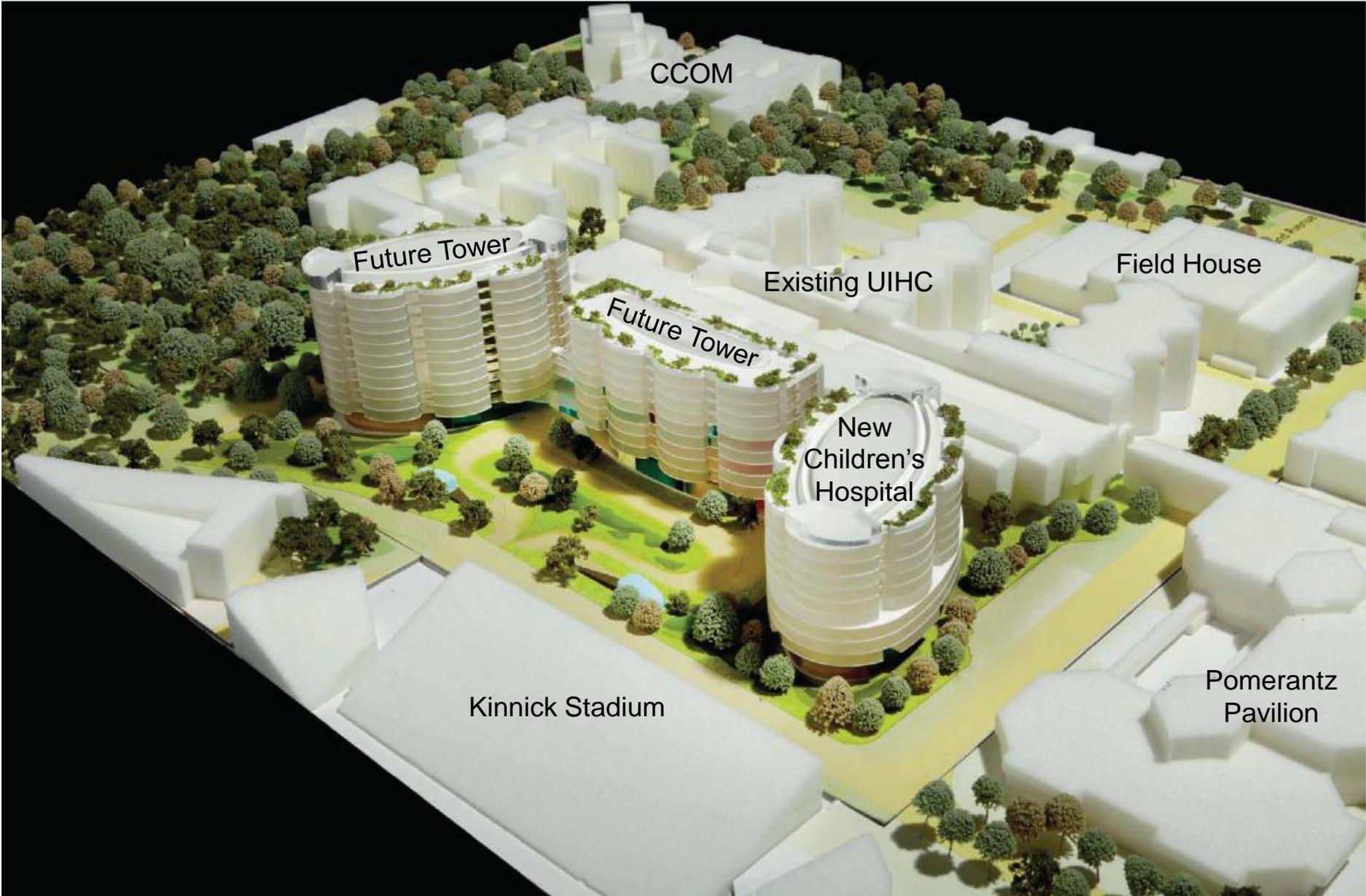
UNIVERSITY of IOWA

Prepared by:
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In Association with:
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Study Model – Full Master Plan Scheme



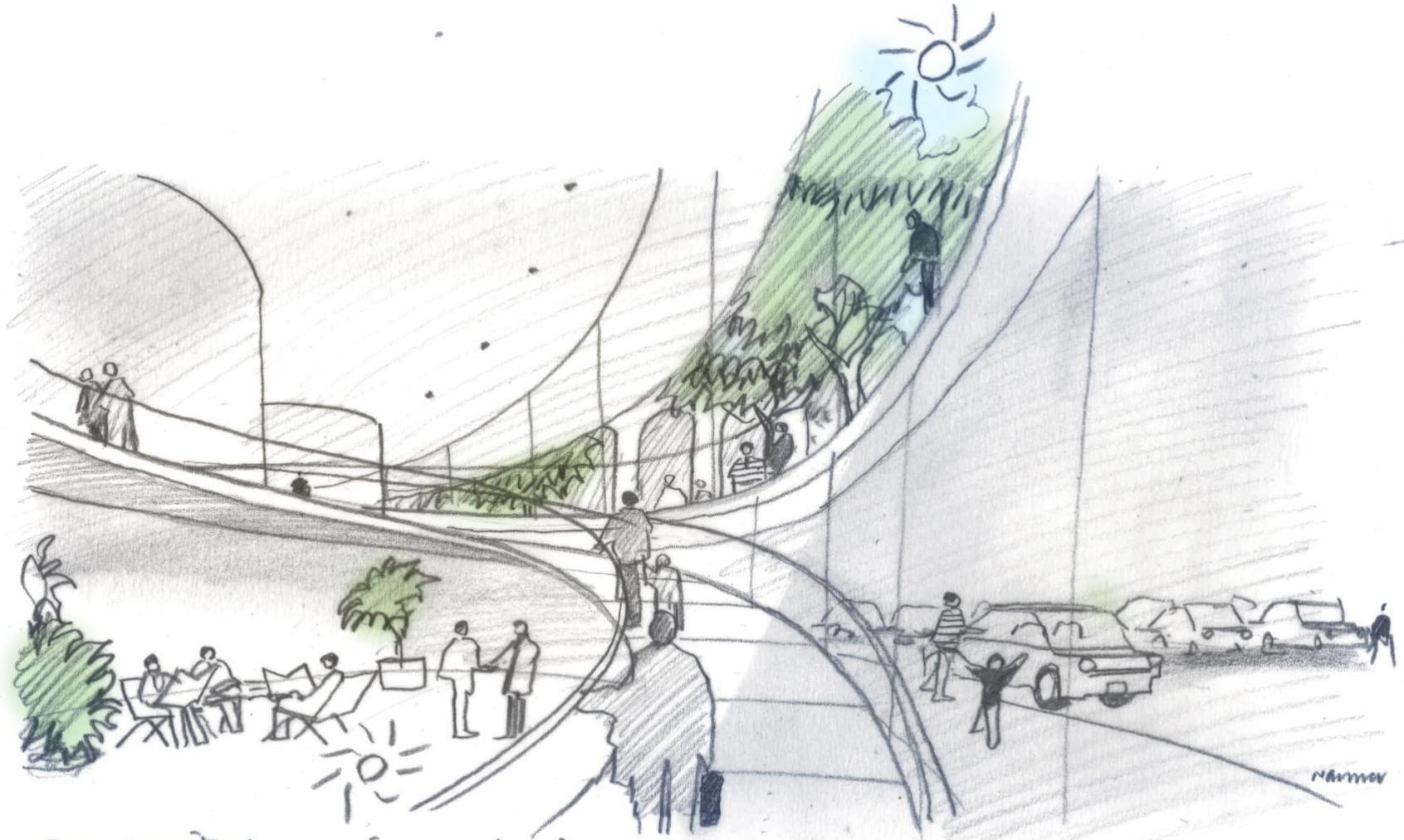
Rendering – Internal Connection Spine



Parking Ramp Study Sketch



Parking Ramp Study Sketch



The Hospital experience begins from the moment you park your car,
The experience of wellbeing is everywhere.

THE DAILY IOWA

The Student Newspaper of the State University of Iowa

VOL. XVII—NEW SERIES VOL. II

IOWA CITY, IOWA

FRIDAY, OCTOBER 26, 1917

NUMBER 37

FIRST DAY OF THE PERSONAL CANVASS BRINGS LARGE SUM

Figures Not Available But it is Believed that Over Half of Quota Has been Reached.

