MEMORANDUM

To: Board of Regents

From: Board Office

Subject: Revision of the Faculty Senate Constitution at Iowa State University

Date: April 10, 2000

Recommended Action:

Approve the revised Faculty Senate Constitution of Iowa State University.

Executive Summary:

The Faculty Senate at Iowa State University is the forum by which the faculty contributes to the formulation of University policy, develops ideas for University improvements, and expresses concerns about the University. The proposed constitutional revision maintains the basic structure of the Faculty Senate.

Board policy, as set forth in Procedural Guide §1.02E, discusses governance through delegation. While the overall authority to govern the Regent institutions is fully vested in the Board of Regents, the Board delegates appropriate authority to the institutions. This delegation includes formulation of faculty policies as expressed in a Faculty Senate Constitution.

Significant modifications in the proposed revision include: making the document easier to read through stylistic changes; encouraging greater communication and cooperation within the University; clarifying the oversight and review practices of the Executive Board and Senate councils; granting council chairs and the past president of the Senate the right to vote in Executive Board meetings; giving committee chairs the right to vote on the councils to which the committee reports; clarifying the definitions of faculty, departments, and colleges; clarifying how vacant Senate positions and offices are filled; modifying the size of the Senate; transferring procedures for meetings from the Constitution to the Bylaws or deleting them entirely; and clarifying the position of the "legislative" (or policy-making) authority of the Senate. In the past, the policy was that when there was a conflict between the Senate and the University president taken to the Board of Regents, the University president was to present the administration's position and the Senate's position. Under the revised Constitution, the University
president will invite the Senate president to present the Senate’s position to the Board of Regents.

The University president has approved the revision of the Faculty Senate Constitution and recommends its approval by the Board.

**Background:**

Action Step 1.1.2.3 of the Board of Regents’ strategic plan encourages the universities to "recruit an outstanding, strong faculty to foster intellectual vitality." Participatory bodies such as the Faculty Senate are a sign of institutional vitality.

The Faculty Senate Constitution of Iowa State University was first approved by the General Faculty of ISU on April 5, 1988 and approved by the Board of Regents at its April 1988 meeting. The faculty recommended some changes to the By-laws in 1997, which were approved by the Board in May of 1997. The rationale for the 1997 changes was that the changes would improve and/or clarify internal matters, such as voting procedures.

The changes proposed with this docket are more substantive. As noted below, some describe an increased role of the faculty ("to conduct studies" and "may conduct investigations" [Article II, Sec. 3, C.]). Other language calls for greater interaction with the University administration. The proposed language changes in the ISU Faculty Constitution appear to be consistent with the language found in the constitutions of the University of Iowa and the University of Northern Iowa.

The General Faculty of Iowa State University and President Jischke have reviewed and approved the document.

**Analysis:**

Considering the number of stylistic changes, and other substantive changes, the University chose to provide a summary page of the major changes (see page 4) rather than a printed copy illustrating deleted and new copy. The full text of the Constitution, as revised and approved by the University, is set forth in the Attachment on pages 5-9.

As noted on the summary page, many of the changes were done to clarify the roles or relationships of participants.

Article III states that "this constitution will be superior to other governance documents." It is the understanding of the Board Office that this applies only to other Faculty Senate governance documents and not governance documents of the Board or State generally.
A copy of the Faculty Senate’s web page provides an organizational chart and listing of committees, as set forth on page 10.

The Board of Regents may suggest editorial changes be made for clarification of Iowa State University’s Faculty Senate Constitution. In reviewing the proposed changes, the Board Office and the Regents wish to commend the Faculty Senate for its extensive efforts in making the document more useful for the ultimate benefit of the University.

_________________________  Approved:  ___________________________
Charles R. Kniker         Frank J. Stork

h/aa/docket/2000/april/isua6
SUMMARY OF MAJOR CHANGES TO THE SENATE BASIC DOCUMENT
January 2, 2000

The major changes to the Basic Document are summarized below; it is now called a Constitution.

1. The committee recommended numerous stylistic modifications throughout. The basic structure of the Senate and the basic plan of the Constitution are maintained.

2. The sections of the Constitution are renumbered to conform to and to parallel the numbering and the content of the Bylaws; instead of just sections, there are now Articles, Sections, and paragraphs. The intent is to make the document easier to use.

3. In various language, the administration is called upon to communicate and cooperate with the Senate, an area some have felt needed improving.

4. The current practice of the Executive Board overseeing and reviewing the activities of Senate councils, and of the councils overseeing and reviewing the activities of their own committees, prior to proposals being submitted to the Senate for consideration, is specified more clearly in the text of the Constitution.

