

Contact: Keith Saunders

**UNIVERSITY OF IOWA HOSPITALS AND CLINICS COMMITTEE**

TELEPHONIC MEETING  
BOARD OF REGENTS, STATE OF IOWA  
UELNER EXECUTIVE BOARD ROOM, ALUMNI CENTER  
IOWA STATE UNIVERSITY  
AMES, IOWA

DECEMBER 3, 2014  
1:00 P.M.\*

- |   |             |
|---|-------------|
| 1. Minutes of October 22, 2014, Committee Meeting           | Decision    |
| Opening Remarks (Robillard)                                 | Information |
| Operational and Financial Performance Report (Kates/Fisher) | Information |

**\*Note: Time is approximate**