\$20,000 RAISED IN CLASSES ALONE

Fraternities and Sororities to Be Heard From—Canvass Will Continue With New Vigor.

The showing made by University students yesterday in the first day of the Liberty loan personal canvass was gratifying to everyone connected with the big campaign. While definite figures will not be available until tonight or later, it is certain that there are signs of a head start at the present hour amounting to over half of the \$50,000 goal. This does not include faculty subscriptions.

Reports from a part of the classes in the different colleges showed an aggregate of \$20,000. Fraternity and sorority subscriptions which will come in in the immediate future along with the remaining class reports will swell the total to a figure so far from the desired amount, members of the main committee declare.

Campaign Continues.

There will be no cessation of hostilities, however, today. The personal canvass will go on with renewed vigor. The huge thermometer at the main walk will register the progress of the campaign today, as it did yesterday, with legs every other hour. If there is any student who has evaded the subscription takers up to this time he would better spend the day in bed or in Oxford, campaign workers advise. Everybody is urged to get tackled this day.

Incomplete as the reports in Dr. N. A. Breen's office were last night, some very interesting facts were to be seen. Psi Omega has an equal to the percentage of bond takers in the Apollo club. Every man in the chapter subscribed for a bond. Sigma Nu fraternity is reported to have purchased two thousand dollars worth of the government notes, and it is said that the reports from some of the sororities will make the same organizations sit up and take notice.

Junior I. A.'s in Lead.

The junior class in the liberal arts college was leading the two classes at 8 o'clock last night but the seniors has not reported. It is thought that they have not reached the total \$5,000 set by the third year students. The freshman class earned in signed notes amounting to \$4,000 and the sophomore was trailing with \$2,850.

An unusual situation exists in the first year class. Clyde Charles, the president, is in the hospital nursing a broken shoulder blade, fated rival in the rowing class also had his defeated rival in the rowing class elected. John McManus of Keokuk, has stepped to the fore to organize the class for the big campaign. In a meeting of one class yesterday he arose to present the proposition. When he sat down, half of the class of forty persons had pledged themselves to the Liberty loan.

The two students met in a special meeting yesterday at which Prof. H. (Continued on page 4)

EDUCATION DIFFICULT AT ARMY CAMP

Constant Transition Makes it Hard To Keep Up Interest in Classes

The transitory element which is a part of military life is one of the things that is causing the most difficulty in the education of soldiers at Camp Dodge by the colleges and universities of the district served by the Dea Moines encampment, according to G. E. Klingaman, head of the University's extension division, who is director of the work. Already classes have been disrupted in the middle of the hour by orders to the men in the class to prepare for immediate transportation. The uncertainty which lies ahead for the soldier is a deterrent to study, according to Mr. Klingaman. When the soldier realizes that he is apt to be called to some other point at any moment, the incentive to avail himself of the educational advantages open to him is lacking.

The work, however, thus far has been satisfactory, Mr. Klingaman says. The study of practical French, for obvious reasons, is most popular among the men, but rudimentary Spanish promises to be of considerable importance to liberate men in the camp, from Illinois and Minnesota chiefly. The plan that seems most logical now is to draw the teaching staff from the encamped men. Before this can be done, however, it will be necessary in most cases for the teachers to take class work themselves in normal training, learning how to teach.

FOOTBALL EQUIPMENT SENT TO ALLENTOWN

Football suits and other athletic equipment have been sent to members of the University unit in the ambulance training camp at Allentown, Pa., by the athletic board of the University. The fall pastime has come into great popularity among the college men at that camp.

The "Honor" team "Honor" team situations over the country have been mentioned to represent them in the games played up to this time. The U. I. representatives of a perfect record. Further, the last victim of the Iowa "Honor" team was sent to the University's athletic camp.

WORK ON CHILDREN'S HOSPITAL COMMENCED

Work has begun on Iowa's new children's hospital at the University. It is situated on the hill across the river from the Old Capitol building. It will be the first University building on the west side of the Iowa river. When finished this hospital will be the peer of any teaching hospital in America, say authorities in the field. It was provided for in an appropriation of \$150,000 by the last legislature.

COMPOSITIONS

All who intend to apply for membership in the Compositian club should hand in their applications at once at the Y. H. C. A. or Y. W. C. A. Institution will take place Saturday evening.

Europhian Literary society held an open meeting last night.

Supt. W. F. Graham, of the University hospital left for Chicago last Wednesday. From there he will go to Lafayette, Ind. in connection with hospital affairs.

NOT ENOUGH MONEY TO SEND BAND WITH TEAM TO WISCONSIN

Lack of Financial Support Due to Feeling that Liberty Loan Comes First.

WILL GO TO NORTHWESTERN INSTEAD

Inter-Fraternity Contest Closed Results Not Announced Until Later.

The band will not go to Wisconsin. The money from the sale of tags has not all been turned in as yet and final results cannot be given but is estimated by the committee that there is approximately \$100 in the fund so far, which is not enough to begin to cover the traveling expenses.

There is a probability that the sum will be the nucleus of a fund which will send the band to Northwestern on Nov. 18. The committee is not ready to announce just what their plans will be. The results of the inter fraternity contest will not be announced until later. So far the Alpha Xi Delta and Delta Delta Delta societies and Phi Kappa Psi and Delta Tau Delta among the fraternities have made the best showing. The Tri-Upsilon won the contest last year with the Delta Gamma second.

Most of the members of the band are in the "Honor" team. Financial support to a feeling on the part of the student body that Liberty bonds are of first importance at this time.

NOTICE

All students who have bought Liberty bonds are requested to report to the cashier in room 947 of the Administration building.

NOTICE

Hockey for junior and senior girls will begin Saturday at 10 o'clock. More girls are needed. Those interested, whether registered or not, are asked to present themselves on the field Saturday.

I. W. A. A. PARTY TONIGHT

The party to be given by the Iowa Women's Athletic association tonight will be the biggest event of its kind at the gymnasium this year. The program is not yet complete, but among the features already provided are: Tommy Duckles dance, two fortune tellers, tubs of apples, a valeting race to be led by prominent faculty members, a potluck feast, and prizes will be given to the winners of the women in or in any way connected with the University is invited.

DELEGATES ANNOUNCED

Delegates from the University to the Association of American Universities, which will be held here Nov. 8, 9, and 10, will be President W. A. Jessup, Dean C. E. Seashore, Dean G. F. Kay, Dean D. O. McGovern, Prof. B. F. Shambaugh, Dr. H. J. Vreulink, Prof. M. A. Shaw, and Dean W. F. Bussell.

WILL HOLD JOINT MEETING TONIGHT

Bacoonian and Sigma Xi to Hear Kay at Symposium Physics Hall.

Joint Symposium by the two Scientific Societies.

Bacoonian club and Sigma Xi, opens Friday night with a lecture on geology by Dean G. F. Kay, head of the department of geology. Geology is to be presented first because of its basic relationship to the other sciences.

Dr. Kay will also bring out the relation of geology to the progress of civilization. The lecture, which will be illustrated, begins at 7:30 in the physics lecture room. The public is cordially invited.

ELECT AND INSTALL OFFICERS OF O. E. S.

Next Meeting of Grand Chapter at Davenport; Prof. Shimek Highly Honored.

The grand chapter of the order of Eastern Star of Iowa closed its meeting last yesterday afternoon with the installation of officers. Miss Lane Stillwell of Waukon was elected worthy grand matron and will preside over the session of the grand chapter next year. Miss Stillwell was announced from the office of associate grand matron, which she held for the past year.

George H. Irwin of Woodbine, associate grand matron this year was elected worthy grand patron, and J. L. Record of Iowa City, retiring from the office of worthy grand matron was selected a member of the board of managers of the Eastern Star home at Boone.

The University was highly honored by the election of Professor B. Shimek of the botany department to the office of associate grand patron of the grand chapter. The honor came as a complete surprise to Jessamine chapter and to Professor Shimek himself.

Most important of the business taken up yesterday afternoon was the selection of the place at which next year's session will be held. An invitation from Davenport, backed up by special inducements from the Commercial club of that city, was unanimously accepted.

NEW HONORS FOR MERRY

Prof. U. N. Merry, head of the department of public speaking, has been appointed by the government as director of the Federal Speakers' bureau of Iowa.