5. The council chairs and the past-president of the Senate are given the right to vote in Executive Board meetings; committee chairs are given the right to vote on the councils to which the committee reports.

6. The definitions of faculty, departments, and colleges are clarified, and the affiliation of senators with the college caucuses are clarified.

7. The handling of the filling of vacancies in Senate positions and in Senate offices is clarified.

8. The size of the Senate is modified slightly to provide that the number of senators from each college will never be less than the number of Senate councils plus the Executive Board. The Senate is also given the power to make temporary (one year maximum) changes in the size of the Senate to meet unanticipated needs; a two-thirds vote of the Senate is required, in this case.

9. Many detailed procedures set forth for Senate meetings and similar matters are transferred from the Constitution to the Bylaws or are deleted entirely.

10. The “legislative” (or policy-making) authority of the Senate is retained. The present Basic Document says that when there is a conflict between the Senate and the university president which is taken to the Board of Regents, the university president will present both the administration’s position and the Senate’s position. The new Constitution says that the university president will invite the Senate president to present the Senate’s position.
FACULTY SENATE CONSTITUTION

Article I. THE GENERAL FACULTY

The General Faculty of Iowa State University consists of all regular and adjunct faculty of the rank of instructor and above, including administrative officers with faculty appointments. The General Faculty is the legislative body of the university and is responsible for educational policies and procedures, including admissions requirements, graduation requirements, curriculum and course revisions, new degree programs, and grading procedures. It also recommends candidates for diplomas, degrees, and certificates to be conferred by the university president on behalf of the General Faculty. Major changes in educational policy approved by the General Faculty must be presented by the university president to the Board of Regents for final approval. In addition to its legislative responsibilities, the General Faculty also has responsibilities for advising the university community on matters pertaining to the university and for facilitating communication and conflict resolution within the university community.

The General Faculty is responsible to, and is chaired by, the university president. Although the Faculty Senate was created by the General Faculty to conduct its business, meetings of the General Faculty may be held as needed at the call of the university president or the senate. If the General Faculty dissolves the senate, meetings of the General Faculty will be held at the end of each semester and at the call of the university president.

Article II. THE FACULTY SENATE

The General Faculty hereby creates the Faculty Senate to act as its representative body and to conduct the business of the General Faculty. In so doing, the General Faculty affirms the principles of shared governance, recognizing the central role of cooperation in collegial decision-making.

Article II, Section 1. Name and Character
This body will be known as the Faculty Senate. It will be an elected body of faculty and will represent and act on behalf of the General Faculty.

Article II, Section 2. Purposes
The Faculty Senate will:

A. have legislative responsibility for general academic and educational policy for the university

B. conduct studies and advise the faculty, the staff, the student body, the administration, and the Board of Regents on matters within the purview of the General Faculty

C. facilitate communication among faculty, staff, students, and the administration and assist in the resolution of conflicts
Article II, Section 3. Responsibilities and Functions
The Faculty Senate will speak only for the faculty of the university, confining its activities to matters directly concerning the university, its administration, faculty, staff, and students.

Because shared governance works best in an atmosphere of mutual trust and respect, communication and cooperation between the university administration and the Faculty Senate are to be encouraged and expected.

The principal functions of the Faculty Senate are as follows.

A. Legislative  The Faculty Senate will have legislative responsibility proposing, reviewing, and modifying the educational and academic policies and procedures of the university, including admissions requirements, graduation requirements, curriculum and course revisions, degree programs, and grading procedures and policies. It will recommend candidates for diplomas, degrees, and certificates to be conferred by the university president on behalf of the General Faculty.

The Faculty Senate must approve any additions to or changes in university educational and academic policies and procedures. In the formation and review of educational and academic policies and procedures, the senate will work collaboratively with the university administration and with all faculty members. Policies and procedures approved by the senate must be submitted to the university president for review and to the Board of Regents for final approval.

In the event that the university president does not approve a recommendation from the senate, the university president will inform the senate in writing of the reasons for his or her objections and every effort will be made by each party to resolve the differences. The senate may vote again on the issue, either in the same or in modified form, and inform the university president of its final decision. If the differences cannot be resolved, the university president will present to the Board of Regents the administration's recommendation with respect to the issue in question. The university president will invite the senate president to present the senate's recommendation with respect to the issue.

B. Advisory  The Faculty Senate will serve in an advisory capacity in other areas of the university as they relate to academic and educational matters or to the general welfare of the faculty, staff, and students of the university. On its own initiative or in response to expressed concerns of faculty members, the senate may conduct studies and may make recommendations to the university president, the provost, or others as appropriate.