His work this week will be in the interest of food conservation, and he is now on a trip through northern Iowa, which includes Marion, Cedar Falls, Waterloo, Grand Center, New Paris, Ames, and Marquette.

DEAN MOINES MEET HERE

Charles Raymond of Des Moines, chairman of the Iowa Republican committee and a business man of the city, will be in Iowa City at the home of the Dea Moines Y. M. C. A. work in Iowa City in the interests of the national Y. M. C. A. They talked with local friends of this organization at the Jefferson.

Graham Stewart of Mr. Rayvon were at the University yesterday. Mr. U. M. C. A. army campaign work. The history conference will be held next Monday in Miss Daley's office, at 2:30. Prof. Lewis Peizer is to have a paper on his new book treating of the marches of the Indians in the Mississippi valley.

HAWKEYES DEPART FOR WISCONSIN TO PLAY THE BADGERS

Iowa Team Left at Eight o'clock Last Evening for the First Conference Contest.

"CRUICK" LAUN BACK IN UNIVERSITY

Former Hawkeye Star and Captain, is Registered but Football Status is Uncertain.

In a drifting rain which made the ball just slippery enough for good practice, the varsity and freshmen last evening opposed each other in the final scrimmage before the Wisconsin game. As far as physical condition is concerned, the team is in good condition. The men went through the practice last evening with a snap and vim which bodes well for Saturday's contest.

Despite the injury to his knee which made a slight limp noticeable, Jenkins was again participating in the game. According to Trainer Jackson, "Lawn" will be in good condition for tomorrow's contest.

Back in School.

Among the most startling news of the week, both in athletic circles and among the students, was the reappearance of "Cruck" Lawn, captain and star punter on last year's eleven, on the campus again. The first of the week, the Hawkeye captain left his home in Charles City, not expecting to return because of the serious illness of his father, but the great improvement in the parent's health, made it possible for Lawn to consider taking up his school work again.

Although the former Iowa star had almost completed his recitation last evening, any fact as to whether he will represent the Gold on the gridiron this fall were not obtainable.

There is apparently no definite ruling which will make him ineligible, but it is certain that he must first pass examinations in all back work, and what other difficulties he may be compelled to surmount can not be foreseen.

Reports from the Badger camp indicate that Coach Richards' proteges are confident of distinctly outdistancing the invaders. After holding Illinois to a 7 to 0 score last Saturday, Wisconsin merely regards Iowa as a practice team. The Hawk crew are enthusiastic, but the team is determined to give their best, and may be depended upon to put up a stiff battle.

STROMSTEN REEDITS BOOK

Dr. Frank A. Stromsten, assistant professor of animal biology, has recently completed the reediting of a book, *Manuscript on a long*. A short time ago Professor Stromsten was called upon by the co-workers of the biology department at Harvard at the request of the publisher to reedit the book of Alvin Davis, Ph. D., which he completed through the summer. The book is being used in the chief universities in the country.

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Original Children's Hospital



University of Iowa Special Collections

Creating a system of care for Iowa's children

THE NEW CHILDREN'S HOSPITAL



- **Program Review**
- **Strategic Design Issues**
- **Highlights of the Work in Progress**
- **Schedule and Next Steps**
- **Discussion / Questions**



PROGRAM REVIEW

Administration, Faculty, Staff & Family Involvement

- Executive Committee
- Steering Committee
- 12 User Groups
- Service Excellence Team
- Family & Child Advisory Groups
- Over 150 People involved!
- Collaborative Planning Process from start to finish

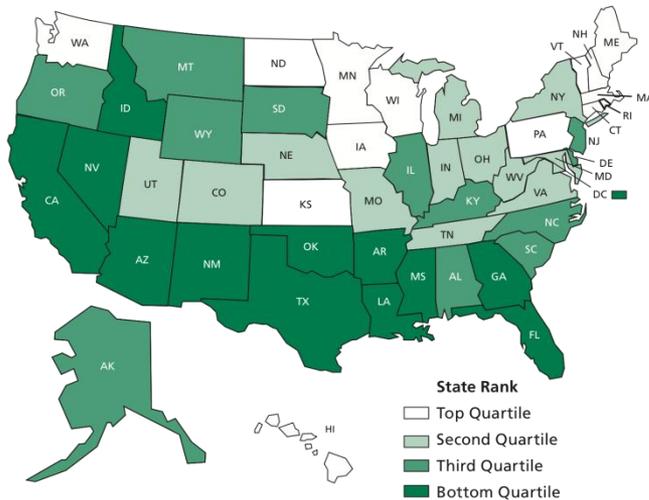


- Public Spaces and Patient / Family Amenities
- Education / Conference Space
- Pediatric Specialty Clinics
- Three (3) 28-bed Medical/Surgical Inpatient Units
- 28-bed Neonatal Intensive Care Unit
- 28-bed Pediatric Intensive Care Unit
- Pediatric Surgery & Support
- Pediatric Imaging, Procedure Suite & Support
- Two (2) Shelled Floors for Future Expansion *
- Ancillary & Support Services
- Inpatient Pharmacy, Food & Nutrition/Dining, Sterile Processing
- Environmental Services, Materials Management
- Building Services / Physical Plant

*Pending approval

Iowa Ranked #1 for Child Health System Performance

State Ranking on Child Health System Performance



State Scorecard Summary of Child Health System Performance Across Dimensions

State Rank
 □ Top Quartile
 □ Second Quartile
 □ Third Quartile
 ■ Bottom Quartile

RANK	STATE	Access & Affordability	Prevention & Treatment	Potential to Lead Healthy Lives	Equity
1	Iowa	6	1	2	7
1	Massachusetts	1	4	7	4
3	Vermont	9	8	3	2
4	Maine	7	5	10	1
5	New Hampshire	2	2	13	11
6	Rhode Island	9	2	14	14
7	Hawaii	3	12	23	3
8	Minnesota	18	11	1	12
9	Connecticut	8	26	6	6
10	North Dakota	16	23	11	17
10	Pennsylvania	11	17	24	15
12	Wisconsin	21	14	8	25
13	Kansas	19	6	20	26
13	Washington	12	26	12	21
15	Michigan	14	29	21	9
16	Nebraska	22	16	14	23
17	West Virginia	24	10	39	5
18	Maryland	4	18	26	34
19	Ohio	14	8	36	27
20	Colorado	28	28	4	27
21	Missouri	26	19	30	13
21	New York	27	34	17	10
23	Utah	17	25	5	42
24	Virginia	4	34	25	27
25	Indiana	31	15	33	22
26	Tennessee	32	7	44	19

RANK	STATE	Access & Affordability	Prevention & Treatment	Potential to Lead Healthy Lives	Equity
27	South Dakota	25	13	33	35
28	Illinois	33	22	31	32
29	New Jersey	23	41	16	39
30	Alaska	34	38	40	8
31	Delaware	13	33	32	45
32	North Carolina	35	20	28	43
33	South Carolina	44	23	45	15
34	Montana	42	49	17	20
35	Wyoming	36	31	22	41
36	Kentucky	40	30	46	17
37	Alabama	29	32	48	27
38	Oregon	39	46	9	47
39	District of Columbia	20	39	51	33
40	Louisiana	43	21	47	37
41	Idaho	38	50	17	44
42	Arkansas	41	37	49	23
43	Georgia	29	34	42	46
44	California	44	42	27	39
45	Oklahoma	36	47	41	31
46	New Mexico	46	40	37	35
47	Florida	49	44	35	38
48	Texas	50	48	29	50
49	Arizona	47	45	38	49
50	Mississippi	51	43	50	48
51	Nevada	48	51	43	51

Source: Commonwealth Fund State Scorecard on Child Health System Performance, 2011.



STRATEGIC DESIGN ISSUES

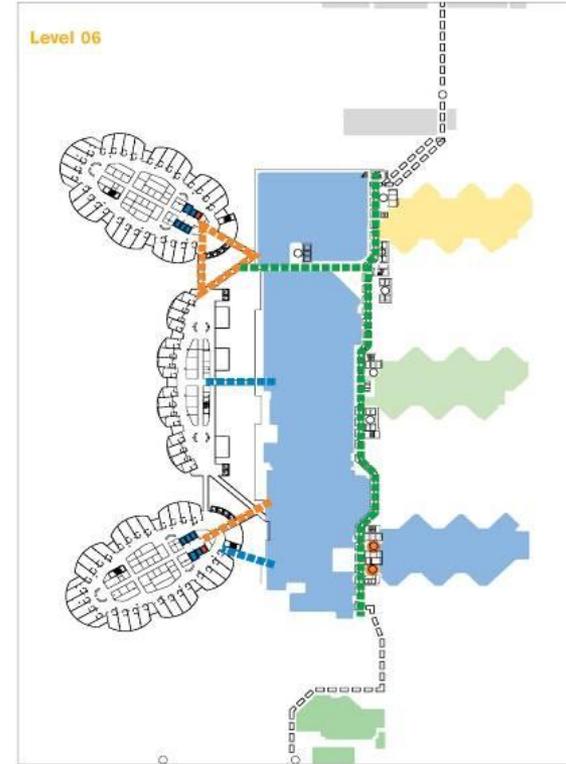
Strategic Design Issues Explored



- Integrating the Children's Hospital within the larger Master Plan
- Parking Strategy – taking the long view
- Flexibility, Adaptability, Growth & Phasing
- Critical connections to the Main Hospital
- Leveraging Existing Space: a look at shared resources
- Designing for Operational Efficiency
- Utilizing Evidence-based Design Principles
- Facility Image & the Patient Experience
- Accommodating state-of-the-art Technology
- Sustainability & the Environment