C. Conflict Resolution  When necessary, and on its own initiative, or in response to expressed concerns of faculty members, the Faculty Senate may conduct investigations and make recommendations to assist in resolving conflicts among faculty, staff, students, and the administration. Such investigations may be requested by faculty, staff, students, or the administration.
Article II, Section 4. Organization
The times and manner of the election or appointment of all officers and members of Faculty Senate councils and committees will be made according to the following procedures plus those in the other senate governance documents.

A. Officers  The officers will be members of the Faculty Senate when nominated and elected by the senate.  The officers of the senate will consist of a president, president-elect, and secretary.

B. College Caucuses  All senators representing a single college will caucus and elect one of them to be chair of the caucus.  Caucus chairs are members of the Executive Board.  They may call meetings of the caucus to consider senate business.

C. Executive Board  The Executive Board will prepare the agenda for all Faculty Senate meetings.  The Executive Board will bring to the senate in a timely manner all recommendations of senate councils and any other matters deserving senate attention, consideration, or action.  The Executive Board will oversee the activities of the councils and will review and may revise resolutions and documents prepared by them prior to their being presented to the Executive Board for consideration by the senate.  The Executive Board shall act for the Faculty senate when the Faculty senate is not in session and will report such actions to the senate at its next meeting.

The voting members of the Executive Board will be the senate president, president-elect, secretary, chair of each council, and chair of each college caucus.  The senate president will chair the Executive Board.  The provost will be a non-voting, ex officio member of the Executive Board.

D. Councils  The councils of the Faculty Senate will oversee the activities of the committees within their jurisdiction and will review and may revise resolutions and documents prepared by these committees prior to their being presented to the Executive Board for consideration.  When appropriate, the councils will facilitate communication and cooperation among senate committees during preparation and timely forwarding of issues to the Executive Board.  The voting members of each council will be the chair, one senator elected by each college caucus, and the chairs of the standing committees reporting to that council.  The chair of each council will be nominated and elected by the senate.

E. Committees  All Faculty Senate committees will report to a senate council or to the Executive Board.  All members of these committees and each committee’s chair, will be appointed by the senate president, with the approval of the Executive Board.  Any member of the faculty is eligible to chair or serve on senate committees.

F. Organization Changes  The Faculty Senate may establish and dissolve councils and committees.  The senate president, with the approval of the Executive Board and the senate, may appoint non-faculty individuals to be voting members of senate committees.  The Executive Board may specify the non-voting, ex officio representation on senate boards, councils, and committees.
G. Removal of Officers  The Faculty Senate may establish procedures for the removal of a senator from a senate office or other senate position.

Article II, Section 5. Membership
A. Voting Each department is entitled to one senator elected by the faculty of the department. Each college is entitled to one senator elected at large by the faculty of the college plus one additional at-large senator for each 100 faculty or fraction thereof over 100. The minimum number of senators from any college will be the number of Faculty Senate councils plus one. The timing of elections and the seating of new senators will be determined by the senate.

B. Adjustment in Size With the approval of two-thirds of the Faculty Senate, the Executive Board may increase or decrease the number of members from any college for up to one year. When increasing the membership, the senate will specify how and when the seat should be filled. Time served by any new senators will be counted toward the limitation on time served in the senate. When decreasing the membership, only vacant positions may be eliminated.

C. Non-voting To facilitate communication, the past-president, the provost, the chair of the Professional and Scientific Council, the chair of the Supervisory and Confidential Council, the president of the Government of the Student Body, and the president of the Graduate Student Senate, or their designees, may participate as non-voting, ex-officio members of the Faculty Senate.

Article II, Section 6. Term of Office
The term of office on the Faculty Senate will be three years, except when the senate establishes a shorter term to comply with the provisions of Section 7. Members will serve the term for which they were elected or until their successors have been elected and seated. Newly elected senators will be seated at the last regular meeting of the spring semester.

Article II, Section 7. Continuous Body
The Faculty Senate is a continuous body. Approximately one-third of senate members will be elected each year.

Article II, Section 8. Definitions
A. University President and Provost The provost is the principal representative of the university president to the Faculty Senate and the administrative officer who most directly interacts with the senate. Wherever the senate governance documents call for communication with or an action by the university president, at the president’s option, the provost or the appropriate vice-president may represent the president.

B. Department and College Faculty The terms “department faculty” and “college faculty” include all regular and adjunct faculty members affiliated with each department or college. The academic departments and colleges are listed in the Bulletin (catalog of courses and programs). Departmental senators are those elected by the faculty of their department; college senators are those elected at-large by the faculty of an entire college. No senators are elected to represent the Graduate College.
C. Affiliations For purposes of membership and voting in the Faculty Senate, a department will be regarded as belonging to only one college, and a person will be regarded as on the faculty of only one department and one college. Senators must caucus with the college from which they were elected.