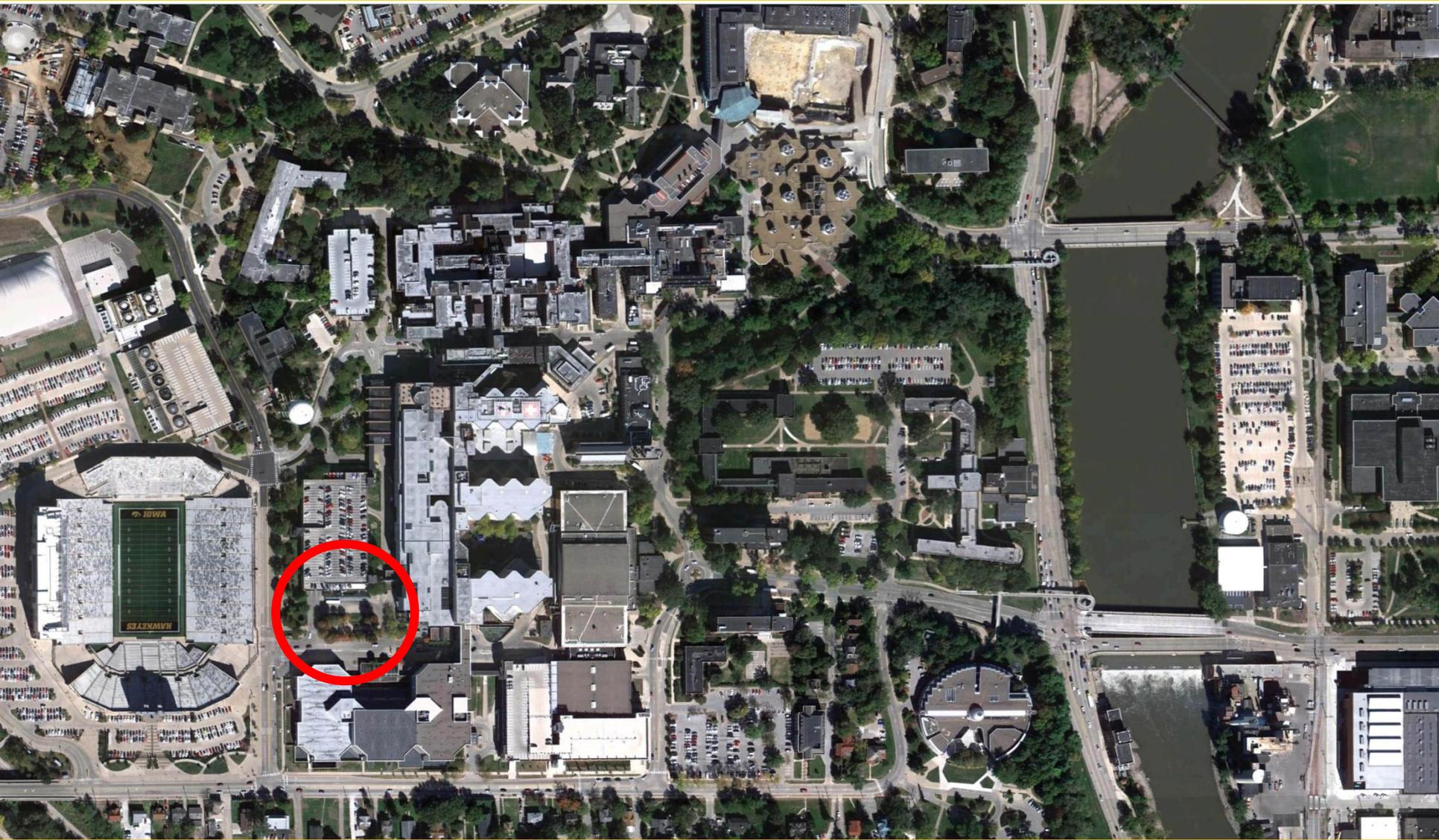
Opportunities Revealed





HIGHLIGHTS OF THE WORK IN PROGRESS

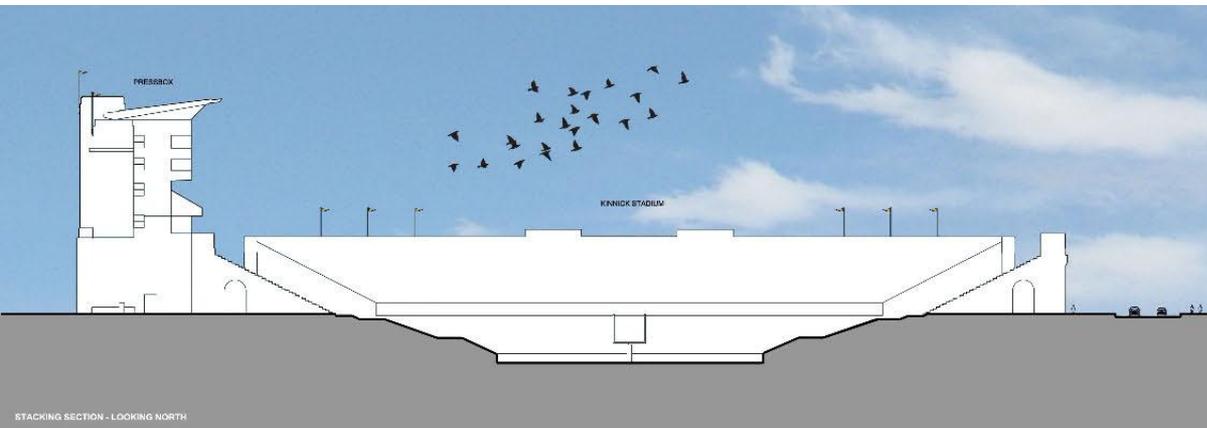
Aerial Photo: A Special Site



Aerial Photo: Site Constraints



Master Plan Evolution & Benefits

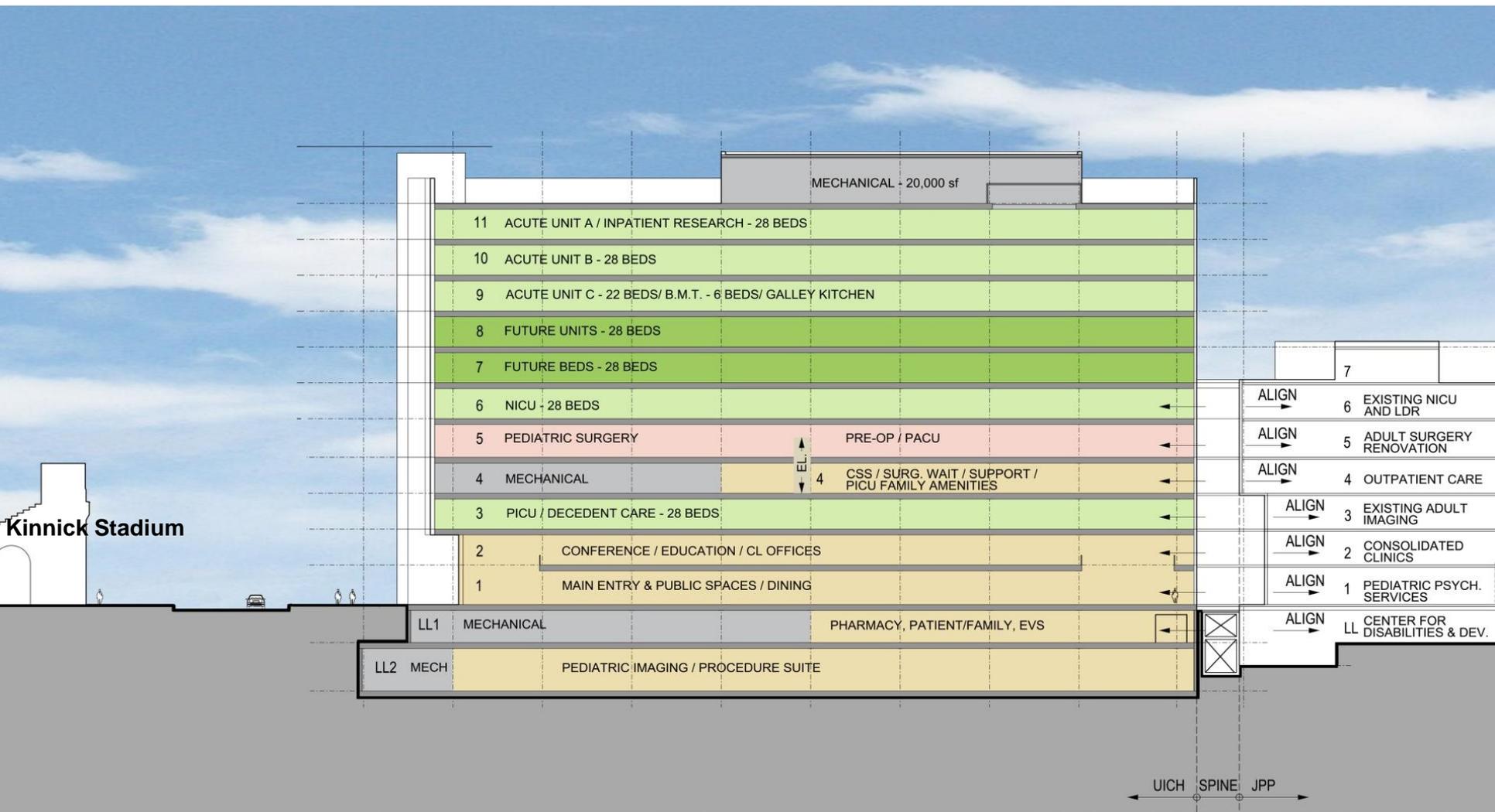


10	PENTHOUSE		
9	SHELL		
8	SHELL		
7	ACUTE UNIT A		
6	ACUTE UNIT B		
5	ACUTE UNIT C (S.M.T.)		
4	NICU	DIV. OFFICES	ALIGN 7
3	PICU	DIV. OFFICES	ALIGN 8
2	PEDIATRIC SURGERY	PUBLIC ELEVATORS	ALIGN 5
1	SURGERY WAITING + SUPPORT	UPPER LOBBY	ALIGN 4
LL1	PHARMACY	CONFERENCE CENTER	ALIGN 3
LL2	PEDIATRIC IMAGING - PROCEDURE SUITE	SUPPORT	ALIGN 2
LL3	MEDICAL/ELECTRICAL	G.S.S.	ALIGN 1
		STORAGE	LL CENTER FOR DISABILITIES & DEV.

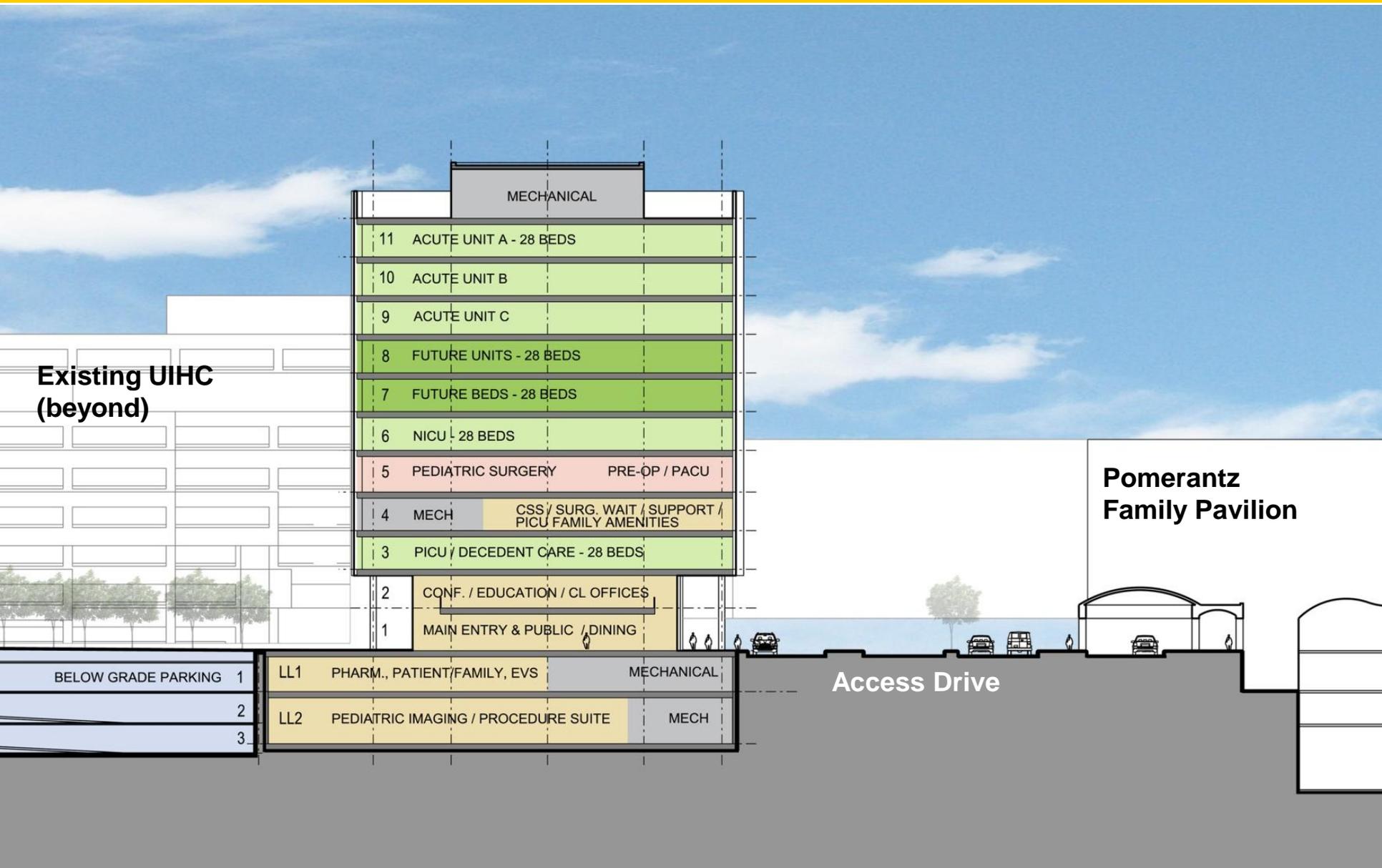
STACKING SECTION - LOOKING NORTH

LICH JPP

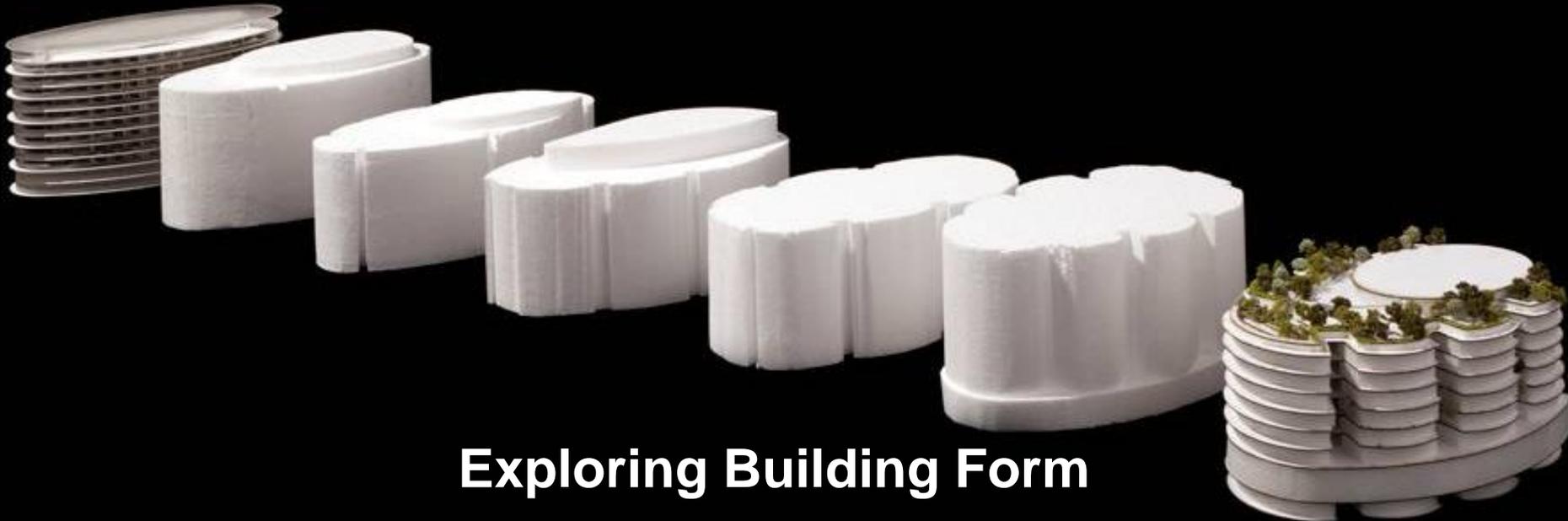
Sectional Diagram: East-West



Sectional Diagram: North-South

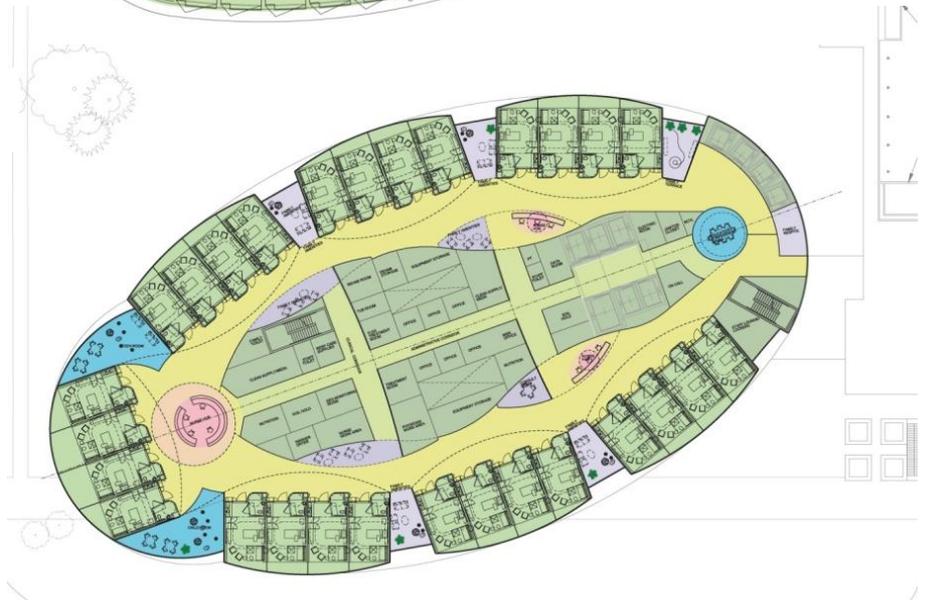
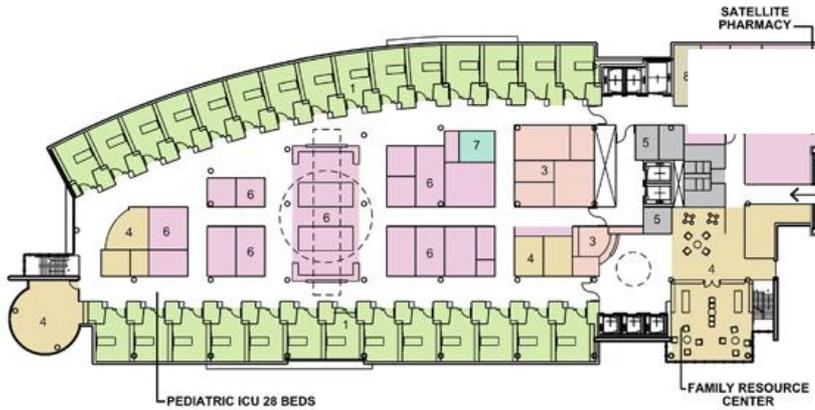