Article II, Section 9. Eligibility of Faculty Senate Members
All faculty members are eligible for election to the Faculty Senate with the following exceptions: (1) those who are completing the second of two consecutive terms in the senate and (2) those college and central administrative officers whose duties are judged to be primarily administrative. These college and central administrative titles are listed in the Bylaws. In all questions of eligibility, the Executive Board will be the final authority.

Article II, Section 10. Nomination and Election of Senators
Departmental and at-large senators will be elected by the faculty of the respective departments and colleges once each year during the spring term. Every person eligible to vote in Faculty Senate elections will have the opportunity to nominate by written petition a candidate for each position for which the elector is eligible to vote. All elections will be by secret ballot. The times and procedures for conducting elections and counting votes will be specified in the senate governance documents.

Article II, Section 11. Vacancies in Unexpired Terms
A position becomes vacant whenever a senator will be absent or unable to participate in Faculty Senate activities for a period in excess of two consecutive academic semesters. Further, whenever a senator is unable or unwilling to serve the full term for which elected, the senator (or the chair of his or her department on behalf of the senator) will notify the senate president in writing. The seat then becomes vacant, and an election to fill the vacancy will be conducted by the affected constituency according to procedures in the senate governance documents.

Article II, Section 12. Absences and Temporary Vacancies
In the event a senator is unable to attend any meeting of the Faculty Senate or any of its councils and committees, the senator should designate a qualified substitute. Procedures for filling temporary vacancies lasting from one to two semesters will be specified in the senate governance documents.

Article II, Section 13. Dismissal
The Faculty Senate will establish procedures for the dismissal of a senator for cause. Dismissal will be by a vote of the senate and will require a two-thirds majority of those senators eligible to vote. Dismissal may be appealed by the affected senator to the senator's electing constituency within 15 days of the date of the dismissal action. Revocation of the dismissal action will be by a majority of those voting. This vote will occur not sooner than five days after the appeal is received in the senate office and not later than 15 days thereafter during the academic year. Positions declared vacant by reason of dismissal will remain vacant until the appeal process is completed. Vacancies will then be filled by election by the affected constituency.

Article II, Section 14. Meetings
The Faculty Senate will schedule and hold monthly meetings at stated times during the academic year. The senate will hold special meetings upon call of the senate president or the Executive Board, or when requested by at least one-third of the senate.
The Faculty Senate, the Executive Board, the councils, and the committees of the senate may invite any person to meet with them at any of their meetings. Without violating university policy or state law on open meetings, from time to time the chair of any committee may call meetings of the voting members only or of subcommittees.

Article III. SENATE GOVERNANCE DOCUMENTS

The Faculty Senate will operate according to the rules and procedures of this Constitution and such other senate governance documents as it may create. This Constitution will be superior to the other governance documents. Unless otherwise stated in the governance documents, the business of the senate will be conducted according to the latest edition of Robert's Rules of Order.

Article IV. AMENDMENTS

Article IV, Section 1. Procedures
Amendments to the Constitution may be proposed by any senator or by written petition signed by at least twenty percent of the General Faculty. All amendments must be approved by a majority vote of the Faculty Senate before being submitted in writing to all members of the General Faculty at least 20 class days prior to a vote during the academic year. Amendments approved by majority of those voting will be adopted and will be forwarded to the university president for presentation to the Board of Regents.

Article IV, Section 2. Other Documents
The content of and amendments to any of the senate governance documents other than this Constitution may be made either by majority vote of the Faculty Senate following its ordinary rules or by a procedure set forth in the respective documents.

Article V. DISSOLUTION OF THE FACULTY SENATE

The Faculty Senate may be dissolved by action of the General Faculty during the academic year. Within ten class days of receiving a written petition to dissolve the senate signed by one-third of the General Faculty eligible to vote, or when notified of the adoption of a resolution by the senate itself calling for the dissolution of that body, (a) the university president will convene a public meeting of the General Faculty to discuss and debate the proposed dissolution, and (b) written ballots will be prepared and distributed to eligible faculty. Ballots received at the university president’s office no later than 15 class days after the meeting of the General Faculty will be counted. The senate will be dissolved if approved by a majority of the General Faculty eligible to vote. If the senate is dissolved, the business of the General Faculty will be conducted by the General Faculty as a whole.

Approved by the General Faculty on February 24, 2000