Study Models & Sketches

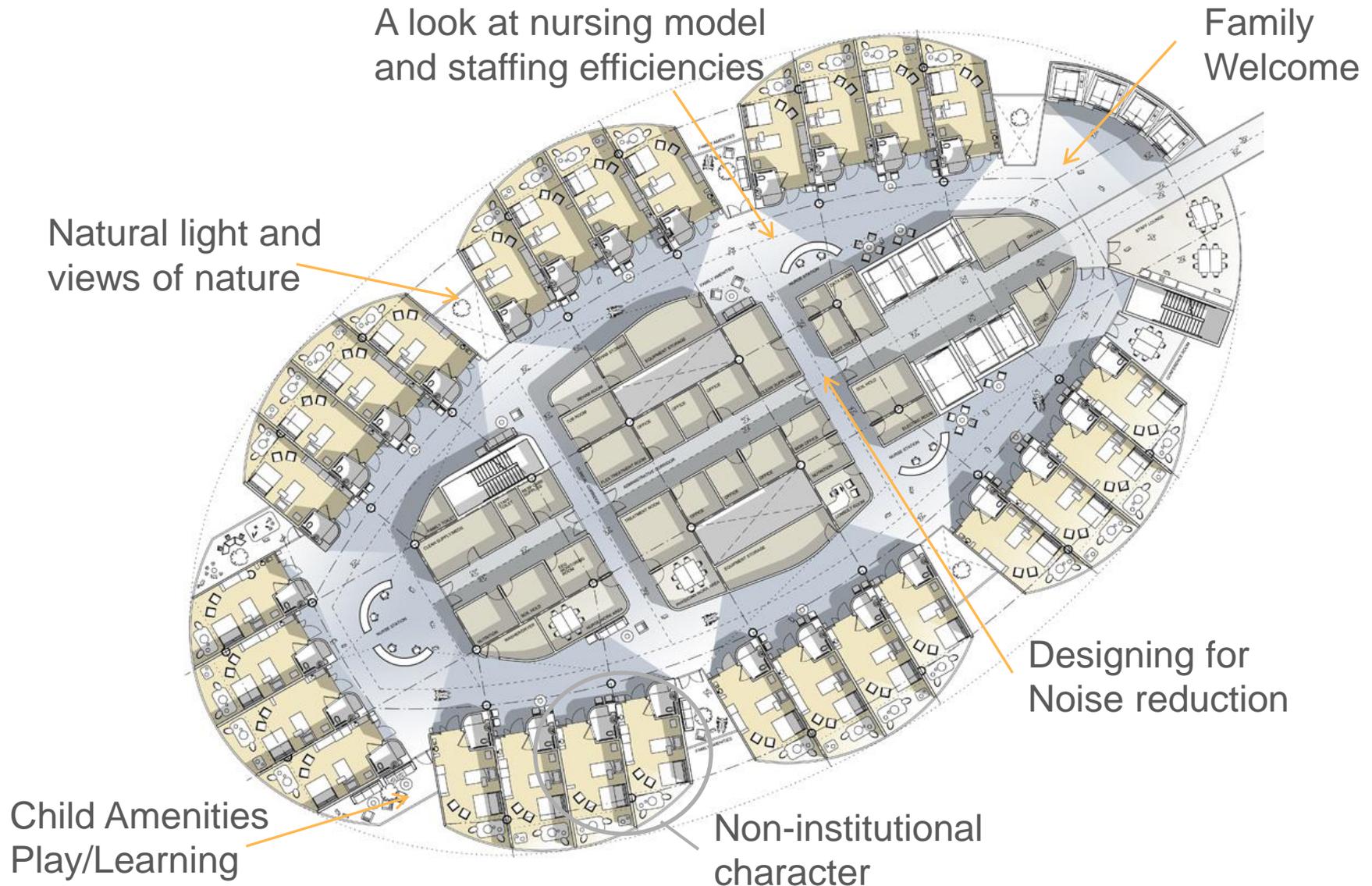


Exploring Building Form

Designing from the inside out



Attention to Detail

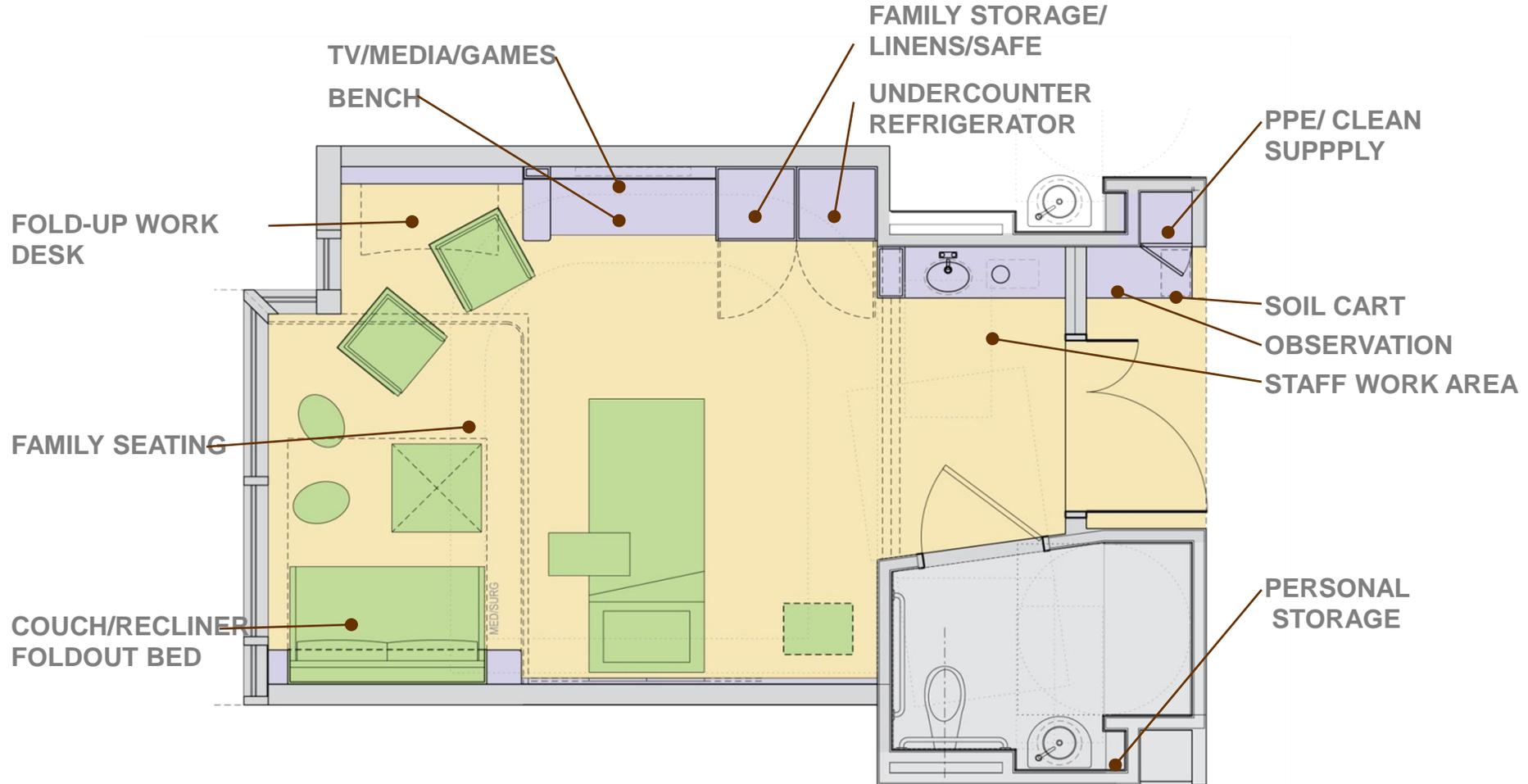


The Patient Room: Insights from families

- Staff zone and family zone
- Good Visibility and Daylighting
- Patient and family storage, small safe
- A place for in-room family meals
- Adequate seating for family/siblings
- Workstation/desk for family use
- Daybed – parent sleeping space (for two)
- Adequate seating for family/siblings
- Media Access: TV, CCTV, Internet, Games
- Whiteboard
- Under-counter refrigerator
- Task/reading lights for staff and patients
- Clean supply storage
- Dirty Linen and trash out of view
- Attention to safety, cleanliness, privacy



The Patient Room: Studies in progress



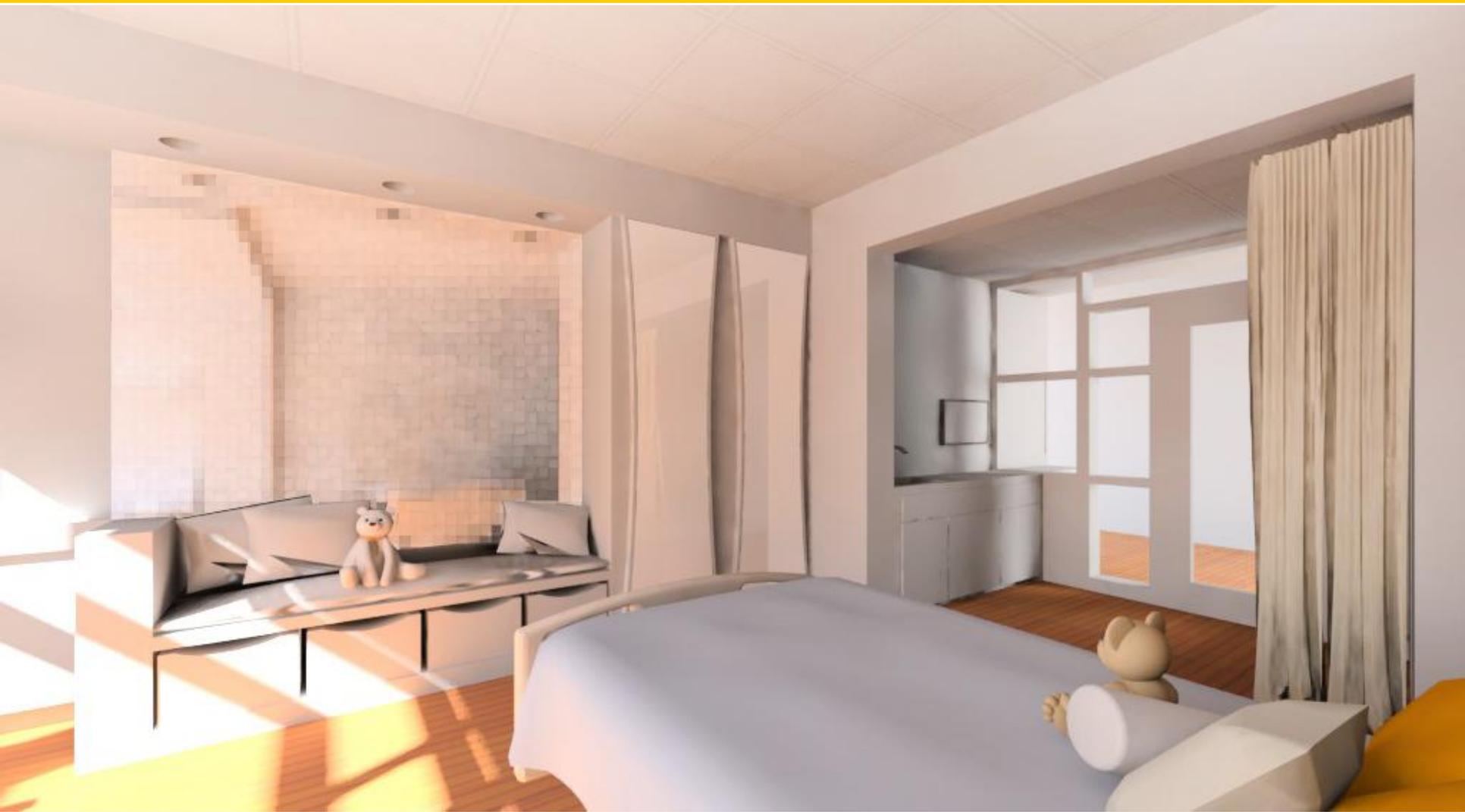
The Patient Room: Virtual Mock-up



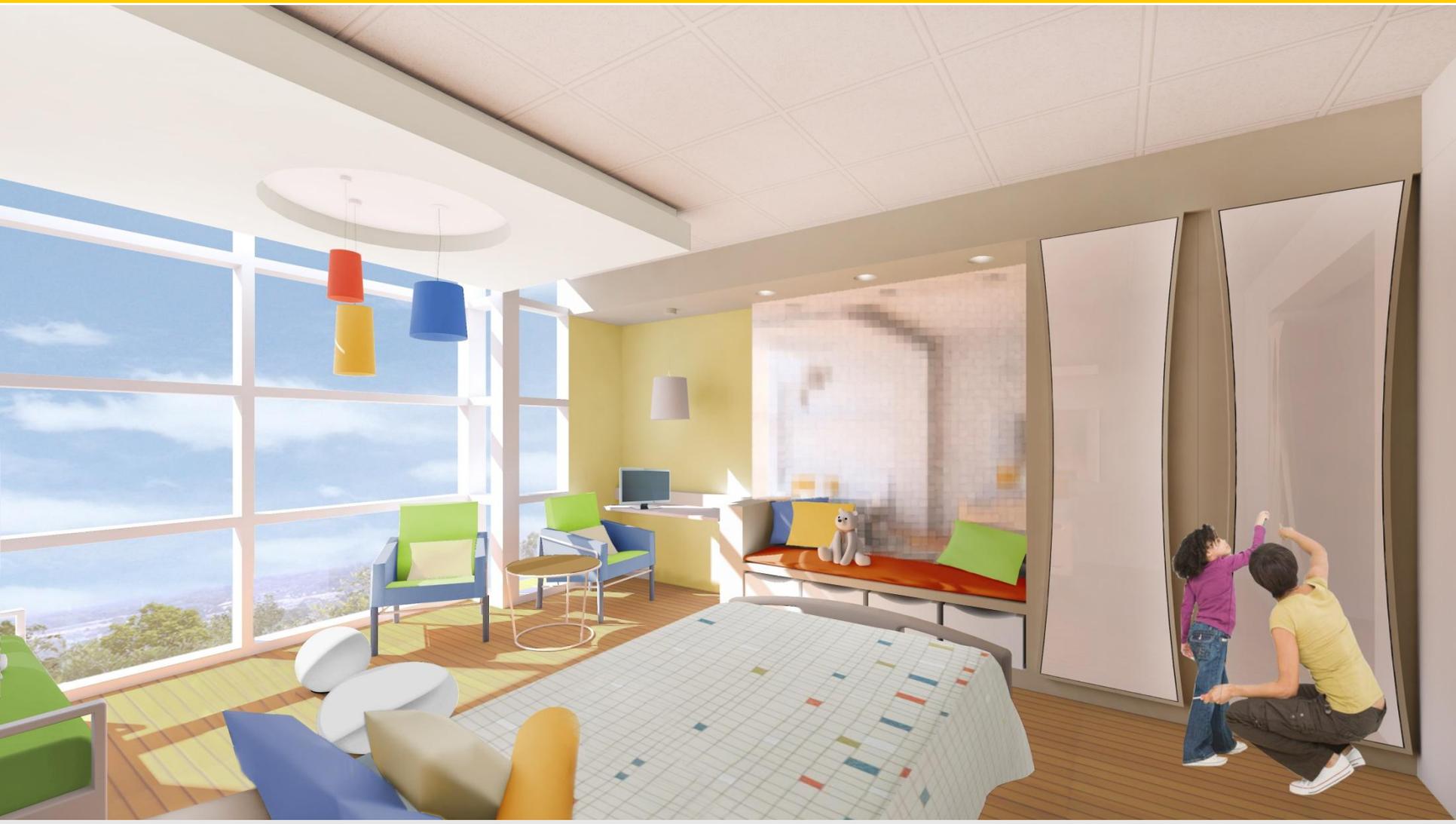
The Patient Room: Virtual Mock-up



The Patient Room: Virtual Mock-up



The Patient Room: Virtual Mock-up



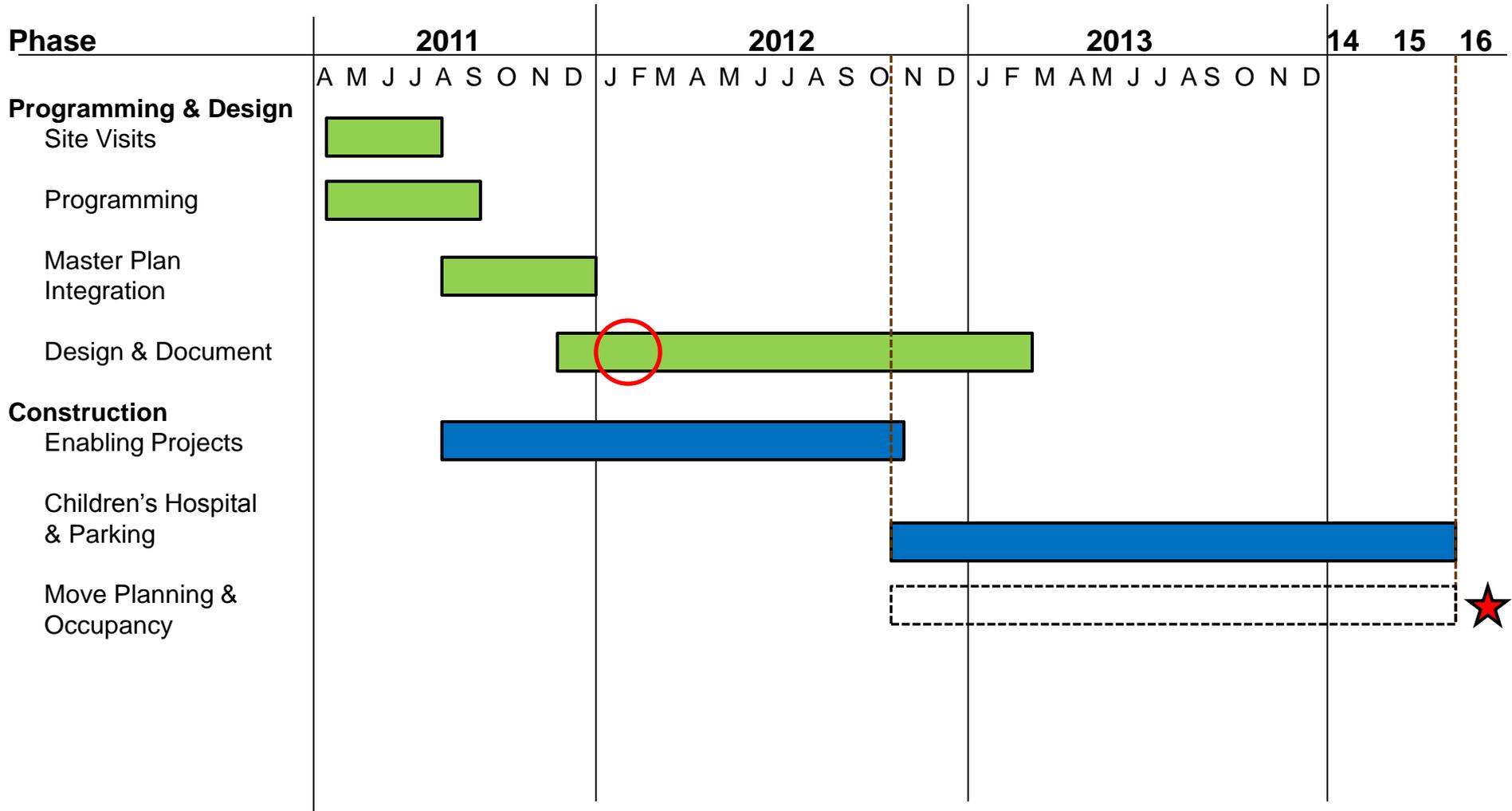
Rendering – View from Hawkins Drive





SCHEDULE AND NEXT STEPS

Schedule Highlights



Building Character, Functions, Materials



Technical Development



Outdoor Opportunities



Discussion / Questions

